

Sustainability-Linked Bonds and Sustainability-Linked Loans

FY26 Performance





Our Sustainability Performance vis-à-vis Sustainability-Linked Bonds (SLBs) and Sustainability-Linked Loans (SLLs) Performance Report, FY26 Target

UltraTech Cement Limited is the cement flagship company of the Aditya Birla Group. An Indian building solutions powerhouse, UltraTech is the largest cement company in the world by sales volume and capacity (excluding China). With the acquisition of The India Cements Limited and merger of Kesoram Industries' Cement Business alongside greenfield and brownfield expansions, UltraTech's consolidated grey cement capacity is 205.5 MTPA (including overseas capacity) as of April 17, 2026. UltraTech is also one of the largest manufacturers of white cement in India with a capacity of 3.5 MTPA. The Company's business operations span the UAE, Bahrain, Sri Lanka and India.

UltraTech is committed to running its operations so that it grows business while conserving natural resources, minimising its carbon footprint, managing biodiversity, promoting a circular economy, decarbonising and managing its water footprint; increasing its positive impact on communities and making a meaningful impact for its stakeholders. Our sustainability framework is aligned with the UN SDGs. We have developed extensive frameworks for community relationship management, supply chain management, occupational health and safety, human rights management, employee wellbeing, new product development, innovation and R&D.



Performance on Our Sustainability-Linked Bonds (SLBs) Target

We have developed a comprehensive strategy to achieve our SLB Target. We are currently in the advanced stages of re-validating our SBTi targets to align with a 1.5°C trajectory; reinforcing our commitment to accelerated decarbonisation and long-term net-zero ambitions. We aim to reduce 22.2% of Scope 1 gross carbon emissions for every tonne of cementitious material produced by March 31, 2030, from the levels of March 2017. We have reduced our Scope 1 gross carbon emission for every tonne of cementitious material produced by 19.28% till March 31, 2026, from our base year value in 2017.

The performance details are given in the table below:

Description	Unit	UltraTech
Absolute gross Scope 1 emissions FY26	tCO ₂	8,88,84,246
Scope 1 — Gross intensity value of the base year FY17	kgCO ₂ /tonne of cementitious material	716
Scope 1 — Gross intensity FY26	kgCO ₂ /tonne of cementitious material	578
Scope 1 — Gross intensity target by FY30	kgCO ₂ /tonne of cementitious material	557
Achieved a reduction in Scope 1 carbon emissions for every tonne of cementitious material produced from the FY17 base year	%	19.28



1.1 Performance on Our Sustainability-Linked Loans (SLLs) Target

UltraTech is making significant strides in its commitment to green energy, a mix of Renewable Energy (RE) and Waste Heat Recovery System (WHRS). The Company aims to increase the share of green energy in its total energy mix to 85% by 2030. To achieve this, UltraTech has implemented several initiatives, amongst which switching to RE sources and implementing innovative technologies are foremost.

Description (Q4 FY26)	Unit	UltraTech
Total Power	Lakh kWh	31,458
Green Power	Lakh kWh	11,601
Green Power Mix	%	36.87%

2.0 Sustainability Initiatives and Their Performance

2.1 Energy Transition

Under our energy transition strategy, we have invested heavily in Waste Heat Recovery Systems (WHRS) and Renewable Energy (RE) infrastructure. Since the last financial year (FY25), we have increased RE capacity by 36% to 1.39 GW and WHRS capacity by 18% to 414 MW.

We have adopted an interim target of meeting 85% of electricity demand through RE and WHRS by 2030.

We are committed to the RE100 target of meeting 100% of our electricity requirements through renewable sources by 2050.

We have already met our EP100 target of doubling energy productivity well ahead of the target year 2035. We have been continuing to achieve our EP100 commitment.



2.2 Water Stewardship

In the last year, we have achieved a water positivity index* over 5.8 times and most sites have Zero Liquid Discharge (ZLD).

In the past 12 months, we have reduced our operation's specific water consumption by 9.33% by using more efficient water management and implementing advanced technologies.



2.3 Circular Economy

In FY26, we utilised 49.83 million tonnes of recycled and alternative raw materials in cement production, representing 24.18% of the total input materials. We also used multiple industrial, biomass-based and municipal solid waste as alternative fuels in our kilns and captive Thermal Power Plants (TPPs). In FY26, we used 2.57 million tonnes of waste as alternative fuels in the kilns and TPPs and achieved a Thermal Substitution Rate (TSR) of 6.6% in our kilns.

2.4 Product Stewardship

From fundamental cement grades to innovative building solutions, our products address various construction requirements, ensuring quality, durability and innovation at every step. Over 70 of our products are GreenPro Certified, an ecolabel accredited by the Global Ecolabeling Network (GEN). We have published Environment Product Declarations for four of our major cement products.

We are steadily evolving from a cement manufacturer into a provider of holistic construction solutions, bringing together products, services and systems that work seamlessly on the ground.

*As per GCCA guidelines and methodology for calculation of water positivity

2.5 Biodiversity Management

Our dedication to biodiversity is embodied in our 'No Net Loss (NNL)' policy and we are committed to achieving NNL by 2050; ensuring positive contributions to ecosystems. In mining, we focus on sustainable extraction, environmental restoration and conservation, utilising advanced technologies to maximise resource efficiency and minimise environmental impact.

We have evaluated 24 of our integrated units and 68%* have Biodiversity Management Plans (BMPs) that align with our commitment to achieving NNL.



2.6 Decarbonisation

We are committed to adopting cleaner energy, reducing emissions and investing in energy efficiency to minimise our impact on the climate, thereby achieving organisational, national and global climate goals.

We are committed to redesigning our processes and practices to reduce CO₂ emissions. To achieve this, we are adopting innovative methods, including

exploring new technologies like ZeroCAL and utilising unconventional transport modes, such as waterways (NW 1) for transportation and deploying EVs for a greener fleet.

We are advancing in piloting and testing the Coolbrook technology (RotoDynamic Heater™ (RDH) for large-scale kiln electrification technology) in our operations.



2.7 Innovation and R&D

At UltraTech, the Research and Development department is dedicated to exploring innovative methodologies and technologies for decarbonisation, developing low-carbon products, responsibly utilising non-conventional materials to conserve natural resources, conserving energy and preserving the environment.

We are a founding member of the Global Cement and Concrete Association and represent the steering committee of Innovandi Global Cement and Concrete Research Network (GCCRN). We connect the cement and concrete industry with scientific institutions to drive and support global innovation through actionable research. We have participated in the Innovandi Open Challenge.

*Previous target of 100% has been met for all 24 integrated units in 2025. This figure includes recent mergers, acquisitions and greenfield and brownfield projects.



We have participated in The Department of Science and Technology (DST), Ministry of Science and Technology's Special Cell under Climate, Energy and Sustainable Technology (CEST) for Carbon Capture Utilisation (CCU) deployment in the cement sector and partnered with IIT Madras and BITS Pilani K K Birla Goa as the knowledge partners to develop indigenous CCU-based technology for decarbonisation of the Indian cement industry.

As a board and steering committee member of the Global Cement and Concrete Association (GCCA), we regularly engage with policymakers to support decarbonisation policy development. To this end, we work with organisations like the Confederation of Indian Industry (CII), NITI Aayog, Bureau of Indian Standards (BIS), Department of Science and



Technology (DST), under the Ministry of Science and Technology, National Council for Cement and Building Materials (NCBM), Cement Manufacturers Association of India (CMA) and Bureau of Energy Efficiency (BEE).



**Building solutions
for a sustainable future**