

Standalone Statement of Changes in Equity for the year ended March 31, 2026 (contd.)

₹ crore

Particulars	Reserves and surplus								Items of Other comprehensive income				Total other equity
	Capital reserve	Capital reserve on business combination	Capital redemption reserve	Securities premium	Employee share options (net)	Debenture redemption reserve	General reserve	Retained earnings	Foreign currency translation reserve	Hedging reserve	Debt instruments through Other comprehensive income		
Balance as at 1-4-2025	10.84	(25.77)	266.25	138.43	133.10	—	22717.25	47883.05	(38.31)	330.49	205.47	71620.80	
Profit for the period (c)	—	—	—	—	—	—	—	6287.13	—	—	—	6287.13	
Other comprehensive income (d)	—	—	—	—	—	—	—	(146.03)	(65.41)	1558.53	(378.57)	968.52	
Total comprehensive income for the period (c+d)	—	—	—	—	—	—	—	6141.10	(65.41)	1558.53	(378.57)	7255.65	
Issue of equity shares on exercise of employee share options	—	—	—	7.43	—	—	—	—	—	—	—	7.43	
Transfer on account of exercise of employee share options	—	—	—	74.19	(74.19)	—	—	—	—	—	—	—	
Transfer to non- financial assets/liability	—	—	—	—	—	—	—	—	—	4.65	—	4.65	
Transfer from/to general reserve/retained earnings during the period	—	—	—	—	(1.60)	—	1.60	—	—	—	—	—	
Employee share options (net)	—	—	—	—	45.46	—	—	—	—	—	—	45.46	
Dividend paid for previous year	—	—	—	—	—	—	—	(4676.22)	—	—	—	(4676.22)	
Balance as at 31-3-2026	10.84	(25.77)	266.25	220.05	102.77	—	22718.85	49347.93	(103.72)	1893.67	(173.10)	74257.77	

In terms of our report attached
For M S K A & ASSOCIATES LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
Firm's Registration No.105047WW101187
by the hand of

VISHAL VILAS DIVADKAR
Partner
Membership No. 118247

Mumbai, May 5, 2026

For and on behalf of the Board of Directors of Larsen & Toubro Limited

S. N. SUBRAHMANYAN
Chairman & Managing Director
(DIN 02255382)

P. R. RAMESH
Independent Director
(DIN 01915274)

R. SHANKAR RAMAN
President, Whole-time Director &
Chief Financial Officer
(DIN 00019798)

SUBRAMANIAN NARAYAN
Company Secretary & Compliance Officer
(Membership No. ACS16354)

Standalone Statement of Cash Flows for the year ended March 31, 2026

		₹ crore	
Particulars	2025-26	2024-25	
A. Cash flow from operating activities:			
Profit before exceptional items and tax	16262.95	13098.98	
Adjustments for:			
Dividend received	(3441.74)	(2977.27)	
Depreciation, amortisation, impairment and obsolescence	1985.40	1963.02	
Exchange difference on items grouped under financing/investing activities	10.38	8.47	
Effect of exchange rate changes on cash and cash equivalents	(90.99)	7.82	
Finance costs	1521.76	2070.62	
Interest income	(1835.94)	(1368.61)	
(Profit)/loss on sale of Property, plant and equipment, Investment property and Intangible assets (net)	(69.76)	(407.70)	
(Profit)/loss on sale/fair valuation of investments (net)	(1056.02)	(457.20)	
Bad debts/Allowance for expected credit loss (net)	1098.76	967.68	
Employee stock option-discount	42.40	83.83	
Others	16.69	16.09	
Operating profit before working capital changes	14443.89	13005.73	
Adjustments for:			
(Increase)/decrease in trade and other receivables	(19180.95)	(1639.68)	
(Increase)/decrease in inventories	(268.51)	132.99	
Increase/(decrease) in trade and other payables	29235.41	3599.34	
Cash generated from operations	24229.84	15098.38	
Direct taxes paid (net)	(2301.89)	(2395.33)	
Net cash generated from operating activities	21927.95	12703.05	
B. Cash flow from investing activities:			
Purchase of Property, plant and equipment, Investment property and Intangible assets	(2241.73)	(2725.01)	
Sale of Property, plant and equipment, Investment property and Intangible assets	327.83	685.17	
Investment in subsidiaries, associates and joint venture companies	(1432.15)	(2215.31)	
Divestment of stake in subsidiaries, associates and joint venture companies (net)	—	1065.37	
Purchase of non-current investments	(62.50)	—	
Sale of non-current investments	6.43	—	
(Purchase)/sale of current investments (net)	(4028.23)	(7306.59)	
Change in other bank balances and cash not available for immediate use	(740.03)	155.99	
Long term deposits/loans (given) - subsidiaries, associates, joint venture companies and third parties	(53.17)	(111.48)	
Long term deposits/loans repaid - subsidiaries, associates, joint venture companies and third parties	5.00	4.51	
Short term deposits/loans (given)/repaid (net) - subsidiaries, associates, joint venture companies and third parties	286.00	(134.46)	
Advance received towards transfer of business undertaking	42.90	—	
Interest received	1684.87	1260.14	
Dividend received from subsidiaries, joint venture and associate companies	3403.39	2957.73	
Dividend received on other investments	38.35	19.54	
Cash and cash equivalents classified to held for sale	(0.26)	—	
Net cash used in investing activities	(2763.30)	(6344.40)	

Standalone Statement of Cash Flows for the year ended March 31, 2026 (contd.)

		₹ crore
Particulars	2025-26	2024-25
C. Cash flow from financing activities:		
Proceeds from fresh issue of share capital (including share application money) [net]	7.52	9.32
Proceeds from non-current borrowings	500.00	5500.00
Repayments of non-current borrowings	(8254.71)	(4950.00)
Proceeds/(repayments) from other borrowings (net)	(2134.85)	(1120.48)
Settlement of derivative contracts related to borrowings	37.27	50.24
Interest paid on lease liability	(48.89)	(23.30)
Repayment of lease liability	(235.06)	(136.03)
Dividends paid	(4676.22)	(3849.57)
Interest paid (including cash flows from interest rate swaps)	(1896.16)	(2192.29)
Net cash used in financing activities	(16701.10)	(6712.11)
Net increase/(decrease) in cash and cash equivalents (A + B + C)	2463.55	(353.46)
Cash and cash equivalents at beginning of the year	3583.55	3940.99
Effect of exchange rate changes on cash and cash equivalents	105.15	(3.98)
Cash and cash equivalents at end of the year	6152.25	3583.55

Notes:

- Statement of Cash Flows has been prepared under the Indirect Method as set out in the Indian Accounting Standard (Ind AS) 7 "Statement of Cash Flows" as specified in the Companies (Indian Accounting Standards) Rules, 2015.
- Property, plant and equipment, Investment property and Intangible assets are adjusted for movement of (a) capital work-in-progress for property, plant and equipment and investment property and (b) intangible assets under development during the year.
- Previous year's figures have been regrouped/reclassified wherever applicable.

In terms of our report attached
For M S K A & ASSOCIATES LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
Firm's Registration No.105047W/W101187
by the hand of

VISHAL VILAS DIVADKAR
Partner
Membership No. 118247

Mumbai, May 5, 2026

For and on behalf of the Board of Directors of Larsen & Toubro Limited

S. N. SUBRAHMANYAN
Chairman & Managing Director
(DIN 02255382)

P. R. RAMESH
Independent Director
(DIN 01915274)

R. SHANKAR RAMAN
President, Whole-time Director &
Chief Financial Officer
(DIN 00019798)

SUBRAMANIAN NARAYAN
Company Secretary & Compliance Officer
(Membership No. ACS16354)

Notes forming part of the Standalone Financial Statements

NOTE [1](i)

Company overview:

Larsen & Toubro Limited ("the Company") is a public limited company incorporated and domiciled in India and has its registered office at L&T House, Ballard Estate, Mumbai – 400001. The Company's share is listed on National Stock Exchange of India Limited (NSE) and BSE Limited. The Company is an Indian multinational engaged in EPC Projects, Hi-Tech Manufacturing and Services. It operates in over 50 countries worldwide. A strong, customer focused approach and the constant quest for top-class quality have enabled the Company to attain and sustain leadership in its major lines of business for over eight decades.

The Company is engaged in core, high impact sectors of the economy and its integrated capabilities span the entire spectrum of 'design to delivery'. Every aspect of Company's businesses is characterised by professionalism and high standards of corporate governance. Sustainability is embedded into its long-term strategy for growth.

The Company's manufacturing footprint extends across eight countries in addition to India. The Company has several international offices and a supply chain that extends around the globe.

NOTE [1](ii)

Material Accounting Policy Information

(a) Statement of compliance

The Company's financial statements have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereto issued by Ministry of Corporate Affairs under section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment. These financial statements have been approved for issue by the Board of Directors at its meeting held on May 5, 2026.

(b) Basis of accounting

The Company maintains its accounts on accrual and going concern basis following historical cost convention, except for certain assets and liabilities that are measured at fair value in accordance with Ind AS.

Fair value measurements are categorised as below based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at measurement date;
- Level 2 inputs are inputs, other than quoted prices included in level 1, that are observable for the assets or liabilities, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets or liabilities.

Above levels of fair value hierarchy are applied consistently and generally, there are no transfers between the levels of the fair value hierarchy unless the circumstances change warranting such transfer.

Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use

(c) Presentation of financial statements

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 (the Act). The Statement of Cash Flows has been prepared and presented in accordance with Ind AS 7 "Statement of Cash Flows". The disclosures with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under Ind AS and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

Amounts in the financial statements are presented in Indian Rupee in crore [1 crore = 10 million] rounded off to two decimal places as permitted by Schedule III to the Act. Per share data are presented in Indian Rupee up to two decimals places.

(d) Operating cycle for current and non-current classification

Operating cycle for the business activities of the Company covers the duration of the specific project or contract or product line or service including the defect liability period wherever applicable and extends up to the realisation of receivables (including retention monies) within the agreed credit period normally applicable to the respective lines of business. Accordingly, assets and liabilities related to specific projects or contracts are classified as current, based on its operating cycle. Assets and liabilities other than those relating to specific project or contract or product line or service are classified as current if it is expected to realise or settle within 12 months after the balance sheet date.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(e) Revenue recognition

Revenue from contracts with customers is recognised when a performance obligation is satisfied by transfer of promised goods or services to customer.

For performance obligation satisfied over time, the revenue recognition is done using input method by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation as it best depicts the transfer of control that occurs as costs are incurred.

The Company transfers control of a good or service over time and therefore satisfies a performance obligation and recognises revenue over a period of time if one of the following criteria is met:

- (a) the customer simultaneously consumes the benefit of the Company's performance or
- (b) the customer controls the asset as it is being created/ enhanced by the Company's performance or
- (c) there is no alternative use of the asset and the Company has either explicit or implicit right of payment considering legal precedents,

In all other cases, performance obligation is considered as satisfied at a point in time.

(i) Revenue from operations

- A. Revenue from sale of manufactured and traded goods including contracts for supply/commissioning of complex plant and equipment is recognised as follows:

Revenue is recognised when the control of the same is transferred to the customer and it is probable that the Company will collect the consideration to which it is entitled for the exchanged goods. Revenue from commissioning of complex plant and equipment is recognised either 'over time' or 'in time' based on an assessment of the transfer of control as per the terms of the contract.

- B. Revenue from construction/project related activity is recognised as follows:

- Cost plus contracts: Revenue from cost plus contracts is recognised over time and is determined with reference to the extent performance obligations have been satisfied. The amount of transaction price allocated to the performance obligations satisfied represents the recoverable costs incurred during the period plus the margin as agreed with the customer.
- Fixed price contracts: Contract revenue is recognised over time to the extent of performance obligation satisfied and control is transferred to the customer. Contract revenue is recognised at allocable transaction price which represents the cost of work performed on the contract plus proportionate margin, using the percentage of completion method. Percentage of completion is the proportion of cost of work performed to-date, to the total estimated contract costs. With respect to contracts, where the outcome of the performance obligation cannot be reasonably measured, but the costs incurred towards satisfaction of performance obligation are expected to be recovered, the revenue is recognised only to the extent of costs incurred.

The revenue is recognised to the extent of transaction price allocated to the performance obligation satisfied. Transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring goods or services to a customer excluding amounts collected on behalf of a third party.

The Company includes variable consideration (including estimates amounts of claims) as part of transaction price when there is a basis to reasonably estimate the amount of the variable consideration and when its recovery is highly probable and that a significant reversal of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is resolved.

Variable consideration is estimated using the expected value method or most likely amount as appropriate in a given circumstance. Payment terms agreed with a customer are as per business practice and the financing component, if significant, is separated from the transaction price and accounted as interest income.

Costs to obtain a contract which are incurred regardless of whether the contract was obtained are charged-off in profit or loss immediately in the period in which such costs are incurred. Incremental costs of obtaining a contract and costs incurred to fulfil a contract which are expected to be recovered are amortised over the period of execution of the contract in proportion to the progress measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

Significant judgments are used in:

- a. Determining the revenue to be recognised in case of performance obligation satisfied over a period of time; revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation
- b. In estimation of total revenue and cost at completion considering the nature of work required to be performed on many of the performance obligation are complex and are subject to many variables
- c. Determining the expected losses, which are recognised in the period in which such losses become probable based on the expected total contract cost as at the reporting date.
- d. Determining the method to be applied to arrive at the variable consideration including variations and claims requiring an adjustment to the transaction price. Variable consideration is recognised when the recovery of such consideration is highly probable. The recognition and estimates of variable consideration including claims are based on Management's assessment of contractual tenability of the claims/variations, discussions/negotiations with the customers, and legal opinion where required.

Due to the nature of business of the Company, determining the revenue, measurement of progress, expected losses as mentioned above, is subject to many variables and requires significant judgement. Variability in the transaction price arises primarily due to price variation clauses, liquidated damages, changes in scope, claims etc which could be at various stages of negotiation, discussions, litigation with the customer. Apart from other factors, Company also considers its experience with similar transactions and expectations while recognising and estimating the amount of variable consideration to be considered.

For contracts where the aggregate of contract cost incurred to date plus recognised profits (or minus recognised losses as the case may be) exceeds the progress billing, the surplus is shown as contract asset and termed as "Unbilled revenue". For contracts where progress billing exceeds the aggregate of contract costs incurred to-date plus recognised profits (or minus recognised losses, as the case may be), the surplus is shown as contract liability and termed as "Excess of billing over revenue". Amounts received before the related work is performed are disclosed in the Balance Sheet as contract liability and termed as "Advances from customer". The amounts billed on customer for work performed and are unconditionally due for payment i.e. only passage of time is required before payment falls due, are disclosed in the Balance Sheet as trade receivables. The amount of retention money held by the customers pending completion of performance milestone is disclosed as part of contract asset and is reclassified as trade receivables when it becomes due for payment.

The Company recognises impairment loss (termed as provision for expected credit loss in the financial statements) on account of credit risk in respect of a contract asset using expected credit loss model on similar basis as applicable to trade receivables.

- C. Revenue from property development activities is recognised when performance obligation is satisfied, customer obtains control of the property transferred and a reasonable expectation of collection of the sale consideration from the customer exists.
- D. Revenue from rendering of services is recognised over time as the customer receives the benefit of the Company's performance and the Company has an enforceable right to payment for services transferred
- E. Revenue from contracts for rendering of engineering design services and other services which are directly related to the construction of an asset is recognised on the same basis as stated in (B) above.
- F. Commission income is recognised as the terms of the contract are fulfilled.
- G. Course fees/subscription income is recognised over time as per the course/subscription duration and agreed terms.
- H. Other operational revenue represents income earned from the activities incidental to the business and is recognised when the performance obligation is satisfied and right to receive the income is established as per the terms of the contract

(ii) Other income

- A. Interest income on investments and loans is accrued on a time basis by reference to the principal outstanding and the effective interest rate including interest on investments classified as fair value through profit or loss or fair value through other comprehensive income. Interest receivable on customer dues is recognised as income in the Statement of Profit and Loss on accrual basis provided there is no uncertainty of realisation.
- B. Dividend income is accounted in the period in which the right to receive the same is established
- C. Government grants, which are revenue in nature and are towards compensation for the qualifying costs incurred by the Company, are recognised as other income/reduced from underlying expenses in profit or loss in the period in which such costs are incurred. Government grants related to an asset are reduced from the cost of an asset until the asset is ready to use

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

and the grant post that is presented as deferred income. Subsequently the grant is recognised as income in profit or loss on a systematic basis over the expected useful life of the related asset. Government grant receivable in the form of duty credit scrips is recognised as other income in the Statement of Profit and Loss in the period in which the export is done or the application is made to the government authorities and to the extent there is no uncertainty towards its receipt

- D. Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

(f) Exceptional items

An item of income or expense which by its size, nature and incidence requires disclosure in order to improve an understanding of the performance of the Company is treated as an exceptional item and disclosed as such in the financial statements.

(g) Property, plant and equipment (PPE)

PPE is recognised when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. PPE is stated at original cost net of tax/duty credits availed, if any, less accumulated depreciation and cumulative impairment, if any. All directly attributable costs related to the acquisition of PPE and borrowing costs in case of qualifying assets are capitalised in accordance with the Company's accounting policy.

Own manufactured PPE is capitalised at cost including an appropriate share of overheads. All direct cost that are specifically attributable to construction or acquisition of PPE or bringing the PPE to working condition are allocated and capitalised as a part of the cost of the PPE

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost can be measured reliably.

PPE not ready for the intended use on the date of the Balance Sheet are disclosed as "capital work-in-progress". (Also refer to the policies on leases, borrowing costs, impairment of assets and foreign currency transactions below).

Depreciation is recognised using straight-line method so as to write off the cost of the assets (other than freehold land and capital work-in-progress) less their residual values over their useful lives specified in Schedule II to the Companies Act, 2013, or in the case of assets where the useful life was determined by technical evaluation, over the useful life so determined.

Depreciation charge for impaired assets is adjusted in future periods in such a manner that the revised carrying amount of the asset is allocated over its remaining useful life

Depreciation method is reviewed at each financial year end to reflect the expected pattern of consumption of the future economic benefits embodied in the asset. The estimated useful life and residual values are also reviewed at each financial year end and the effect of any change in the estimates of useful life/residual value is accounted on prospective basis.

Where cost of a part of the asset ("asset component") is significant to total cost of the asset and useful life of that part is different from the useful life of the remaining asset then useful life of that significant part is determined separately and such asset component is depreciated over its separate useful life

Depreciation on additions to/deductions from, owned assets is calculated pro rata from the period of put to use.

PPE is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition is recognised in the Statement of Profit and Loss in the same period.

(h) Investment property

Properties, including those under construction, held to earn rentals and/or capital appreciation are classified as investment property and are measured and reported at cost, including transaction costs and borrowing cost capitalised for qualifying assets, in accordance with the Company's accounting policy. Policies with respect to depreciation, useful life and derecognition are followed on the same basis as stated for Property, Plant and Equipment vide Note 1(ii)(g) above

(i) Intangible assets

Intangible assets are recognised when it is probable that the future economic benefits that are attributable to the asset will flow to the Company and the cost of the asset can be measured reliably. Intangible assets are stated at original cost net of tax/duty credits availed, if any, less accumulated amortisation and cumulative impairment. All directly attributable costs and other administrative and other general overhead expenses that are specifically attributable to acquisition of intangible assets are allocated and capitalised as a part of the cost of the intangible assets.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

Research and development expenditure on new products:

- (i) Expenditure on research is expensed under respective heads of account in the period in which it is incurred.
- (ii) Development expenditure on new products is capitalised as intangible asset, if all of the following can be demonstrated:
 - A. the technical feasibility of completing the intangible asset so that it will be available for use or sale;
 - B. the Company has intention to complete the intangible asset and use or sell it;
 - C. the Company has ability to use or sell the intangible asset;
 - D. the manner in which the probable future economic benefits will be generated including the existence of a market for output of the intangible asset or intangible asset itself or if it is to be used internally, the usefulness of intangible assets;
 - E. the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
 - F. the Company has ability to reliably measure the expenditure attributable to the intangible asset during its development.
 Development expenditure that does not meet the above criteria is expensed in the period in which it is incurred.

Intangible assets not ready for the intended use on the date of the Balance Sheet are disclosed as "intangible assets under development"

Intangible assets are amortised on straight-line basis over the estimated useful life. The method of amortisation and useful life are reviewed at the end of each financial year and the effect of any changes in the estimate being accounted for on a prospective basis.

Amortisation on impaired assets is provided by adjusting the amortisation charge in the remaining periods so as to allocate the asset's revised carrying amount over its remaining useful life.

(j) Impairment of assets

As at the end of each financial year, the carrying amounts of PPE, investment property, intangible assets and investments in subsidiary, associate and joint venture companies are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If such indication exists, PPE, investment property, intangible assets and investments in subsidiary, associate and joint venture companies are tested for impairment so as to determine the impairment loss, if any. Goodwill is tested for impairment each year.

Impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. Recoverable amount is determined:

- (i) in the case of an individual asset, at the higher of the fair value less costs of disposal and the value-in-use; and
- (ii) in the case of a cash generating unit (the smallest identifiable group of assets that generates independent cash flows), at the higher of the cash generating unit's fair value less costs of disposal and the value-in-use.

(The amount of value-in-use is determined as the present value of estimated future cash flows from the continuing use of an asset, which may vary based on the future performance of the Company and from its disposal at the end of its useful life. For this purpose, the discount rate (post-tax) is determined based on the weighted average cost of capital of the company suitably adjusted for risks specified to the estimated cash flows of the asset).

If recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, such deficit is recognised immediately in the Statement of Profit and Loss as impairment loss and the carrying amount of the asset (or cash generating unit) is reduced to its recoverable amount

When an impairment loss recognised earlier is subject to full or partial reversal, the carrying amount of the asset (or cash generating unit), except impairment loss allocated to goodwill, is increased to the revised estimate of its recoverable amount, such that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss is recognised for the asset (or cash generating unit) in prior years. A reversal of an impairment loss (other than impairment loss allocated to goodwill) is recognised immediately in the Statement of Profit and Loss.

(k) Employee Benefits

- (i) Short term employee benefits:

Employee benefits such as salaries, wages, short term compensated absences, bonus, ex-gratia and performance-linked rewards falling due wholly within twelve months of rendering the service are classified as short-term employee benefits and are expensed in the period in which the employee renders the service

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(ii) Post-employment benefits:

- A. Defined contribution plans: The Company's superannuation scheme, state governed provident fund scheme, employee state insurance scheme and employee pension scheme are defined contribution plans. The contribution paid/payable under the schemes is recognised during the period in which the employee renders the service.
- B. Defined benefit plans: The employees' gratuity fund schemes and employee provident fund schemes managed by board of trustees established by the Company, the post-retirement medical care plan and the company pension plan represent defined benefit plans. The present value of the obligation under defined benefit plans is determined based on actuarial valuation using the Projected Unit Credit Method.

The obligation towards defined benefit plans is measured at the present value of the estimated future cash flows using a discount rate based on the market yield on government securities of a maturity period equivalent to the weighted average maturity profile of the defined benefit obligations at the Balance Sheet date.

Re-measurement, comprising actuarial gains and losses, the return on plan assets (excluding amounts included in net interest on the net defined benefit liability or asset) and any change in the effect of asset ceiling (if applicable) is recognised in other comprehensive income and is reflected in retained earnings and the same is not eligible to be reclassified to profit or loss.

Defined benefit costs comprising current service cost, past service cost and gains or losses on settlements are recognised in the Statement of Profit and Loss as employee benefits expense. Interest cost implicit in defined benefit employee cost is recognised in the Statement of Profit and Loss under finance costs. Gains or losses on settlement of any defined benefit plan are recognised when the settlement occurs. Past service cost is recognised as expense at the earlier of the plan amendment or curtailment and when the Company recognises related restructuring costs or termination benefits.

In case of funded plans, the fair value of the plan assets is reduced from the gross obligation under the defined benefit plans to recognise the obligation on a net basis.

(iii) Other long-term employee benefits:

The obligation recognised in respect of other long-term benefits is measured at present value of estimated future cash flows expected to be made by the Company and is recognised in a similar manner as in the case of defined benefit plans vide (ii)(B) above.

Long-term employee benefit costs comprising current service cost and gains or losses on curtailments and settlements, re-measurements including actuarial gains and losses are recognised in the Statement of Profit and Loss as employee benefits expenses. Interest cost implicit in long-term employee benefit cost is recognised in the Statement of Profit and Loss under finance costs.

(iv) Termination benefits:

Termination benefits such as compensation under employee separation schemes are recognised as expense when the Company's offer of the termination benefit can no longer be withdrawn or when the Company recognises the related restructuring costs whichever is earlier.

(I) Leases

Assets taken on lease are accounted as right-of-use assets and the corresponding lease liability is recognised at the lease commencement date.

Initially the right-of-use asset is measured at cost which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, as reduced by any lease incentives received.

The lease liability is initially measured at the present value of the lease payments, discounted using the Company's incremental borrowing rate. It is remeasured when there is a change in future lease payments arising from a change in an index or a rate, or a change in the estimate of the guaranteed residual value, or a change in the assessment of purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The right-of-use asset is measured by applying cost model i.e. right-of-use asset at cost less accumulated depreciation and cumulative impairment, if any. The right-of-use asset is depreciated using the straight-line method from the commencement date to the end of the lease term or useful life of the underlying asset whichever is earlier. Carrying amount of lease liability is increased by interest on lease liability and reduced by lease payments made.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

Lease payments associated with following leases are recognised as expense on straight-line basis:

- (i) Low value leases; and
- (ii) Leases which are short-term.

Assets given on lease are classified either as operating lease or as finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. Asset held under finance lease is initially recognised in balance sheet and presented as a receivable at an amount equal to the net investment in the lease. Finance income is recognised over the lease term, based on a pattern reflecting a constant periodic rate of return on Company's net investment in the lease. A lease which is not classified as a finance lease is an operating lease.

The Company recognises lease payments in case of assets given on operating leases as income on a straight-line basis. The Company presents underlying assets subject to operating lease in its balance sheet under the respective class of asset

In case of sale and leaseback transactions, the Company first considers whether the initial transfer of the underlying asset to the buyer-lessor is a sale by applying the requirements of Ind AS 115. If the transfer qualifies as a sale and the transaction is at market terms, the Company effectively derecognises the asset, recognises a ROU asset (and lease liability) and recognises in Statement of Profit and Loss, the gain or loss relating to the buyer-lessor's rights in the underlying asset (Also refer to policy on Property, Plant and Equipment vide Note 1(ii)(g), above).

(m) Financial instruments

Financial assets and/or financial liabilities are recognised when the Company becomes party to a contract embodying the related financial instruments. All financial assets, financial liabilities and financial guarantee contracts are initially measured at fair value except for trade receivables not containing a significant financing component are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from as the case may be, the fair value of such financial assets or liabilities, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised in profit or loss.

In case of funding to subsidiary companies in the form of interest free or concession loans and preference shares, the excess of the actual amount of the funding over initially measured fair value is accounted as an equity investment.

A financial asset and a financial liability is offset and presented on net basis in the balance sheet when there is a current legally enforceable right to set-off the recognised amounts and it is intended to either settle on net basis or to realise the asset and settle the liability simultaneously

(i) Financial assets:

A. All recognised financial assets are subsequently measured in their entirety either at amortised cost or at fair value as follows:

1. Investments in debt instruments that are designated as fair value through profit or loss (FVTPL) - at fair value. Debt instruments at FVTPL is a residual category for debt instruments, if any, and all changes are recognised in profit or loss.
2. Investments in debt instruments that meet the following conditions are subsequently measured at amortised cost (unless the same designated as fair value through profit or loss):
 - The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
 - The contractual terms of instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.
3. Investment in debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income [FVTOCI] (unless the same are designated as fair value through profit or loss). Investment in debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income [FVTOCI] (unless the same are designated as fair value through profit or loss)
 - The asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and
 - The contractual terms of instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

4. Investment in equity instruments issued by subsidiary, associate and joint venture companies are measured at cost less impairment
 5. Investment in preference shares of the subsidiary companies are treated as equity instruments if the same are either convertible into equity shares or are redeemable out of the proceeds from a fresh issue of shares or from the profits of the company. Investment in preference shares not meeting the aforesaid conditions are classified as debt instruments at FVTPL.
 6. Investments in equity instruments issued by other than subsidiaries are classified as at FVTPL, unless the related instruments are not held for trading and the Company irrevocably elects on initial recognition to present subsequent changes in fair value in Other Comprehensive Income
 7. Trade receivables, security deposits, cash and cash equivalents, employee and other advances – at amortised cost.
- B. For financial assets that are measured at FVTOCI, income by way of interest and dividend, provision for impairment and exchange difference, if any, (on debt instrument) are recognised in profit or loss and changes in fair value (other than on account of above income or expense) are recognised in other comprehensive income and accumulated in other equity. On disposal of debt instruments at FVTOCI, the cumulative gain or loss previously accumulated in other equity is reclassified to profit or loss. In case of equity instruments at FVTOCI, such cumulative gain or loss is not reclassified to profit or loss on disposal of investments.
- C. A financial asset is primarily derecognised when:
1. the right to receive cash flows from the asset has expired, or
 2. the Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a pass-through arrangement; and (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.
- On derecognition of a financial asset in its entirety, the difference between the carrying amount at the date of derecognition and the consideration received is recognised in profit or loss.
- D. Impairment of financial assets: For trade receivable, the Company applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Impairment loss on trade receivables is recognised using expected credit loss model, which involves use of a provision matrix constructed on the basis of historical credit loss experience as permitted under Ind AS 109 and is adjusted for forward looking information. Impairment loss on investments is recognised when the carrying amount exceeds its recoverable amount. For all other financial assets, expected credit losses are recognised based on the difference between the contractual cashflows and all the expected cash flows, discounted at the original effective interest rate. ECLs are measured at an amount equal to 12-month expected credit losses or at an amount equal to lifetime expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.
- (ii) Financial liabilities:
- A. Financial liabilities, including derivatives and embedded derivatives, which are designated for measurement at FVTPL are subsequently measured at fair value. Financial guarantee contracts are subsequently measured at the amount of impairment loss allowance or the amount recognised at inception net of cumulative amortisation, whichever is higher. All other financial liabilities including loans and borrowings are measured at amortised cost using Effective Interest Rate (EIR) method.
 - B. A financial liability is derecognised when the related obligation expires or is discharged or cancelled.
- (iii) The Company designates certain hedging instruments, such as derivatives, embedded derivatives and in respect of foreign currency risk, certain non-derivatives, as either fair value hedges, cash flow hedges or hedges of net investments in foreign operations. Hedges of foreign exchange risk on firm commitments are accounted as cash flow hedges.
- A. Fair value hedges: Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in profit or loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.
- Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

- B. Cash flow hedges: In case of forward contracts the forward element/foreign currency basis spread and the spot element are separated and only the change in the value of the spot element is designated as hedging instrument. In case of options the intrinsic value and time value are separated and only the change in intrinsic value is designated as hedging instrument.

Accounting of spot element/intrinsic value of options: The changes in the fair value of hedge instruments that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated in equity as 'hedging reserve'. Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same head as the hedged item.

Accounting of forward element/foreign currency basis spread/time value of options: The changes in fair value is recognised in other comprehensive income and accumulated in equity as "cost of hedging reserve". For a transaction related hedged item, the amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same head as the hedged item. For a time related hedged item, the time value on the date on which the hedged item affects profit or loss are reclassified to profit or loss as a reclassification adjustment on a straight-line basis over the period of the hedging instrument.

The cash flow hedges are allocated to the forecast transactions on gross exposure basis. Where the hedged forecast transaction results in the recognition of a non-financial asset, such gains/losses are transferred from hedge reserve (but not as reclassification adjustment) and included in the initial measurement cost of the non-financial asset

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit or loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised in profit or loss.

- (iv) Compound financial instruments issued by the Company which can be converted into fixed number of equity shares at the option of the holders irrespective of changes in the fair value of the instrument are accounted by recognising the liability and the equity components separately. The liability component is initially recognised at the fair value of a comparable liability that does not have an equity conversion option. The equity component is initially recognised at the difference between the fair value of the compound financial instrument as a whole and the fair value of the liability component. The directly attributable transaction costs are allocated to the liability and the equity components in proportion to their initial carrying amounts. Subsequent to initial recognition, the liability component of the compound financial instrument is measured at amortised cost using the effective interest method. The equity component of a compound financial instrument is not remeasured subsequently.

(n) Inventories

Inventories are valued after providing for obsolescence, as under:

- (i) Raw materials, components, construction materials, stores, spares and loose tools at lower of weighted average cost or net realisable value. However, these items are considered to be realisable at cost if the finished products in which they will be used, are expected to be sold at or above cost.
- (ii) Manufacturing work-in-progress at lower of weighted average cost including related overheads or net realisable value. In some cases, manufacturing work-in-progress are valued at lower of specifically identifiable cost or net realisable value. In the case of qualifying assets, cost also includes applicable borrowing costs vide policy relating to borrowing costs.
- (iii) Finished goods and stock-in-trade (in respect of goods acquired for trading) at lower of weighted average cost or net realisable value. Cost includes costs of purchases, costs of conversion and other costs incurred in bringing the inventories to their present location. Taxes which are subsequently recoverable from taxation authorities are not included in the cost.
- (iv) Completed property/work-in-progress (including land) in respect of property development activity at lower of specifically identifiable cost or net realisable value.

Assessment of net realisable value is made at each reporting period end and when the circumstances that previously caused inventories to be written-down below cost no longer exist or when there is clear evidence of an increase in net realisable value because of changed economic circumstances, the write-down, if any, in the past period is reversed to the extent of the original amount written-down so that the resultant carrying amount is the lower of the cost and the revised net realisable value.

(o) Cash and bank balances

Cash and bank balances include fixed deposits, margin money deposits, earmarked balances with banks and other bank balances which have restrictions on repatriation. Short-term and liquid investments being subject to more than insignificant risk of change in value, are not included as part of cash and cash equivalents.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(p) Securities premium

- (i) Securities premium includes:
 - A. The difference between the face value of the equity shares and the consideration received in respect of shares issued.
 - B. The fair value of the stock options which are treated as expense, if any, in respect of shares allotted pursuant to Stock Options Scheme
- (ii) The issue expenses of securities which qualify as equity instruments are written off against securities premium.

(q) Borrowing Costs

Borrowing costs include finance costs calculated using the effective interest method, finance charges in respect of assets acquired on lease and exchange differences arising on foreign currency borrowings to the extent they are regarded as an adjustment to finance costs. In cases where hedging instruments are acquired for protection against exchange rate risk related to borrowings and are accounted as hedging a time-period related hedge item, the borrowing costs also include the amortisation of premium element of the forward contract and foreign currency basis spread as applicable, over the period of the hedging instrument

Borrowing costs net of any investment income from the temporary investment of related borrowings that are attributable to the acquisition, construction or production of a qualifying asset are capitalised/inventorised as part of cost of such asset till such time the asset is ready for its intended use or sale. A qualifying asset is an asset that necessarily requires a substantial period of time to get ready for its intended use or sale. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(r) Share-based payment arrangements

The stock options granted to employees in terms of the Company's Stock Options Schemes, are measured at the fair value of the options at the grant date. The fair value of the options is treated as discount and accounted as employee compensation cost over the vesting period on a straight-line basis. The amount recognised as expense in each year is arrived at based on the number of grants expected to vest. If a grant lapses after the vesting period, the cumulative discount recognised as expense in respect of such grant is transferred to the general reserve within equity.

The fair value of the stock options granted to employees of the Company by the Company's subsidiaries is accounted as employee compensation cost over the vesting period and where such fair value is not recovered by the subsidiaries, the same is treated as dividend declared by them. The share-based payment equivalent to the fair value as on the date of grant of employee stock options granted to key managerial personnel is disclosed as a related party transaction in the year of grant.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

(s) Foreign currencies

- (i) The functional currency and presentation currency of the Company is Indian Rupee.
- (ii) Transactions in currencies other than the Company's functional currency are recorded on initial recognition using actual exchange rate or a rate that approximates with it at the transaction date. At each Balance Sheet date, foreign currency monetary items are reported at the closing spot rate. Non-monetary items that are measured in terms of historical cost in foreign currency are not translated. Exchange differences that arise on settlement of monetary items or on reporting of monetary items at each Balance Sheet date at the closing spot rate are recognised in the Statement of Profit and Loss in the period in which they arise except for:
 - A. exchange differences on foreign currency borrowings relating to assets under construction for future productive use, are included in the cost of those assets when such exchange differences are regarded as an adjustment to finance costs on those foreign currency borrowings; and
 - B. exchange differences on transactions entered into to hedge certain foreign currency risks.
- (iii) exchange rate as of the date on which the non-monetary asset or non-monetary liability is recognised on payment or receipt of advance consideration is used for initial recognition of related asset, expense or income.
- (iv) Financial statements of foreign operations whose functional currency is different than Indian Rupees are translated into Indian Rupees as follows:
 - A. assets and liabilities for each Balance Sheet presented are translated at the closing rate at the date of that Balance Sheet;
 - B. income and expenses for each income statement are translated at average exchange rate for the reporting period; and
 - C. all resulting exchange differences are recognised in other comprehensive income and accumulated in equity as foreign currency translation reserve for subsequent reclassification to profit or loss on disposal of such foreign operations.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(t) Accounting and reporting of information for Operating Segments

Operating segments are those components of the business whose operating results are regularly reviewed by the chief operating decision making body in the Company to make decisions for performance assessment and resource allocation.

The reporting of segment information is the same as provided to the management for the purpose of the performance assessment and resource allocation to the segments.

Segment accounting policies are in line with the accounting policies of the Company. In addition, the following specific accounting policies have been followed for segment reporting:

- i) Segment revenue includes sales and other operational revenue directly identifiable with/allocable to the segment including inter segment revenue.
- ii) Expenses that are directly identifiable with/allocable to segments are considered for determining the segment result.
- iii) Most of the common costs are allocated to segments mainly on the basis of the respective segment revenue estimated at the beginning of the reporting period.
- iv) Income and expense not allocable to segments is included in "Unallocable corporate income net of expenditure".
- v) Segment result represents profit before interest and tax and includes margins on inter-segment capital jobs, which are reduced in arriving at the profit before tax of the Company.
- vi) Segment result includes the finance costs incurred on interest bearing advances with corresponding credit included in "Unallocable corporate income net of expenditure".
- vii) Segment results are not adjusted for any exceptional item.
- viii) Segment assets and liabilities include those directly identifiable with the respective segments. Unallocable corporate assets and liabilities represent the assets and liabilities that relate to the Company as a whole.
- ix) Segment non-cash expenses forming part of segment expenses also includes the fair value of the employee stock options which is accounted as employee compensation cost [Note 1(ii)(r) above] and is allocated to the segment.
- x) Segment revenue resulting from transactions with other business segments is accounted on the basis of transfer price which are either determined to yield a desired margin or agreed on a negotiated basis.

(u) Taxes on income

Tax on income for the current period is determined on the basis of taxable income and tax credits computed in accordance with the provisions of the Income Tax Act, 1961 and using estimates and judgments based on the expected outcome of assessments/appeals and the relevant rulings in the areas of allowances and disallowances. The computation reflects the effect of uncertainty for each item of allowance and disallowance as appropriate either by

- i. expected value method which sums the probability-weighted amounts in a range of possible outcomes or
- ii. the most likely amount in a range of possible outcomes.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Company's financial statements and the corresponding tax bases used in computation of taxable profit and quantified using the tax rates as per laws enacted or substantively enacted as on the Balance Sheet date.

Deferred tax liabilities are generally recognised for all taxable temporary differences including the temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are generally recognised for all taxable temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

The Company has applied mandatory exception of recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes as required by Ind AS 12 (as amended).

Transaction or event which is recognised outside profit or loss, either in other comprehensive income or in equity, is recorded along with the tax as applicable.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(i) Interests in joint operations

The Company as a joint operator recognises in relation to its interest in a joint operation, its share of the assets/liabilities held/incurred jointly with the other parties of the joint arrangement. Revenue is recognised for its share of revenue from the sale of output by the joint operation. Expenses are recognised for its share of expenses incurred jointly with other parties as part of the joint arrangement.

Interests in joint operations are included in the segments to which they relate

(v) Provisions, contingent liabilities and contingent assets

Provisions are recognised only when:

- (i) the Company has a present obligation (legal or constructive) as a result of a past event; and
- (ii) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- (iii) a reliable estimate can be made of the amount of the obligation.

Provision is measured using the cash flows estimated to settle the present obligation and when the effect of time value of money is material, the carrying amount of the provision is the present value of those cash flows. Reimbursement expected in respect of expenditure required to settle a provision is recognised only when it is virtually certain that the reimbursement will be received.

Contingent liability is disclosed in case of:

- (i) a possible obligation arising from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- (ii) a present obligation arising from past events where:
 - it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - the amount of the obligation cannot be measured with sufficient reliability.

Contingent assets are disclosed where an inflow of economic benefits is probable.

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date.

Where the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under such contract, the present obligation under the contract is recognised and measured as a provision for onerous contract/foreseeable losses.

(w) Commitments

Commitments are future liabilities for contractual expenditure, classified and disclosed as follows:

- estimated amount of contracts remaining to be executed on capital account and not provided for;
- uncalled liability on shares and other investments partly paid;
- funding related commitment to subsidiary, associate and joint venture companies; and
- other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of management.

Other commitments related to sales/procurements made in the normal course of business are not disclosed to avoid excessive details.

(x) Discontinued operations and non-current assets held for sale

Discontinued operation is a component of the Company that has been disposed of or classified as held for sale and represents a major line of business.

Non-current assets and disposal groups are classified as held for sale if their carrying amount is intended to be recovered principally through a sale (rather than through continuing use) when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such asset (or disposal group) and the sale is highly probable and is expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets and disposal groups classified as held for sale are measured at lower of their carrying amount and fair value less costs to sell.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [1](ii)

Material Accounting Policy Information (contd.)

(y) Statement of Cash Flows

Statement of Cash Flows is prepared segregating the cash flows into operating, investing and financing activities. Cash flow from operating activities is reported using indirect method, adjusting the profit before tax excluding exceptional items for the effects of:

- changes during the period in inventories and operating receivables and payables;
- non-cash items such as depreciation, provisions, unrealised foreign currency gains and losses; and
- all other items for which the cash effects are investing or financing cash flows.

Cash and cash equivalents (including bank balances) shown in the Statement of Cash Flows exclude items which are not available for general use as at the date of Balance Sheet.

(z) Earnings per share

Basic earnings per share is computed using the net profit or loss after tax and weighted average number of shares outstanding during the year.

Diluted earnings per share is computed using the net profit or loss after tax and weighted average number of equity and potential equity shares outstanding during the year, except where the result would be anti-dilutive.

(aa) Key sources of estimation

The preparation of financial statements in conformity with Ind AS requires that the management of the Company makes estimates and assumptions that affect the reported amounts of income and expenses of the period, the reported balances of assets and liabilities and the disclosures relating to contingent liabilities as of the date of the financial statements. The estimates and underlying assumptions made by management are explained under respective policies. Revisions to accounting estimates include useful lives of property, plant and equipment & intangible assets, allowance for expected credit loss, future obligations in respect of retirement benefit plans, expected cost of completion of contracts, provision for rectification costs, fair value/recoverable amount measurement, tax provisions etc. Difference, if any, between the actual results and estimates is recognised in the period in which the results are known.

(ab) Business Combination

Common control business combination is accounted using the pooling of interest method where the Company is transferee. Assets and liabilities of the combining entities are reflected at their carrying amounts and no new asset or liability is recognised. Identity of reserves of the transferor company is preserved by reflecting them in the same form in the Company's financial statements in which they appeared in the financial statements of the transferor company. The excess between the amount of consideration paid over the share capital of the transferor company is recognised as a negative amount and the same is disclosed as capital reserve on business combination.

The financial information in the financial statements in respect of prior periods is restated from the beginning of the preceding period in the financial statements if the business combination date is prior to that date. However, if business combination date is after that date, the financial information in the financial statements is restated from the date of business combination.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]

Property ,Plant and Equipment & Capital work-in-progress

₹ crore																
Class of assets	Cost/valuation						Depreciation							Impairment		Book value
	As at 1-4-2025	Additions	Transfer*	Foreign currency fluctuation	Classified as held for sale	Deductions	As at 31-3-2026	Up to 31-3-2025	For the year	Transfer*	Foreign currency fluctuation	Classified as held for sale	Deductions	Up to 31-3-2026	Up to 31-3-2026	As at 31-3-2026
Land																
Freehold	550.13	68.34	0.48	—	—	—	618.95	—	—	—	—	—	—	—	—	618.95
Leasehold	143.14	—	(0.02)	—	—	0.16	142.96	15.95	1.59	—	—	—	0.02	17.52	—	125.44
Sub total	693.27	68.34	0.46	—	—	0.16	761.91	15.95	1.59	—	—	—	0.02	17.52	—	744.39
Buildings	3866.27	132.55	(49.07)	1.34	—	24.00	3927.09	976.04	132.48	(24.12)	1.34	—	16.11	1069.63	87.35	2770.11
Plant and equipment																
Owned	11849.43	976.58	18.01	4.24	0.29	158.11	12689.86	7354.78	1276.46	16.01	4.24	0.10	147.00	8504.39	13.26	4172.21
Leased out	11.34	—	(10.65)	—	—	0.69	—	11.34	—	(10.65)	—	—	0.69	—	—	—
Sub total	11860.77	976.58	7.36	4.24	0.29	158.80	12689.86	7366.12	1276.46	5.36	4.24	0.10	147.69	8504.39	13.26	4172.21
Computers	717.68	71.71	(1.15)	0.18	3.73	61.10	723.59	552.11	73.89	(1.10)	0.18	2.81	61.02	561.25	—	162.34
Office equipment	352.21	36.63	(2.17)	1.08	0.49	6.20	381.06	285.44	33.15	(0.98)	1.07	0.29	6.17	312.22	—	68.84
Furniture and fixtures	170.22	23.44	(0.99)	0.07	0.68	8.68	183.38	126.70	10.77	(1.44)	0.07	0.39	6.52	129.19	0.06	54.13
Vehicles	263.09	17.67	0.08	1.06	—	21.61	260.29	167.19	23.41	0.06	1.06	—	16.12	175.60	—	84.69
Other assets																
Ships	341.49	—	—	—	—	—	341.49	134.38	23.84	—	—	—	—	158.22	—	183.27
Dredged Channel	679.69	0.01	—	—	—	—	679.70	355.45	29.43	—	—	—	—	384.88	—	294.82
Breakwater Structures	226.00	—	—	—	—	—	226.00	51.48	5.01	—	—	—	—	56.49	—	169.51
Aircraft	195.22	556.17	—	—	—	—	751.39	79.30	21.57	—	—	—	—	100.87	—	650.52
Sub-total	1442.40	556.18	—	—	—	—	1998.58	620.61	79.85	—	—	—	—	700.46	—	1298.12
Total	19365.91	1883.10	(45.48)	7.97	5.19	280.55	20925.76	10110.16	1631.60	(22.22)	7.96	3.59	253.65	11470.26	100.67	9354.83
Add: Capital work-in-progress	1117.33	812.70	—	—	—	490.22	1439.81	—	—	—	—	—	—	—	—	1439.81
																10794.64

*Transfer within property, plant and equipment and Transfer (to) / from investment property/inventories

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]
Property, Plant and Equipment & Capital work-in-progress (contd.)

₹ crore

Class of assets	Cost/Valuation							Depreciation							Impairment	Book value
	As at 1-4-2024	Additions	Transfer*	Foreign currency fluctuation	Classified as held for sale	Deductions	As at 31-3-2025	Up to 31-3-2024	For the year	Transfer*	Foreign currency fluctuation	Classified as held for sale	Deductions	Up to 31-3-2025	Up to 31-3-2025	As at 31-3-2025
Land																
Freehold	523.71	15.07	22.34	–	–	10.99	550.13	–	–	–	–	–	–	–	–	550.13
Leasehold	143.14	–	–	–	–	–	143.14	14.36	1.59	–	–	–	–	15.95	–	127.19
Sub total	666.85	15.07	22.34	–	–	10.99	693.27	14.36	1.59	–	–	–	–	15.95	–	677.32
Buildings	3585.53	319.33	(14.54)	0.31	22.98	1.38	3866.27	868.87	120.21	(8.12)	0.31	4.37	0.86	976.04	87.35	2802.88
Plant and equipment																
Owned	10792.07	1222.84	(2.88)	1.02	37.14	126.48	11849.43	6108.67	1379.10	(0.60)	1.01	18.70	114.70	7354.78	13.26	4481.43
Leased out	11.66	–	(0.32)	–	–	–	11.34	11.66	–	(0.32)	–	–	–	11.34	–	–
Sub total	10803.73	1222.84	(3.20)	1.02	37.14	126.48	11860.77	6120.33	1379.10	(0.92)	1.01	18.70	114.70	7366.12	13.26	4481.43
Computers	683.38	73.73	(0.02)	0.08	–	39.49	717.68	520.59	70.76	–	0.11	–	39.35	552.11	–	165.57
Office equipment	332.57	32.37	0.06	0.28	0.42	12.65	352.21	264.76	33.13	0.06	0.28	0.24	12.55	285.44	–	66.77
Furniture and fixtures	167.02	13.72	(0.01)	0.08	0.23	10.36	170.22	124.84	11.97	(0.01)	0.09	0.02	10.17	126.70	0.06	43.46
Vehicles	266.93	26.39	0.02	0.27	–	30.52	263.09	164.15	26.40	–	0.27	–	23.63	167.19	–	95.90
Other assets																
Ships	323.51	17.98	–	–	–	–	341.49	113.43	20.95	–	–	–	–	134.38	–	207.11
Dredged Channel	679.69	–	–	–	–	–	679.69	325.91	29.54	–	–	–	–	355.45	–	324.24
Breakwater Structures	226.00	–	–	–	–	–	226.00	46.47	5.01	–	–	–	–	51.48	–	174.52
Aircraft	195.22	–	–	–	–	–	195.22	68.82	10.48	–	–	–	–	79.30	–	115.92
Leasehold Improvements	12.81	–	–	–	12.81	–	–	2.63	2.13	–	–	4.76	–	–	–	–
Sub-total	1437.23	17.98	–	–	12.81	–	1442.40	557.26	68.11	–	–	4.76	–	620.61	–	821.79
Total	17943.24	1721.43	4.65	2.04	73.58	231.87	19365.91	8635.16	1711.27	(8.99)	2.07	28.09	201.30	10110.16	100.67	9155.12
Add: Capital work-in-progress	1397.04	840.71	(0.27)	–	–	1120.15	1117.33	–	–	–	–	–	–	–	–	1117.33
																10272.45

* Transfer within property, plant and equipment and Transfer (to) / from investment property/inventories

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]

Property, Plant and Equipment & Capital work-in-progress (contd.)

- Additions during the year and capital work-in-progress include ₹ 87.78 crore (previous year ₹ 55.23 Crore) being borrowing cost capitalised in accordance with Accounting Standard (Ind AS) 23 on "Borrowing Costs".
- The rate used to determine the amount of borrowing costs eligible for capitalisation is 6.86% (previous year: 7.30%).
- Owned assets given on operating lease have been presented separately under respective class of assets as "Leased out" pursuant to Ind AS 116 "Leases".
- Out of its leasehold land at Hazira, the Company has given certain portion of land for the use to its subsidiary company and the lease deed is under execution.
- Depreciation is provided based on useful life supported by the technical evaluation considering business specific usage, the consumption pattern of the assets and the past performance of similar assets.

- Estimated useful life of the following assets is in line with useful life prescribed in schedule II of the Companies Act, 2013:

Sr. No.	Asset class	Minimum useful life (in years)	Maximum useful life (in years)
1.	Buildings	3	60
2.	Plant and equipment	8	15
3.	Computer	3	6
4.	Office equipment	4	5
5.	Furniture & fixture	10	10
6.	Vehicles	8	10
7.	Ships	14	14

- Estimated useful life of following assets is different than useful life as prescribed in schedule II of the Companies Act, 2013.

Sr. No.	Category of assets	Sub-category of assets	Useful life as per Schedule II (in years)	Useful life adopted (in years)
1.	Aircrafts	–	20	18
2.	Vehicles	Motor cars	8	7

- Assets used in Heavy Engineering Business (Hi-Tech Manufacturing segment):

Sr. No.	Category of assets	Sub-category of assets	Useful life as per Schedule II (in years)	Useful life adopted (in years)
1.	Plant & equipment	Boring/Rolling/Drilling/Milling machines	15	10 – 15
		Modular furnace	15	5 - 15
		Other furnaces	15	5 - 30
		Horizontal autoclaves	15	10 - 30
		Load bearing structures	15	50
		Cranes	15	10 - 30
2.	Roads	Carpeted roads-other than RCC	5	5 - 15

In addition to above:

Assets deployed at projects are considered as project - specific, hence the same are depreciated over the project tenure.

- Assets used in Precision Engineering (a part of Hi-Tech Manufacturing segment):

Sr. No.	Category of assets	Sub-category of assets	Useful life as per Schedule II (in years)	Useful life adopted (in years)
1.	Buildings	Factory buildings	30	2 – 60 *
		Non-Factory buildings	3 – 60	2 – 60 *
2.	Plant & Equipment	General	8 - 15	5 – 30 *
		Air Conditioner & Refrigerator	12	2 – 12 #
		Electrical installation	10	2 – 20 * #
3.	Office Equipment		4 – 5	4 – 12 #
4.	Furniture & Fixture		10	10 – 20 *
5.	Vehicles	Motor cars (Including Electrical vehicle and bicycles)	8	7 - 14

* Assets which are project specific are depreciated over the project tenure.

The useful life is based on Technical estimates.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]

Property, Plant and Equipment & Capital work-in-progress (contd.)

C Assets used in Infrastructure business:

Sr. No.	Category of assets	Sub-category of assets	Useful life as per Schedule II (in years)	Useful life adopted (in years)
1.	Plant & Machinery	Concreting, Crushing, Piling and Road Making Equipment	12	5 – 12
2.	Plant & Machinery	Heavy lift equipments – Cranes	15 – 20	10 – 20
3.	Plant & Machinery	Transmission Line, Tunneling Equipments	10	9 – 12
4.	Plant & Machinery	Earth-Moving Equipments	9	5 – 9
5.	Plant & Machinery	Others including Material Handling, Pipeline, welding equipment	12	4 – 12
6.	Office equipment	Assets deployed at project site	5	3
7.	Air conditioning and refrigeration equipment	Assets deployed at project site	15	3
8.	Canteen equipment	Assets deployed at project site	15	3
9.	Laboratory equipment	Assets deployed at project site	10	3
10.	Photographic equipment	Assets deployed at project site	15	3
11.	Computers	Assets deployed at project site	3 – 6	3

In addition to above:

- Plants and equipment which are project specific and deployed at project sites, with useful life of 10 years as per Schedule II, are depreciated over the project duration of 2-3 years.
- Any asset purchased for project site with acquisition value less than ₹ 50000 for above categories of assets (except computers), full cost is depreciated in the same financial year.

D Assets used in Hydrocarbon business (a part of Energy segment):

Category	Sub class	Useful life as per Schedule II (in years)	Useful life adopted (in years)
Buildings	Office building	60	5-60
	Housing colony	50	
Ships		20	15-25
Software	Specialized software	6	2-6
Plant and equipment	Crane 250 Tonnes	12	20
	Jetty construction	12	30
	Land development	12	30
	Minor Plant & Machinery	12	2-15
	Tunnelling and transmission line Equipments	10	2-15
	Cranes < 100 tons & Heavy lift Equipment	15	2-15
	Road making equipment, Crushing Equipment	15	2-15
	Piling, welding and pipeline Equipment	15	2-15
	Earth-moving equipment	15	2-15
Computers	Laptop/Desktop	3	3-6
	Servers & Storage & Network switches & Routers	6	
Office equipments	Fax/Printers/Scanner (MFD), Desktop inkjet/ LaserJet printers, Switchers audio video & Projectors	4	3-6
	Other office equipments	5	3-6

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]

Property, Plant and Equipment & Capital work-in-progress (contd.)

Category	Sub class	Useful life as per Schedule II (in years)	Useful life adopted (in years)
	Water cooler	5	3-6
	Assets deployed at project sites	5	3-6
Air-condition and Refrigeration	Assets deployed at office	12	3-12
Canteen equipments	Assets deployed at project sites		
	Assets deployed at office	8	8
Photographic equipments	Assets deployed at project sites		
	Assets deployed at office	15	3
Laboratory equipments	Assets deployed at project sites		
	Assets deployed at office	15	8-12
Electrical installations	HT/LT ELECTRIC SUB-STATION IN MFF II	10	6-22
	Others	10	3-6
Furniture and Fixtures	Assets deployed at office	10	2-10
Vehicles	Buses & Trucks	8	5-10
	Cars	7	5-10
	Jeeps	7	5-10
	Motorcycles	10	5-10

(i) Assets with acquisition value less than ₹ 5000/- will be depreciated fully during the FY

(ii) P&M & Office equipment at project sites costing below ₹ 50000/- will be depreciated fully during the FY

E. Assets used in Shipbuilding Business: (a part of Precision Engineering System under the Hi-Tech Manufacturing segment):

S. No	Category of Assets	Sub-category of Assets	Useful life as per Schedule II (in years)	Useful life adopted based on technical evaluation (in years)
1	Marine structures – Breakwater	(a) Breakwater & Rock Bund	30*	50
2	Shiplift/Dredged channel	(a) Ship lift structures, Control system, Chiller units, Condition monitoring system, Ship position system, Ship transfer system	15*	20
		(b) Land berth and piled platforms	30*	40
		(c) Tower cranes	15	25
3	Plant & Machinery	(a) Rails	15	20
		(b) Diesel Generator	15	12
		(c) Air-Conditioner & refrigeration	15	12
4	Buildings	(a) Production shops	30	50
		(b) Internal roads	5	15

*Represents license period as per agreement executed with the Tamil Nadu Maritime Board, renewable on expiry.

f) Ageing of Capital work-in-progress

₹ crore

Particulars	As at 31-3-2026					As at 31-3-2025				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	804.65	355.25	173.49	106.42	1439.81	719.54	247.22	49.83	100.74	1117.33

As on the date of the balance sheet, there are no capital work-in-progress projects whose completion is overdue or has exceeded the cost, based on approved plan.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [2]
Property, Plant and Equipment & Capital work-in-progress (contd.)

g) Title deeds of Immovable Properties not held in name of the Company.

Description of property	Gross carrying value as at March 31, 2026 (₹ crore)	Carrying value in the financial statements as at March 31, 2026 (₹ crore)	Title deeds held in name of	Whether title deed holder is a promoter, director or their relative or employee	Property held since which date.	Reason for not being held in name of Company
Freehold Land-Hazira West	1.01	1.01	Heirs of Magan Prema and Magan Kuber*	No	14 years (Since 2012)	Land acquired from farmers through Government Acquisition Route. The formalities are pending from the authorities side.

* Irrevocable Power of Attorney given to L&T by the owners, possession is with L&T.

h) Carrying value of Property, plant and equipment hypothecated as collateral for certain borrowings and / or commitments as at March 31, 2026 - NIL (as at March 31, 2025: NIL)

NOTE [3]
Investment Property

Class of assets	Cost						Depreciation					Book Value	
	As at 1-4-2025	Additions	Transfer*	Classified as held for sale	Deductions	As at 31-03-2026	Up to 31-3-2025	For the year	Transfer*	Classified as held for sale	Deductions	Up to 31-03-2026	As at 31-03-2026
Land	176.93	1.42	(0.72)	–	–	177.63	0.11	0.01	–	–	–	0.12	177.51
Buildings	685.54	310.41	0.30	–	–	996.25	121.02	27.10	0.07	–	–	148.19	848.06
Total	862.47	311.83	(0.42)	–	–	1173.88	121.13	27.11	0.07	–	–	148.31	1025.57
Add : Investment property under construction	565.82	367.97	–	5.34	374.92	553.53	–	–	–	–	–	–	553.53
													1579.10

* Transfer (to)/from Property, plant and equipment/Inventory

Class of assets	Cost						Depreciation					Book Value	
	As at 1-4-2024	Additions	Transfer*	Classified as held for sale	Deductions	As at 31-3-2025	Up to 31-3-2024	For the year	Transfer*	Classified as held for sale	Deductions	Up to 31-3-2025	As at 31-3-2025
Land	198.26	1.22	(22.33)	0.22	–	176.93	0.10	0.01	–	–	–	0.11	176.82
Buildings	483.54	302.57	17.80	117.91	0.46	685.54	113.77	21.80	8.18	22.28	0.45	121.02	564.52
Total	681.80	303.79	(4.53)	118.13	0.46	862.47	113.87	21.81	8.18	22.28	0.45	121.13	741.34
Add : Investment property under construction	593.33	419.31	–	16.10	430.72	565.82	–	–	–	–	–	–	565.82
													1307.16

* Transfer (to)/from Property, plant and equipment/Inventory

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [3]

Investment Property (contd.)

- (a) Depreciation is provided based on useful life supported by the technical evaluation considering business specific usage, the consumption pattern of the assets and the past performance of similar assets:

Sr. No	Class of assets	Minimum useful life (in years)	Maximum useful life (in years)
1.	Buildings	3	60

- (b) Disclosure pursuant to Ind AS 40 "Investment Property"

- (i) Amount recognised in the Statement of Profit and Loss for investment property:

₹ crore

Sr. No.	Particulars	2025-26	2024-25
1	Rental income derived from investment property	218.15	159.49
2	Direct operating expenses pertaining from investment property that generated rental income	57.58	40.89
3	Direct operating expenses pertaining from investment property that did not generate rental income	1.02	—

- (ii) Details with respect to fair valuation of Investment property:

₹ crore

Particulars	2025-26	2024-25
Fair valuation by:		
(i) independent registered valuers ^[1]	187.49	3140.77
(ii) independent unregistered valuers ^[1]	—	17.38
(iii) internal architectural department	5097.49	1832.72
Total fair value	5284.98	4990.87

^[1] Independent valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017

Note: Above valuation is based on government rates, market research, market trend and comparable values as considered appropriate.

- (iii) Ageing of Investment property under construction

₹ crore

Particulars	As at 31-3-2026					As at 31-3-2025				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	428.75	122.70	2.08	—	553.53	275.73	166.85	87.62	35.62	565.82

As on the date of the balance sheet, there are no capital work-in-progress projects whose completion is overdue or has exceeded the cost, based on approved plan.

NOTE [4]

Goodwill

₹ crore

Class of assets	Cost		Impairment	Book value
	As at 1-4-2025	Business combination	As at 31-3-2026	As at 31-3-2026
Goodwill ^[1]	121.86	—	—	121.86

Class of assets	Cost		Impairment	Book value
	As at 1-4-2024	Business combination	As at 31-3-2025	As at 31-3-2025
Goodwill ^[1]	121.86	—	—	121.86

^[1] The above goodwill is attributed to Energy Hydrocarbon business (a part of Energy project segment)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [4] (contd.)

Other Intangible assets & Intangible assets under development

₹ crore

Class of assets	Cost				Amortisation					Book Value	
	As at 1-4-2025	Additions	Classified as Held for Sale	Deductions	As at 31-3-2026	Up to 31-3-2025	For the year	Classified as Held for Sale	Deductions	Up to 31-3-2026	As at 31-3-2026
Intangible assets											
Specialised Softwares	331.87	51.96	0.56	15.91	367.36	281.57	18.43	0.47	10.62	288.91	78.45
Technical know-how	135.53	29.61	—	—	165.14	132.80	2.91	—	—	135.71	29.43
New Product Design and Development	6.26	—	—	—	6.26	6.26	—	—	—	6.26	—
Platforms and Courses	145.36	13.20	95.62	3.57	59.37	90.44	32.57	71.46	2.76	48.79	10.58
Sub total	619.02	94.77	96.18	19.48	598.13	511.07	53.91	71.93	13.38	479.67	118.46
Add: Intangible assets under development	21.76	28.58	—	18.87	31.47	—	—	—	—	—	31.47
											149.93

₹ crore

Class of assets	Cost			As at 31-3-2025	Up to 31-3-2024	Amortisation		Up to 31-3-2025	As at 31-3-2025
	As at 1-4-2024	Additions	Deductions			For the year	Deductions		
Intangible assets									
Specialised Softwares	315.20	20.32	3.65	331.87	265.68	19.53	3.64	281.57	50.30
Technical know-how	135.53	—	—	135.53	108.72	24.08	—	132.80	2.73
New Product Design and Development	6.26	—	—	6.26	6.26	—	—	6.26	—
Platforms and Courses	134.40	12.81	1.85	145.36	58.31	33.35	1.22	90.44	54.92
Sub total	591.39	33.13	5.50	619.02	438.97	76.96	4.86	511.07	107.95
Add: Intangible assets under development	26.63	17.27	22.14	21.76	—	—	—	—	21.76
									129.71

(a) Additions during the year

₹ crore

Class of assets	FY 2025-26			FY 2024-25		
	Internal development	Acquired - external	Total	Internal development	Acquired - external	Total
Specialised Software	7.02	44.94	51.96	—	20.32	20.32
Technical Knowhow	—	29.61	29.61	—	—	—
Platforms and Courses	13.15	0.05	13.20	12.07	0.74	12.81
Total	20.17	74.60	94.77	12.07	21.06	33.13

- (b) Depreciation is provided based on useful life supported by the technical evaluation considering business specific usage, the consumption pattern of the assets and the past performance of similar assets:

Sr. No	Class of assets	Minimum useful life (in years)	Maximum useful life (in years)
1.	Specialised Software	2	8
2.	Technical Knowhow	5	8
3.	Platforms and Courses	3	4

(c) Ageing of Intangible assets under development

₹ crore

Particulars	As at 31-3-2026					As at 31-3-2025				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	29.84	1.04	0.20	0.39	31.47	15.29	5.67	0.80	—	21.76

As on the date of the balance sheet, there are no capital work-in-progress projects whose completion is overdue or has exceeded the cost, based on approved plan.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [5]

Non-current Assets: Financial Assets- Investments

Particulars	₹ crore	
	As at 31-3-2026	As at 31-3-2025
Investments in :		
(a) Subsidiary companies	24970.95	31064.57
(b) Associate companies	1292.81	1084.72
(c) Joint venture companies	512.46	607.15
(d) Other companies	217.69	97.44
	<u>26993.91</u>	<u>32853.88</u>

Details of Non-current Assets: Financial Assets - Investments

Particulars	Face value per unit	Number of units		
		As at 31-3-2026	As at 31-3-2026	As at 31-3-2025
	₹		₹ crore	₹ crore
Investments in:				
(a) Subsidiary companies:				
(i) Investments in fully paid equity instruments:				
LTM Limited (formerly known as LTIMindtree Limited) (quoted)	1	203,169,279	9,675.98	9,675.98
L&T Technology Services Limited (quoted)	2	77,986,899	805.25	805.25
L&T Finance Limited (quoted)	10	1,652,530,125	6,146.42	6,146.42
L&T Metro Rail (Hyderabad) Limited ^[1]	10	7,412,999,999	—	7,412.99
L&T Power Development Limited	10	2,289,663,205	2,289.66	2,289.66
L&T Realty Properties Limited	10	2,362,229,846	2,353.16	1,394.91
L&T Realty Developers Limited	10	167,160,700	107.72	107.72
L&T Valves Limited	100	1,800,000	161.23	161.23
Bhilai Power Supply Company Limited	10	49,950	0.05	0.05
Hi-Tech Rock Products & Aggregates Limited	10	26,550,000	26.55	26.55
L&T Aviation Services Private Limited	10	45,600,000	45.60	45.60
L&T Capital Company Limited	10	50,000	0.05	0.05
L&T Hydrocarbon Saudi Company LLC [₹ 130.39 (previous year: ₹ 130.39)]	SAR 1000	1,000	0.00	0.00
L&T Energy Green Tech Limited	10	492,051,164	492.05	245.05
L&T Electromech LLC [₹ 171.70 (previous year: ₹ 171.70)]	OMR 1	210,000	0.00	0.00
L&T Heavy Engineering LLC [₹ 183.89 (previous year: ₹ 183.89)]	OMR 1	3,965,500	0.00	0.00
L&T Modular Fabrication Yard LLC [₹ 171.70 (previous year: ₹ 171.70)]	OMR 1	2,019,230	0.00	0.00
L&T Kuwait Construction General Contracting Company WLL [₹ 66.04 (previous year: ₹ 66.04)]	KWD 1000	980	0.00	0.00
Larsen & Toubro Arabia LLC	SAR 1000	7,500	11.08	11.08
L&T Geostructure Private Limited	10	24,750,000	318.50	318.50
L&T Construction Equipment Limited	10	199,142,091	22.27	22.27
Larsen & Toubro (Saudi Arabia) LLC	SAR 1000	625	1.05	1.05
L&T Network Services Private Limited	10	25,000,000	25.00	18.00
PT Larsen & Toubro	IDR			
	1000000	25,700	16.46	16.46
Corporate Park (Powai) Private Limited	10	200,326,000	200.33	200.33
Business Park (Powai) Private Limited	10	286,534,370	286.53	188.03
L&T Global Holdings Limited	USD 100	80,000	53.16	53.16
L&T Semiconductor Technologies Limited	10	85,900,000	859.00	186.03
L&T Special Steels and Heavy Forgings Private Limited [Net of provision ₹ 419.28 crore (previous year provision ₹ 419.28 crore)]	10	566,600,000	—	—
Sufin Limited	100	5,505,000	55.05	—
L&T Offshore Marine Private Limited (formerly known as L&T Sapura Shipping Private Limited) ^[2]	10	236,853,083	369.85	—
		—	<u>24,322.00</u>	<u>29,326.37</u>

Notes forming part of the Standalone Financial Statements (contd.)

Particulars	Face value per unit	Number of units		
		As at 31-3-2026	As at 31-3-2026	As at 31-3-2025
	₹		₹ crore	₹ crore
(ii) Preference share considered equity as per terms:				
L&T Realty Properties Limited-10% Non-cumulative, optionally convertible redeemable preference shares, March 30, 2027.	2	—	—	826.00
L&T Realty Properties Limited-10% Non-cumulative, optionally convertible redeemable preference shares, May 12, 2027	2	—	—	48.00
L&T Realty Properties Limited-10% Non-cumulative, optionally convertible redeemable preference shares, July 14, 2027	2	—	—	42.25
L&T Realty Properties Limited-10% Non-cumulative, optionally convertible redeemable preference shares, September 3, 2027	2	—	—	42.00
L&T Realty Developers Limited - 12% Non-cumulative optionally convertible redeemable at par preference shares, May 26, 2030.	10	648,300,000	648.30	648.30
L&T Semiconductor Technologies Limited - 7.5% Non-cumulative optionally convertible redeemable at par preference shares, August 20, 2044.	10	—	—	131.00
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2035 [Net of provision ₹ 78.33 crore (previous year provision ₹ 78.33 crore)]	10	210,000,000	—	—
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2036 [Net of provision ₹ 97.91 crore (previous year provision ₹ 97.91 crore)]	10	240,000,000	—	—
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2037 [Net of provision ₹ 84.41 crore (previous year provision ₹ 84.41 crore)]	10	192,000,000	—	—
			648.30	1737.55
(iii) Other deemed equity investments:				
L&T Aviation Services Private Limited			0.65	0.65
			0.65	0.65
(iv) Preference shares considered as fair value of debt portion:				
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2035 [Net of provision ₹ 77.77 crore (previous year provision ₹ 77.77 crore)]	10	210,000,000	—	—
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2036 [Net of provision ₹ 79.12 crore (previous year provision ₹ 79.12 crore)]	10	240,000,000	—	—
L&T Special Steels & Heavy Forgings Private Limited - 6% Cumulative, non-convertible redeemable at par preference shares, December 8, 2037 [Net of provision ₹ 56.28 crore (previous year provision ₹ 56.28 crore)]	10	192,000,000	—	—
			—	—
Total - (a) = (i)+(ii)+(iii)+(iv)			24970.95	31064.57
(b) Associate companies:				
Gujarat Leather Industries Limited [Net of provision ₹ 0.56 crore (previous year provision ₹ 0.56 crore)]	10	735,000	—	—
Magtorq Private Limited	100	9,000	4.42	4.42
E2E Networks Limited (quoted)	10	3,793,329	1288.39	1080.30
			1292.81	1084.72

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [5]

Details of Non-current Assets: Financial Assets - Investments (contd.)

Particulars	Face value per unit	Number of units		
		As at 31-3-2026	As at 31-3-2026	As at 31-3-2025
	₹		₹ crore	₹ crore
(c) Joint Venture companies:				
(i) Investments in fully paid equity instruments:				
L&T Howden Private Limited	10	15,030,000	15.03	15.03
L&T Offshore Marine Private Limited (formerly known as L&T Sapura Shipping Private Limited) ^[2]	10	—	—	95.31
L&T - MHI Power Boilers Private Limited	10	119,391,000	119.39	119.39
L&T - MHI Power Turbine Generators Private Limited	10	362,406,000	362.41	362.41
L&T-Sargent & Lundy Limited	10	2,782,736	0.82	0.82
Raykal Aluminum Company Private Limited	10	37,750	0.04	0.04
L&T MBDA Missile Systems Limited	10	510,000	0.51	0.51
GH4India Private Limited	10	1,000,000	1.00	1.00
			499.20	594.51
(ii) Other deemed equity investments:				
L&T - MHI Power Boilers Private Limited			2.24	2.24
L&T - MHI Power Turbine Generators Private Limited			11.02	10.40
			13.26	12.64
Total - (c) = (i)+(ii)			512.46	607.15
(d) Other companies:				
International Seaport Dredging Limited [Net of provision ₹ 15.90 crore (previous year provision ₹ 15.90 crore)]	10000	15,899	—	—
BBT Elevated Road Private Limited	10	100,000	0.10	0.10
Utmal Multi purpose Service Co-operative Society Limited [₹ 30,000 (previous year: ₹ 30,000)]	100	300	0.00	0.00
Tidel Park Limited [FVTPL]	10	4,000,000	101.31	90.43
VP Global Fibre and Yarns Private Limited [₹ 13,600 (previous year: ₹ 13,600)]	100	136	0.00	0.00
New Vision Wind Power Private Limited [₹ 29,190 (previous year: ₹ 29,190)]	10	2,919	0.00	0.00
The New India Assurance Company Limited [FVTPL] (quoted)	10	428,884	5.05	6.91
Kalyan Halol-Shamlaji Tollway Limited [Net of provision ₹ 1000 (previous year ₹ 1000)]	10	100	—	—
Epic Concesiones 3 Limited -Series 1 Compulsorily Convertible Preference Shares, maturity 10 years- January 11, 2033 (Bonus shares)	10	25,500	—	—
Epic Concesiones 3 Limited -Series 3 Compulsorily Convertible Preference Shares, maturity 10 years- January 11, 2033 (Bonus shares)	10	25,500	—	—
Indian Foundation for Quality Management [charged off]	10	25,000,000	—	—
Ather Energy Limited [FVTPL] (quoted)	1	1,475,214	111.23	—
			217.69	97.44
Total - (A) =(a)+(b)+(c)+(d)			26993.91	32853.88

Details of quoted / unquoted investments:

₹ crore

Particulars	As at 31-3-2026	As at 31-3-2025
(a) Aggregate amount of quoted investments and market value thereof;		
Book Value	17980.96	17725.78
Market Value	146515.99	152337.70
(b) Aggregate amount of unquoted investments;		
Book Value	9012.95	15128.10
(c) Aggregate amount of Impairment in value of investments	909.56	909.56

^[1] Refer Note 59(i)

^[2] Reclassified as a Wholly Owned Subsidiary of Larsen & Toubro Limited w.e.f. January 21, 2026 due to purchase of balance stake

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [6]

Non-current Assets: Financials Assets - Loans

	₹ crore	
Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured loan and advances to related parties:		
Subsidiary companies, considered good	808.62	508.47
Subsidiary companies, considered doubtful	1270.45	1270.45
Less: Allowance for expected credit loss	1270.45	1270.45
	—	—
Joint venture companies, considered good	—	218.12
Unsecured other loans, considered good	0.07	0.08
	808.69	726.67

NOTE [7]

Non current Assets: Financial Assets - Others

	₹ crore	
Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured security deposits, considered good:	228.49	204.42
Less: Allowance for expected credit loss	36.74	34.92
	191.75	169.50
Fixed deposits with banks (maturity more than 12 months)	7.31	-
Cash and bank balances not available for immediate use [refer Note 7(a)]	240.77	131.07
Forward contract receivables	178.29	136.35
Embedded derivative receivables	155.36	41.55
Premium receivable on financial guarantee contracts	53.46	8.55
Other receivables ^[1]	0.62	489.00
	827.56	976.02

^[1] As at 31-3-2025 : mainly includes receivables towards litigation matters

Notes forming part of the Standalone Financial Statements (contd.)

Note 7(a)

Particulars of cash and bank balances not available for immediate use

		₹ crore	
Sr. No.	Particulars	As at 31-3-2026	As at 31-3-2025
1	Amount received (including interest accrued thereon) from customers of property development business – to be handed over to housing society on its formation.	34.27	32.29
2	Contingency deposit (including interest accrued thereon) received from customers of property development business towards their sales tax liability - to be refunded/ adjusted depending on the outcome of the legal case.	20.05	18.96
3	Other bank balances (including interest accrued thereon) not available for immediate use being security offered for bids submitted, loans availed, acquisition etc.	577.21	552.32
	Total	631.53	603.57
	Less: Amount reflected under Current Assets [refer Note 13]	390.76	472.50
	Amount reflected under other financial assets - non-current [refer Note 7]	240.77	131.07

NOTE [8]

Other non-current assets

		₹ crore	
Particulars		As at 31-3-2026	As at 31-3-2025
Capital advances:			
Secured		4.50	4.75
Unsecured		106.14	381.14
Advance recoverable other than in cash ⁽¹⁾		1384.50	1452.41
		1495.14	1838.30

⁽¹⁾ Mainly includes Indirect Tax balances

NOTE [9]

Current Assets: Inventories

		₹ crore	
Particulars		As at 31-3-2026	As at 31-3-2025
Raw materials [includes goods-in-transit ₹ 5.74 crore (previous year: ₹ 0.66 crore)]		332.67	380.51
Components [includes goods-in-transit ₹ 5.52 crore (previous year: ₹ 4.79 crore)]		222.83	195.41
Construction materials [includes goods-in-transit ₹ 40.08 crore (previous year: ₹ 30.45 crore)]		92.00	49.72
Manufacturing work-in-progress		428.88	200.50
Finished goods [includes goods-in-transit ₹ 6.29 crore (previous year: ₹ 0.66 crore)]		16.13	2.64
Stock-in-trade [includes goods-in-transit ₹ 32.40 crore (previous year: ₹ 88.08 crore)]		491.42	470.16
Stores and spares [includes goods-in-transit ₹ 8.14 crore (previous year: ₹ 5.95 crore)]		158.29	156.78
Loose tools		4.96	6.75
Property development related work-in-progress		1737.17	1671.85
Property development project - completed property		206.57	264.45
		3690.92	3398.77

Note: During the year net income of ₹ 1.22 crore was recognised towards reversal of write down of inventory (previous year: net expense of ₹ 4.22 crore was recognised towards write down of inventory)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [10]

Current Assets: Financial Assets - investments

Particulars	₹ crore	
	As at 31-3-2026	As at 31-3-2025
(A) Government and trust securities	6661.55	6694.36
(B) Debentures and bonds		
(i) Subsidiary companies	443.63	1084.77
(ii) Other debentures & bonds	10537.04	6940.87
	10980.67	8025.64
(C) Mutual funds	2202.55	5159.07
(D) Commercial paper	587.79	417.20
(E) Certificate of deposits	2602.57	458.63
(F) Preference shares	—	53.02
(G) InvITs	6577.43	3980.37
	29612.56	24788.29

Details of current investments in Subsidiary companies

Particulars	Face value per unit	Number of units		
		As at 31-3-2026	As at 31-3-2026	As at 31-3-2025
	₹		₹ crore	₹ crore
Debentures and Bonds (quoted):				
Subsidiary companies:				
7.95% L&T Finance Limited NCD July 28, 2025	1,000,000		—	111.04
6.68% L&T Metro Rail (Hyderabad) Limited SR C 30 NCD April 30, 2027	1,000,000	4,220	443.63	180.61
6.37% L&T Metro Rail (Hyderabad) Ltd. April 30, 2025	1,000,000		—	793.12
Total			443.63	1084.77

Details of quoted / unquoted investments:

Particulars	₹ crore	
	As at 31-3-2026	As at 31-3-2025
(a) Aggregate amount of quoted current investments and market value thereof;		
Book Value	24219.65	18700.37
Market Value	24219.65	18700.37
(b) Aggregate amount of unquoted current investments;		
Book Value (Accounted based on NAV)	2202.55	5159.07
Book Value	3190.36	928.85

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [11]

Current Assets: Financial Assets - Trade receivables

₹ crore

Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured, considered good	49817.06	42676.67
Less: Allowance for expected credit loss [refer Note 41(c)]	4486.76	4346.49
	45330.30	38330.18
Credit Impaired	147.91	191.18
Less: Allowance for expected credit loss [refer Note 41(c)]	147.91	191.18
	—	—
	45330.30	38330.18

Note: No trade receivables are due from directors or other officers of the company either severally or jointly with any other person or firms or private companies in which any director is a partner, a director or a member.

(a) Current assets: Financial assets - Trade receivables ageing

₹ crore

Particulars	As at 31-3-2026						Total
	Not due	Outstanding for the following periods from the due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed:							
- Considered good	27446.31	10494.48	2296.44	2653.84	2683.58	2695.44	48270.09
- Credit impaired	–	–	–	–	0.20	17.21	17.41
Disputed:							
- Considered good	101.53	–	–	499.97	210.50	734.97	1546.97
- Credit impaired	–	–	–	–	–	130.50	130.50
Gross trade receivables	27547.84	10494.48	2296.44	3153.81	2894.28	3578.12	49964.97
Less: Allowance for expected credit loss							4634.67
Total							45330.30

₹ crore

Particulars	As at 31-3-2025						Total
	Not due	Outstanding for the following periods from the due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed:							
- Considered good	21599.89	10027.74	2437.71	3983.84	1045.93	2640.63	41735.74
- Credit impaired	–	–	–	0.20	2.52	23.96	26.68
Disputed:							
- Considered good	107.73	–	13.10	45.97	60.48	713.65	940.93
- Credit impaired	–	–	–	–	–	164.50	164.50
Gross trade receivables	21707.62	10027.74	2450.81	4030.01	1108.93	3542.74	42867.85
Less: Allowance for expected credit loss							4537.67
Total							38330.18

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [12]

Current Assets : Financials Assets - Cash and cash equivalents

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Balance with banks	3261.49	2147.90
Cheques and draft on hand	1676.95	281.67
Cash on hand	2.94	3.17
Fixed deposits with banks (maturity less than 3 months)	1210.87	1150.81
	<u>6152.25</u>	<u>3583.55</u>

NOTE [13]

Current Assets: Financials Assets - Other bank balances

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Fixed deposits with banks (maturity more than 3 months but less than 12 months)	546.94	150.07
Earmarked balances with banks-unclaimed dividend	143.77	137.78
Earmarked balances with banks-Section 4(2)(1)(D) of RERA ^[1]	310.60	2.71
Cash and bank balances not available for immediate use [refer Note 7(a)]	390.76	472.50
	<u>1392.07</u>	<u>763.06</u>

^[1] Real Estate (Regulation and Development) Act, 2016

NOTE [14]

Current Assets : Financials Assets - Loans

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured loans and advances to related parties:		
Subsidiary companies, considered good	352.71	634.72
Associate/Joint venture companies, considered good	—	0.30
	<u>352.71</u>	<u>635.02</u>

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [15]

Current Assets : Financial Assets - Others

	₹ crore	
Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured security deposits, considered good	523.89	528.70
Less: Allowance for expected credit loss	0.76	0.76
	523.13	527.94
Receivable from related parties:		
Subsidiary companies	924.50	1312.49
Less: Allowance for expected credit loss	1.12	7.15
	923.38	1305.34
Joint venture companies	165.71	106.27
Less: Allowance for expected credit loss	0.89	0.88
	164.82	105.39
Other recoverable ^[1]	1078.59	1069.54
Premium receivable on financial guarantee contracts	16.92	16.35
Forward contract receivable	1942.91	485.75
Embedded derivative receivable	734.86	264.81
Doubtful advances:		
Deferred credit sale of ships	—	27.11
Other loans and advances	179.22	181.89
	179.22	209.00
Less: Allowance for expected credit loss	179.22	209.00
	—	—
	5384.61	3775.12

^[1] Mainly includes receivables from joint operators and other parties

NOTE [16]

Other current assets

	₹ crore	
Particulars	As at 31-3-2026	As at 31-3-2025
Contract Assets [refer Note 41(c) and 41(d)(i)]		
Unbilled Revenue	42964.65	36972.49
Less: Allowance for expected credit loss	2462.09	1953.84
	40502.56	35018.65
Retention money	14014.44	13626.31
Less: Allowance for expected credit loss	55.53	72.01
	13958.91	13554.30
Advance recoverable other than in cash ^[1]	11914.38	8550.05
Less: Allowance for expected credit loss	0.99	0.99
	11913.39	8549.06
Government grants receivable	21.87	19.12
	66396.73	57141.13

^[1] Mainly includes Indirect Tax balances

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [17]

Equity share capital

(a) Share capital authorised, issued, subscribed and paid up:

Particulars	As at 31-3-2026		As at 31-3-2025	
	Number of shares	₹ crore	Number of shares	₹ crore
Authorised:				
Equity shares of ₹ 2 each	40,37,25,00,000	8074.50	40,37,25,00,000	8074.50
Issued, subscribed and fully paid up:				
Equity shares of ₹ 2 each	1,37,56,32,190	275.13	1,37,51,92,165	275.04

(b) Reconciliation of the number of equity shares and share capital:

Particulars	As at 31-3-2026		As at 31-3-2025	
	Number of shares	₹ crore	Number of shares	₹ crore
Issued, subscribed and fully paid up equity share outstanding at the beginning of the year	1,37,51,92,165	275.04	1,37,46,68,619	274.93
Add: Shares issued on exercise of employee stock options during the year	4,40,025	0.09	5,23,546	0.11
Issued, subscribed and fully paid up equity shares outstanding at the end of the year	1,37,56,32,190	275.13	1,37,51,92,165	275.04

(c) Terms/rights attached to equity shares:

The Company has only one class of share capital, i.e., equity shares having face value of ₹ 2 per share. Each holder of equity share is entitled to one vote per share.

(d) Shareholders holding more than 5% of equity shares as at the end of the year: -

Name of the shareholders	As at 31-3-2026		As at 31-3-2025	
	Number of shares	Shareholding %	Number of shares	Shareholding %
L&T Employees Trust	19,86,79,507	14.44%	19,48,87,516	14.17%
Life Insurance Corporation of India	17,03,27,420	12.38%	18,01,42,821	13.10%

Note: The Company's Promoter shareholding is Nil as at 31-3-2026 (previous year: Nil)

(e) Shares reserved for issue under options outstanding on un-issued share capital:

Particulars	As at 31-3-2026		As at 31-3-2025	
	Number of equity shares to be issued as fully paid	₹ crore (at face value)	Number of equity shares to be issued as fully paid	₹ crore (at face value)
Employee stock options granted and outstanding ^[1]	6,19,584	0.12 ^[2]	10,77,384	0.22 ^[2]

^[1] Note 17 (i) infra for terms of employee stock option schemes

^[2] The equity shares will be issued at a premium of ₹ 9.19 crore (previous year: ₹ 17.34 crore)

(f) The aggregate number of equity shares allotted as fully paid up by way of bonus shares in immediately preceding five years ended March 31, 2026 are NIL (previous period of five years ended March 31, 2025: NIL)

(g) The aggregate number of equity shares issued pursuant to contract, without payment being received in cash in immediately preceding last five years ended on March 31, 2026 – NIL (previous period of five years ended March 31, 2025: NIL)

(h) The aggregate number of fully paid up equity shares bought back in immediately preceding five years ended March 31, 2026 are 3,12,50,000 shares (previous period of five years ended March 31, 2025: 3,12,50,000 shares)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [17]

Equity share capital (contd.)

(i) Stock option schemes

i. Terms:

- A. The grant of options to the employees under the stock option schemes is on the basis of their performance and other eligibility criteria. Under Series 2003(B) and 2006(B), options vest equally over a 4 years period and vesting period is 5 years for series 2006(A), subject to the discretion of the management and fulfillment of certain conditions.
- B. Options can be exercised anytime within a period of 7 years from the date of grant and would be settled by way of issue of equity shares. Management has discretion to modify the exercise period.

ii. The details of the grants under the aforesaid schemes are summarized below:

Sr. No.	Series reference	2003(B)		2006(A)		2006(B)	
		2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
1	Grant price	₹ 7.80	₹ 7.80	₹ 267.10	₹ 267.10	₹ 267.10	₹ 267.10
2	Grant dates	23-5-2003 onwards		1-7-2007 onwards		08-07-2023 onwards	
3	Vesting commences on	23-5-2004 onwards		1-7-2008 onwards		08-07-2024 onwards	
4	Options granted and outstanding at the beginning of the year	4,32,914	6,08,486	2,76,330	5,47,652	3,68,140	4,73,060
5	Options lapsed	5,040	6,837	13,440	26,235	13,595	8,800
6	Options granted	14,300	11,108	-	-	-	2,496
7	Options exercised	1,63,197	1,79,843	1,59,763	2,45,087	1,17,065	98,616
8	Options granted and outstanding at the end of the year, of which	2,78,977	4,32,914	1,03,127	2,76,330	2,37,480	3,68,140
	Options vested	16,232	18,519	43,794	1,49,744	16,250	19,249
	Options yet to vest	2,62,745	4,14,395	59,333	1,26,586	2,21,230	3,48,891
9	Weighted average remaining contractual life of options (in years)	4.31	5.02	1.66	2.35	4.32	5.31

iii. The number and weighted average exercise price of stock options are as follows:

Particulars	2025-26		2024-25	
	No. of stock options	Weighted average exercise price (₹)	No. of stock options	Weighted average exercise price (₹)
(A) Options granted and outstanding at the beginning of the year	10,77,384	162.91	16,29,198	170.25
(B) Options granted	14,300	7.80	13,604	55.38
(C) Options allotted	4,40,025	170.93	5,23,546	178.03
(D) Options lapsed	32,075	226.36	41,872	224.76
(E) Options granted and outstanding at the end of the year	6,19,584	150.35	10,77,384	162.91
(F) Options exercisable at the end of the year out of (E) supra	76,276	211.92	1,87,512	241.49

- iv. Weighted average share price at the date of exercise for stock options exercised during the year is ₹ 3453.74 (previous year: ₹ 3493.67) per share.
- v. A. In respect of stock options granted pursuant to the Company's stock options schemes, the fair value of the options is treated as discount and accounted as employee compensation over the vesting period.
- B. Expense on Employee Stock Option Schemes debited to the Statement of Profit and Loss during 2025-26 is ₹ 42.40 crore (previous year: ₹ 83.83 crore) [Note 34]. The entire amount pertains to equity-settled employee share-based payment plans. The expenses includes ₹ Nil (previous year: ₹ 0.04 crore) charged by subsidiary company towards the stock options granted to Company's employees.
- vi. During the year, the Company has recovered ₹ 1.51 crore (previous year: ₹ 2.94 crore) from its subsidiary companies towards the stock options granted to their employees, pursuant to the employee stock option schemes.
- vii. Weighted average fair values of options granted during the year is ₹ 3224.82 (previous year: ₹ 3205.92) per option.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [17]

Equity share capital (contd.)

- viii. The fair value has been calculated using the Black-Scholes Option Pricing Model and the significant assumptions and inputs to estimate the fair value of options granted during the year are as follows:

Sr. No.	Particulars	2025-26	2024-25
(i)	Weighted average risk-free interest rate	5.89%	6.78%
(ii)	Weighted average expected life of options	2.84 Years	2.91 Years
(iii)	Weighted average expected volatility	21.01%	21.64%
(iv)	Weighted average expected dividends over the life of the option	₹ 96.47 per option	₹ 81.38 per option
(v)	Weighted average share price	₹ 3311.53 per option	₹ 3317.04 per option
(vi)	Weighted average exercise price	₹ 7.80 per option	₹ 55.38 per option
(vii)	Method used to determine expected volatility	Expected volatility is based on the historical volatility of the Company's share price applicable to the total expected life of each option.	

- ix. The balance in share options (net) account as at March 31, 2026 is ₹ 102.77 crore (previous year: ₹ 133.10 crore), including ₹ 10.78 crore (previous year: ₹ 19.28 crore) for which the options have been vested to employees as at March 31, 2026.

(j) Capital Management:

The Company continues its policy of a conservative capital structure which has ensured that it retains the highest credit rating even amidst an adverse economic environment. Low gearing levels also enable the Company to navigate business challenges on one hand and raise growth capital on the other. This policy also provides flexibility of fund-raising options for future, which is especially important in times of global economic volatility. The gross debt equity ratio is 0.16:1 as at March 31, 2026 (as at March 31, 2025 0.31:1).

During the year ended March 31, 2026, the Company paid the final dividend of ₹ 34 per equity share for the year ended March 31, 2025 amounting to ₹ 4676.22 crore.

The Board of directors, at their meeting held on May 5, 2026 recommended the final dividend of ₹ 38 per equity share for the year ended March 31, 2026 subject to approval from shareholders. On approval, the total dividend outgo is expected to be ₹ 5227.40 crore based on number of shares outstanding as at March 31, 2026.

NOTE [18]

Other equity

Particulars	As at 31-3-2026	As at 31-3-2025
Capital reserve ^[1]	10.84	10.84
Capital reserve on business combination ^[2]	(25.77)	(25.77)
Capital redemption reserve ^[3]	266.25	266.25
Securities premium [refer Note 1(ii)(p)]	220.05	138.43
Employee share options (net) [refer Note 1(ii)(r)]		
Employee share options outstanding	128.43	197.46
Deferred employee compensation expense	(25.66)	(64.36)
	102.77	133.10
Debenture redemption reserve ^[4]	—	—
General reserve ^[5]	22718.85	22717.25
Retained earnings	49347.93	47883.05
Foreign currency translation reserve [refer Note 1(ii)(s)(iv)]	(103.72)	(38.31)
Hedging reserve [refer Note 1(ii)(m)(iii)]		
Cash flow hedging reserve	1785.51	192.11
Cost of hedging reserve	108.16	138.38
	1893.67	330.49
Debt instruments through other comprehensive income [refer Note 1(ii)(m)(i)]	(173.10)	205.47
	74257.77	71620.80

^[1] Capital reserve: It represents the gains of capital nature which mainly include the excess of value of net assets acquired over consideration paid by the company for business amalgamation transactions in earlier years.

^[2] Capital reserve on business combination: It arises on transfer of business between entities under common control. It represents the difference, between the amount recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [18]

Other equity (contd.)

- [3] Capital redemption reserve: Created on: (a) Buyback of equity shares out of free reserves and securities premium in accordance with Section 69 of the Companies Act, 2013 (b) Redemption of preference shares out of profits in accordance with Section 55(2)(c) of the Companies Act, 2013.
- [4] Debenture redemption reserve (DRR): The Ministry of Corporate Affairs vide notification dated August 16, 2019, amended the Companies (Share capital and Debenture) Rules, 2014 by which the Company is no longer required to create DRR towards the debentures issued. Earlier to this amendment, the Company was required to maintain a DRR of 25% of the value of debentures issued, either by a public issue or on a private placement basis and the amounts credited to the DRR was not to be utilised by the Company except to redeem debentures. The above amount represents the DRR created out of profits of the Company prior to the said notification.
- [5] General reserve: The Company created a General Reserve in earlier years pursuant to the provisions of the Companies Act, 1956 where in certain percentage of profits were required to be transferred to General Reserve before declaring dividends. As per Companies Act 2013, the requirements to transfer profits to General Reserve is not mandatory. General Reserve is a free reserve available to the company.

NOTE [19]

Non-current liabilities: Financial Liabilities - Borrowings

Particulars	As at 31-3-2026			As at 31-3-2025		
	Secured	Unsecured	Total	Secured	Unsecured	Total
Redeemable non-convertible fixed rate debentures [refer Note 19(a)]	–	9787.67	9787.67	–	9286.00	9286.00
Term loan from banks [refer Note 19(b)]	–	–	–	–	–	–
	–	9787.67	9787.67	–	9286.00	9286.00

19(a) Unsecured redeemable non-convertible fixed rate debentures (privately placed):

Sr. No.	Face value per debenture (₹)	Date of allotment	As at 31-3-2026 ₹ crore	As at 31-3-2025 ₹ crore	Interest for the year 2025-26	Terms of repayment for debentures outstanding as on 31-3-2026
1.	1,00,000	Jan 22, 2025	4046.54	4045.64	7.20% p.a. payable annually	Redeemable at face value at the end of 10th year from the date of allotment
2.	1,00,000	Dec 5, 2024	1531.71	1531.38	7.19% p.a. payable annually	Redeemable at face value at the end of 10th year from the date of allotment.
3.	2,50,000	April 25, 2022	483.82	483.72	8.00% p.a. payable annually	Redeemable at face value at the end of 8th year from the date of allotment.
4.	2,50,000	April 23, 2023	483.82	483.72	8.00% p.a. payable annually	Redeemable at face value at the end of 7th year from the date of allotment.
5.	2,50,000	April 23, 2021	483.82	483.72	8.00% p.a. payable annually	Redeemable at face value at the end of 9th year from the date of allotment.
6.	2,50,000	April 23, 2020	483.82	483.72	8.00% p.a. payable annually	Redeemable at face value at the end of 10th year from the date of allotment.
7.	1,00,000	March 28, 2023	2141.73	2141.10	7.725% p.a. payable annually	Redeemable at face value at the end of 5th year from the date of allotment.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [19]

Non-current liabilities: Financial Liabilities - Borrowings (contd.)

Sr. No.	Face value per debenture (₹)	Date of allotment	As at 31-3-2026 ₹ crore	As at 31-3-2025 ₹ crore	Interest for the year 2025-26	Terms of repayment for debentures outstanding as on 31-3-2026
8.	1,00,000	June 19,2025	524.61	–	6.35% p.a. payable annually	Redeemable at face value at the end of 3rd year from the date of allotment
9.	1,00,000	November 9, 2023	–	2059.57	7.66% p.a. payable annually	
10.	1,00,000	November 2, 2023	–	1603.99	7.58% p.a. payable annually	
11.	10,00,000	April 28,2020	–	2677.91	7.70% p.a. payable annually	
Total			10179.87	15994.50		
Less:			392.20	6708.50	Current maturity of long-term borrowings [refer Note 24]	
			9787.67	9286.00	Non-current borrowings [refer Note 19]	

19(b) Details of term Loans (Unsecured):

Sr. No.	As at 31-3-2026 ₹ crore	As at 31-3-2025 ₹ crore	Rate of Interest for the year 2025-26	Terms of repayment of term loan outstanding as on 31-3-2026
1	–	914.62	USD SOFR + Spread ^[1]	
2	–	1282.18	USD SOFR + Spread ^[1]	
Total	–	2196.80		
Less:	–	2196.80	Current maturity of long-term borrowings [refer Note 24]	

^[1] Represents unsecured term loans obtained in foreign currency.

NOTE [20]

Non-current liabilities: Other financial liabilities

Particulars	₹ crore	
	As at 31-3-2026	As at 31-3-2025
Forward contract payables	168.28	33.87
Embedded derivative payables	–	50.83
Financial guarantee contracts	53.86	9.11
Due to others (mainly includes liabilities towards capital goods)	69.87	49.26
	<u>292.01</u>	<u>143.07</u>

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [21]

Non-current liabilities: Provisions

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Employee pension scheme	360.33	371.37
Post-retirement medical benefits plan	408.99	394.35
	<u>769.32</u>	<u>765.72</u>

NOTE [22]

Other non-current liabilities

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Other Payables (Deferred income on fair valuation of financial instrument)	22.02	18.47
	<u>22.02</u>	<u>18.47</u>

NOTE [23]

Current liabilities: Financial Liabilities-Borrowings

₹ crore						
Particulars	As at 31-3-2026			As at 31-3-2025		
	Secured	Unsecured	Total	Secured	Unsecured	Total
Loans repayable on demand from banks	–	0.67	0.67	–	2.13	2.13
Short term loan and advances from banks	–	723.88	723.88	–	690.89	690.89
Commercial paper	–	–	–	–	1492.50	1492.50
Loans from related parties:						
Subsidiary companies	–	825.05	825.05	–	456.70	456.70
Joint venture companies	–	43.86	43.86	–	1.28	1.28
Collateralized borrowing and lending obligation	–	–	–	1100.08	–	1100.08
	<u>–</u>	<u>1593.46</u>	<u>1593.46</u>	<u>1100.08</u>	<u>2643.50</u>	<u>3743.58</u>

23(a) Loans guaranteed by directors Nil (previous year: Nil)

23(b) The Company has fund based and non-fund based facilities (viz. bank guarantees, letter of credits and derivatives) from banks. These facilities are secured by hypothecation of inventories and trade receivables. Amount of inventories and trade receivables that are pledged as collateral to the extent of: ₹ 6741 crore as at March 31, 2026 (March 31, 2025: ₹ 6932 crore)

23(c) The Company has been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at points of time during the year, from banks or financial institutions on the basis of security of current assets. The quarterly returns filed by the Company with such banks or financial institutions are in agreement with the Books of Account of the Company of the respective quarters.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [24]

Current liabilities: Financial liabilities - Current maturities of long term borrowings

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Unsecured:		
Redeemable non-convertible fixed rate debentures [refer Note 19(a)]	392.20	6708.50
Term loans from banks [refer Note 19(b)]	—	2196.80
	<u>392.20</u>	<u>8905.30</u>

24(a) Loans guaranteed by directors ₹ Nil (previous year: ₹ Nil)

NOTE [25]

Current liabilities: Financial liabilities - Other trade Payables

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Due to related parties:		
Subsidiary companies	1909.33	1616.19
Associate companies	11.72	13.97
Joint venture companies	1657.50	740.16
	<u>3578.55</u>	<u>2370.32</u>
Due to others including Supplier Finance Arrangement [Note 43(d)]	44037.21	35255.51
	<u>47615.76</u>	<u>37625.83</u>

25(a) Current liabilities: Financial liabilities - Trade payables ageing

₹ crore							
Particulars	As at 31-3-2026						Total
	Unbilled Dues	Not due	Outstanding for the following periods from the due date of payment				
			Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro and small enterprises							
Disputed	–	–	–	–	–	–	–
Undisputed	90.32	1298.59	117.10	7.83	4.36	6.55	1524.75
Total	90.32	1298.59	117.10	7.83	4.36	6.55	1524.75
Others							
Disputed	–	1.77	0.28	0.85	–	–	2.90
Undisputed	22247.89	18009.55	5528.10	547.48	327.58	952.26	47612.86
Total	22247.89	18011.32	5528.38	548.33	327.58	952.26	47615.76

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [25]

[a] Current liabilities: Financial liabilities - Trade payables ageing (contd.)

₹ crore

Particulars	As at 31-3-2025						Total
	Unbilled Dues	Not due	Outstanding for the following periods from the due date of payment				
			Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro and small enterprises							
Disputed	–	–	–	–	–	–	–
Undisputed	63.37	993.29	95.64	6.20	2.19	9.47	1170.16
Total	63.37	993.29	95.64	6.20	2.19	9.47	1170.16
Others							
Disputed	0.52	2.60	–	–	–	0.10	3.22
Undisputed	12754.87	18415.93	4951.11	473.94	146.31	880.45	37622.61
Total	12755.39	18418.53	4951.11	473.94	146.31	880.55	37625.83

NOTE [26]

Current liabilities - Other financial liabilities

₹ crore

Particulars	As at 31-3-2026	As at 31-3-2025
Unclaimed dividend	143.77	137.78
Forward contract payable	1400.90	303.02
Embedded derivative payable	14.01	27.50
Financial guarantee contracts	17.53	16.82
Due to others ⁽¹⁾⁽²⁾	3600.86	2965.08
	5177.07	3450.20

⁽¹⁾ Due to others include due to directors ₹ 227.66 crore (previous year ₹ 136.71 crore)

⁽²⁾ Mainly includes liability towards employee benefits and capital goods

NOTE [27]

Other current Liabilities

₹ crore

Particulars	As at 31-3-2026	As at 31-3-2025
Contract liabilities [refer Note 41(d)(i)]		
Excess of billing over revenue	23558.41	17832.67
Advances from customers	31858.49	23491.91
	55416.90	41324.58
Liabilities towards joint operations	780.79	412.38
Liabilities towards employee benefits	1544.25	382.37
Other payables ⁽¹⁾	2932.33	2644.80
	60674.27	44764.13

⁽¹⁾ Mainly includes liabilities towards statutory dues.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [28]

Current liabilities - Provisions

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Provision for employee benefits:		
Gratuity [refer Note 45(ii)(a)]	209.04	128.29
Compensated absences	825.87	722.78
Employee pension scheme [refer Note 45(ii)(a)]	31.91	31.26
Post-retirement medical benefits plan [refer Note 45(ii)(a)]	19.88	19.11
	1086.70	901.44
Other Provisions [refer Note 50(a)]	1615.79	1496.79
	2702.49	2398.23

NOTE [29]

Contingent Liabilities

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
(a) Claims against the Company not acknowledged as debts	9186.77	4522.82
(b) Sales tax/GST liability that may arise in respect of matters in appeal	7173.26	5444.96
(c) Excise duty/service tax/customs duty liability that may arise in respect of matters in appeal / challenged by the Company in WRIT	659.83	471.52
(d) Income tax liability that may arise in respect of which the Company is in appeal	2968.30	2874.20
(e) Corporate guarantees given for financial obligations of Subsidiary companies/joint venture companies	8825.10	8827.67
(f) Corporate and bank guarantees for performance obligations of Subsidiary companies/joint venture companies	110893.28	114248.77
(g) Share in contingent liabilities of joint operations for which the Company is contingently liable	141.15	153.79
(h) Contingent liabilities in respect of liabilities of other joint operators of joint operations	6899.36	5055.57
(i) Indemnities for performance given on behalf of third parties	8.17	9.65

Notes :

- The Company does not expect any reimbursements in respect of the above contingent liabilities.
- It is not practicable to estimate the timing of cash outflows, if any, in respect of matters at (a) to (d) above pending resolution of the arbitration / appellate proceedings. Further, the liability mentioned in (a) to (d) above includes interest in cases where the Company has determined that the possibility of such levy is remote.
- In respect of matters at (e), the cash outflows, if any, could generally occur up to two years, being the period over which the validity of the guarantees extends except in a few cases where the cash outflows, if any, could occur any time during the subsistence of the borrowing to which the guarantees relate.
- In respect of matters at (f), the cash outflows, if any, could generally occur up to five years, being the period over which the validity of the guarantees extends.
- In respect of matters at (g) and (h), the cash outflows, if any, could generally occur up to completion of projects undertaken by the respective joint operations.
- In respect of matters at (i), the cash outflows, if any, is fully reimbursable by the third party under an agreement entered in to with them.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [30]

Commitments

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
(a) Estimated amount of contracts remaining to be executed on capital account (net of advances) on:		
(i) Property, plant and equipment	1380.39	1118.76
(ii) Investment property	259.31	439.54
(iii) Intangible assets	8.75	7.12
	1648.45	1565.42
(b) Funding committed by way of equity/loans to subsidiary companies	–	127.78
(c) Purchase of additional stake in associate company	–	327.75

NOTE [31]

Revenue from operations

₹ crore		
Particulars	2025-26	2024-25
Sales and service:		
Construction and project related activity	142748.06	132540.75
Manufacturing and trading activity	4396.93	4115.19
Property development activity	1300.13	1075.32
Engineering and service fees	1318.81	1568.07
Servicing	2487.84	1740.09
Commission	152.41	147.73
	152404.18	141187.15
Other operational income:		
Net gain/(loss) on sale of investment properties	43.34	373.35
Lease rentals	199.43	149.97
Income from services to Group companies	159.58	124.28
Premium earned (net) on related forward exchange contracts	213.20	43.36
Miscellaneous Income	660.44	630.90
	1275.99	1321.86
	153680.17	142509.01

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [32]

Other income

	₹ crore	
Particulars	2025-26	2024-25
Interest income:		
Subsidiary, joint venture and associate companies	220.21	148.80
Others	1760.02	1241.26
	1980.23	1390.06
Dividend income:		
Subsidiary companies	3367.92	2930.46
Associate Companies	0.41	—
Joint venture companies	35.06	27.27
Others	38.35	19.54
	3441.74	2977.27
Net gain/(loss) on fair valuation of investments	555.23	317.44
Net gain/(loss) on sale of investments	500.79	139.76
	1056.02	457.20
Net gain/loss on derivatives at fair value through profit or loss	(38.42)	26.94
Net gain/(loss) on sale of property, plant and equipment	26.42	34.35
Lease rentals	52.62	48.84
Miscellaneous income (net of expenses)	839.84	734.55
	7358.45	5669.21

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [33]

Manufacturing, construction and operating expenses

	₹ crore	
Particulars	2025-26	2024-25
Cost of raw materials and components consumed:		
Raw materials and components	19950.07	15409.16
Less : Scrap sales	145.12	189.26
	19804.95	15219.90
Construction materials consumed	45669.73	45457.97
Purchase of stock-in-trade	1250.49	1409.90
Stores, spares and loose tools consumed	2581.14	3060.70
Sub-contracting charges	39966.86	35741.21
Changes in inventories of finished goods, work-in-progress and stock-in-trade and property development :		
Closing stock:		
Finished goods	16.13	2.64
Stock-in-trade	491.57	470.16
Work-in-progress	8541.88	8715.83
	9049.58	9188.63
Less : Opening stock:		
Finished goods	2.64	0.87
Stock-in-trade	470.16	228.30
Work-in-progress	8715.83	10048.69
	9188.63	10277.86
	139.05	1089.23
Other manufacturing, construction and operating expenses:		
Power and fuel	1993.01	2181.21
Royalty and technical know-how fees	44.02	87.27
Packing and forwarding	1189.93	794.28
Rent hire charges	5090.29	4525.54
Engineering, professional, technical and consultancy fees	3510.15	2635.04
Insurance	590.88	761.14
Rates and taxes	607.39	664.86
Travelling and conveyance	1197.64	1082.67
Repairs to plant and equipment	121.82	127.69
Repairs to buildings	18.86	70.80
General repairs and maintenance	938.48	828.71
Bank guarantee charges	427.40	338.57
Provision/reversal of provision for onerous construction contracts	(74.35)	(66.72)
Other provisions/(reversal of provisions)	99.06	78.63
Miscellaneous expenses	843.13	566.72
	16597.71	14676.41
	126009.93	116655.32

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [34]

Employee benefits expense

	₹ crore	
Particulars	2025-26	2024-25
Salaries, wages and bonus	10277.17	9326.93
Contribution to and provision for:		
Provident funds and pension fund	251.43	220.55
Superannuation/employee pension schemes	46.97	32.04
Gratuity funds [refer Note [45(ii)(b)]]	190.80	96.12
	489.20	348.71
Expenses on employees stock option schemes	42.40	83.83
Insurance expenses-medical and others	205.41	167.33
Staff welfare expenses	852.87	753.92
Recoveries on account of deputation	(264.16)	(300.64)
	11602.89	10380.08

NOTE [35]

Sales, administration and other expenses

	₹ crore	
Particulars	2025-26	2024-25
Power and fuel	78.58	81.68
Packing and forwarding	63.01	53.06
Professional fees	744.47	650.81
Audit fees [Refer Note 61]	7.71	10.83
Insurance	65.35	70.41
Rent & hire charges	141.04	123.01
Rates and taxes	87.52	124.70
Travelling and conveyance	456.78	388.90
Repairs to buildings	31.09	35.16
General repairs and maintenance	356.11	321.75
Directors' fees	1.22	0.88
Telephone, postage and telegrams	135.22	115.36
Advertising and publicity	110.01	100.27
Stationery and printing	55.40	50.60
Commission	31.88	24.67
Bank charges	82.60	86.55
Miscellaneous expenses	724.75	644.00
Bad debts and advances written off(net of written back)	589.43	520.55
Less: Allowance for expected credit loss written back	382.95	499.52
	206.48	21.03
Corporate social responsibility [Refer Note 60]	175.79	164.61
Allowance for expected credit loss (net)	892.28	946.66
Exchange (gain)/loss (net)	(875.89)	(50.42)
Provision/(reversal of provision) on investments in joint venture	—	(1622.03)
Loss on divestment of equity shares in joint venture	—	1622.88
Other provisions/(reversal of provisions)	(0.55)	(12.96)
Recoveries from subsidiary and associates	(68.82)	(67.04)
	3502.03	3885.36

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [36]

Finance costs

	₹ crore	
Particulars	2025-26	2024-25
Interest expenses	1673.52	2191.93
Exchange loss	1.90	3.53
	<u>1675.42</u>	<u>2195.46</u>

NOTE [37]

Depreciation, amortisation, impairment and obsolescence

	₹ crore	
Particulars	2025-26	2024-25
Depreciation on:		
Property plant and equipment	1631.60	1711.27
Investment property	27.11	21.81
	<u>1658.71</u>	<u>1733.08</u>
Amortisation of:		
Intangible assets	53.91	76.96
Right-of-use assets	255.56	136.69
	<u>309.47</u>	<u>213.65</u>
Obsolescence on property, plant and equipment	17.22	16.29
	<u>1985.40</u>	<u>1963.02</u>

NOTE [38]

Aggregation of expenses disclosed vide Note 33 -Manufacturing ,construction and operating expenses ,Note 34 -Employee benefits expense and Note 35 - Sales, administration and other expenses.

₹ crore									
Sr. No.	Nature of expenses	2025-26				2024-25			
		Note 33	Note 34	Note 35	Total	Note 33	Note 34	Note 35	Total
1	Power and fuel	1993.01	—	78.58	2071.59	2181.21	—	81.68	2262.89
2	Packing and forwarding	1189.93	—	63.01	1252.94	794.28	—	53.06	847.34
3	Insurance	590.88	205.41	65.35	861.64	761.14	167.33	70.41	998.88
4	Rent hire charges	5090.29	—	141.04	5231.33	4525.54	—	123.01	4648.55
5	Rates and taxes	607.39	—	87.52	694.91	664.86	—	124.70	789.56
6	Travelling and conveyance	1197.64	—	456.78	1654.42	1082.67	—	388.90	1471.57
7	Repairs to buildings	18.86	—	31.09	49.95	70.80	—	35.16	105.96
8	General repairs and maintenance	938.48	—	356.11	1294.59	828.71	—	321.75	1150.46
9	Miscellaneous expenses	843.13	—	724.75	1567.88	566.72	—	644.00	1210.72

NOTE [39]

Disclosure pursuant to Ind AS 105 "Non-current Assets Held for Sale and Discontinued Operations":

Assets and liabilities held for sale as at March 31, 2026 includes:

- Investment of ₹ 1400.00 crore (net of impairment provision ₹ 6013.00 crore) in L&T Metro Rail (Hyderabad) Limited (HMRPL), SPV primarily engaged in the development, operation, and maintenance of Hyderabad metro project, including transit-oriented development (refer Note 59).
- Assets of ₹ 72.12 crore (mainly includes property, plant and equipment and Indirect Tax balances) and liabilities of ₹ 31.42 crore (mainly includes employee benefit liability) of Carved-out Business of SuFin business unit of the Company. The transfer of Carved-out Business to SuFin Limited, a wholly owned subsidiary of the Company via slump sale. The transfer has been concluded on April 1, 2026, for a total consideration of ₹ 42.00 crore (subject to post-closing adjustments). These assets and liabilities form part of Digital Platform business which is reported under "Others" segment (refer Note 40).
- Building and plant & equipment of ₹ 126.99 crore situated at Faridabad, Haryana. The asset forms part of Realty business which is reported under "Others" segment (refer Note 40).

Assets held for sale as at March 31, 2025, includes mainly building and plant & equipment of ₹ 157.44 crore situated at Faridabad, Haryana. The asset forms part of Realty Business which is reported under "Others" segment.

Considering the above previous year number are not comparable with current year.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [40]

Disclosure pursuant to Ind AS 108 "Operating Segment"

(a) Information about reportable segments:

Particulars	For the year ended 31-3-2026			For the year ended 31-3-2025		
	External	Inter-segment	Total	External	Inter-segment	Total
Revenue						
Infrastructure Projects	106638.26	804.36	107442.62	104095.78	1004.58	105100.36
Energy Projects	28520.18	10.70	28530.88	24028.12	14.84	24042.96
Hi-Tech Manufacturing	13894.34	85.11	13979.45	9810.34	302.52	10112.86
Others	4627.39	59.88	4687.27	4574.77	49.52	4624.29
Sub-total	153680.17	960.05	154640.22	142509.01	1371.46	143880.47
Inter-segment revenue	—	(960.05)	(960.05)	—	(1371.46)	(1371.46)
Total	153680.17	—	153680.17	142509.01	—	142509.01
Segment result [Profit/(loss) before interest and tax]						
Infrastructure Projects			5685.73			5058.60
Energy Projects			2776.98			2768.92
Hi-Tech Manufacturing			1979.17			1470.40
Others			1025.90			1024.81
Total			11467.78			10322.73
Inter-segment margins on capital jobs			(48.71)			(44.48)
Unallocable corporate income net of expenditure			6519.30			5016.19
Finance costs			(1675.42)			(2195.46)
Exceptional items [gain/(loss)]			(7121.73)			474.78
Profit before tax			9141.22			13573.76
Current tax			(2866.39)			(2849.97)
Deferred tax			12.30			146.93
Net profit after tax			6287.13			10870.72

Particulars	Segment Assets		Segment Liabilities	
	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025
Infrastructure Projects	88371.68	80847.03	71456.36	59255.57
Energy Projects	24662.13	17120.03	28332.78	15469.62
Hi-Tech Manufacturing	16486.13	12544.05	13233.24	11189.90
Others	9180.05	8911.73	4700.62	3999.46
Total	138699.99	119422.84	117723.00	89914.55
Unallocable corporate assets/liabilities	70364.77	68232.79	16808.86	25845.24
Inter-segment assets/liabilities	(926.52)	(1239.28)	(926.52)	(1239.28)
Total assets/liabilities	208138.24	186416.35	133605.34	114520.51

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [40]

Disclosure pursuant to Ind AS 108 "Operating Segment" (contd.)

₹ crore

Particulars	Depreciation, amortisation, impairment & obsolescence included in segment expenses ^[1]		Other non-cash expenses included in segment expense		Finance cost included in segment expense		Interest income included in segment income		Additions to non-current assets ^[2]	
	For the year ended 31-3-2026	For the year ended 31-3-2025	For the year ended 31-3-2026	For the year ended 31-3-2025	For the year ended 31-3-2026	For the year ended 31-3-2025	For the year ended 31-3-2026	For the year ended 31-3-2025	For the year ended 31-3-2026	For the year ended 31-3-2025
Infrastructure Projects	1305.48	1377.51	19.88	42.41	173.13	150.91	30.04	25.97	1063.65	960.64
Energy Projects	210.29	163.07	6.70	12.67	—	—	—	—	677.06	232.76
Hi-Tech Manufacturing	219.59	215.12	2.87	7.92	—	—	—	—	273.70	193.18
Others	148.81	99.86	2.29	4.66	—	—	—	—	850.54	549.11
Total	1884.17	1855.56	31.74	67.66	173.13	150.91	30.04	25.97	2864.95	1935.69
Unallocated corporate	101.23	107.46	10.66	16.17	(173.13)	(150.91)	(30.04)	(25.97)	451.08	444.42
Inter-segment	—	—	—	—	—	—	—	—	(986.58)	(95.03)
Total	1985.40	1963.02	42.40	83.83	—	—	—	—	2329.45	2285.08

^[1] There is no impairment/reversal of impairment in non-financial assets of the operating segments.

^[2] Additions to Non-current assets is towards capital expenditure on Property, plant & equipment, Capital work-in-progress, Investment property including under construction, Goodwill, Other intangible assets including under development and capital advances

(b) Geographical information

₹ crore

Particulars	Revenue by location of project	
	For the year ended 31-3-2026	For the year ended 31-3-2025
India (i)	103069.84	101677.83
Foreign countries:		
Kingdom of Saudi Arabia	25625.08	22844.94
Qatar	7885.30	4039.95
United Arab Emirates	7728.83	6181.72
Kuwait	1982.33	1381.96
Bangladesh	438.40	1188.69
Other Countries	6950.39	5193.92
Total foreign countries (ii)	50610.33	40831.18
Total (i+ii)	153680.17	142509.01

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [40]

Disclosure pursuant to Ind AS 108 "Operating Segment" (contd.)

Particulars	Non-current Assets*	
	As at 31-3-2026	As at 31-3-2025
India (i)	17847.16	17387.28
Foreign countries (ii)	600.89	355.25
Total (i+ii)	18448.05	17742.53

* Non-current assets excludes financial assets and deferred tax assets

(c) Revenue contributed by any single customer in any of the operating segments, whether reportable or otherwise, does not exceed ten percent of the Company's total revenue.

(d) The identification of operating segments is consistent with performance assessment and resource allocation by the management

(e) Basis of identifying operating segments, reportable segments, segment profit and definition of each reportable segment:

(i) Basis of identifying Operating segments

Operating segments are identified as those components of the Company (a) that engage in business activities to earn revenues and incur expenses (including transactions with any of the Company's other components); (b) whose operating results are regularly reviewed by the Company's executive management to make decisions about resource allocation and performance assessment; and (c) for which discrete financial information is available

The Company has four reportable segments as described under "segment composition" below. The nature of products and services offered by these businesses are different and are managed separately given the different sets of technology and competency requirements.

(ii) Reportable segments

An operating segment is classified as reportable segment if reported revenue (including inter-segment revenue) or absolute amount of result or assets exceed 10% or more of the combined total of all the operating segments.

(iii) Segment profit

Performance of a segment is measured based on segment profit (before interest and tax), as included in the internal management reports that are reviewed by the corporate executive management

(iv) The Segment Composition: -

- **Infrastructure Projects segment** comprises engineering and construction of (a) building and factories, (b) transportation infrastructure, (c) heavy civil infrastructure, (d) power transmission & distribution, (e) renewables, (f) water & effluent treatment and (g) minerals and metals
- **Energy Projects segment** comprises of (a) Hydrocarbon onshore and offshore businesses covering EPC solutions in oil & gas, refineries, petrochemicals & offshore wind energy sectors, from front-end design through detailed engineering, modular fabrication, procurement, project management, construction, installation and commissioning, (b) CarbonLite Solutions business covering BTG scope for power generation plants including associated systems and/or carbon capture utilisation & utility packages and (c) EPC solutions in clean energy space
- **Hi-Tech Manufacturing segment** comprises design, manufacture/construct, supply and revamp/retrofit of (a) custom designed, engineered critical equipment & systems to the process plant and nuclear energy (b) marine and land platforms including related equipment & systems; aerospace products & systems; precision and electronic products & systems for the defence, security, space and industrial sectors.
- **Others segment** includes (a) realty, (b) smart infrastructure & communication projects, (c) construction equipment & industrial product design development comprising of (i) marketing and servicing of construction equipment, mining machinery and parts thereof, (ii) manufacture and sale of rubber processing machinery and (d) ecommerce/digital platforms & data centres.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [41]

Disclosure pursuant to Ind AS 115 "Revenue from Contracts with Customers"

(a) Disaggregation of revenue into Operating Segments and Geographical areas

i. For the year ended March 31, 2026:

₹ crore

Segment	Revenue as per Ind AS 115			Other Revenue	Total as per Statement of Profit and Loss/ Segment reporting
	Domestic	Foreign	Total		
Infrastructure Projects	73096.80	33135.65	106232.45	405.81	106638.26
Energy Projects	14055.44	14428.06	28483.50	36.68	28520.18
Hi-Tech Manufacturing	11067.85	2797.29	13865.14	29.20	13894.34
Others	4208.31	184.94	4393.25	234.14	4627.39
Total	102428.40	50545.94	152974.34	705.83	153680.17

ii. For the year ended March 31, 2025:

₹ crore

Segment	Revenue as per Ind AS 115			Other Revenue	Total as per Statement of Profit and Loss/ Segment reporting
	Domestic	Foreign	Total		
Infrastructure Projects	75315.00	28427.51	103742.51	353.27	104095.78
Energy Projects	13903.64	10030.81	23934.45	93.66	24028.12
Hi-Tech Manufacturing	7597.66	2199.36	9797.02	13.32	9810.34
Others	3901.41	157.57	4058.99	515.79	4574.77
Total	100717.71	40815.25	141532.97	976.04	142509.01

(b) Out of the total revenue recognised under Ind AS 115 during the year, ₹ 145665.57 crore (previous year: ₹ 134820.26 crore) is recognised over a period of time and ₹ 7308.77 crore (previous year: ₹ 6712.71 crore) is recognised at a point in time.

(c) Movement in Expected Credit Loss during the year:

₹ crore

Particulars	Provision on Trade Receivables		Provision on Contract Assets	
	2025-26	2024-25	2025-26	2024-25
Balance as at April 1	4537.67	4148.80	2025.85	1957.61
Changes in loss allowance for expected credit loss:				
Provision/(reversal) of allowance for expected credit loss	449.22	580.16	489.56	70.70
Provision/(reversal) of allowance for expected credit loss over and above matrix	(6.75)	308.23	2.21	(2.45)
Written off as bad debts	(345.47)	(499.52)	—	—
Balance as at March 31	4634.67	4537.67	2517.62	2025.85

(d) Contract balances:

i. Movement in contract balances during the year.

₹ crore

Particulars	2025-26			2024-25		
	Contract Assets	Contract Liabilities	Net contract balances	Contract Assets	Contract Liabilities	Net contract balances
Opening balance as at April 1	48572.95	41324.58	7248.37	49777.02	36471.26	13305.76
Closing balance as at March 31	54461.47	55416.90	(955.43)	48572.95	41324.58	7248.37
Net increase/(decrease)	5888.52	14092.32	(8203.80)	(1204.07)	4853.32	(6057.39)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [41]

Disclosure pursuant to Ind AS 115 "Revenue from Contracts with Customers" (contd.)

- i. Decrease in net contract balances is primarily due to higher progress bills raised as compared revenue recognition in both the years.
 - ii. Revenue recognised from opening balance of contract liabilities amounts to ₹ 15418.41 crore (previous year: ₹ 16338.48 crore)
 - iii. Revenue recognised from the performance obligation satisfied (or partially satisfied) upto previous year (arising out of contract modifications) amounts to ₹ 1427.72 crore (previous year: ₹ 175.16 crore)
- (e) Cost to obtain the contract:
- i. Amortisation in Statement of Profit and Loss: Nil (previous year: Nil)
 - ii. Recognised as contract assets at March 31, 2026: Nil (previous year: Nil)
- (f) Reconciliation of contracted price with revenue during the year:

₹ crore

Particulars	2025-26	2024-25
Opening contracted price of orders as at start of the year ⁽¹⁾	1079268.57	907170.03
Add:		
Fresh orders/change orders received (net)	247444.85	220427.85
Increase due to additional consideration recognised as per contractual terms/(decrease) due to scope reduction (net)	33864.26	12657.38
Increase/(decrease) due to exchange rate movements (net)	20821.86	2781.85
Less:		
Orders completed during the year	84532.66	63768.54
Closing contracted price of orders as at the end of the year ⁽¹⁾	1296866.88	1079268.57
Total Revenue recognised during the year :	152974.34	141532.97
a. Revenue out of orders completed during the year	11205.86	8905.29
b. Revenue out of orders under execution at the end of the year (I)	141768.48	132627.68
Revenue recognised upto previous year (from orders pending completion at the end of the year) (II)	541588.69	481660.53
Increase/(decrease) due to exchange rate movements (III)	703.73	295.08
Balance revenue to be recognised in future viz. Order book (IV)	612805.98	464685.28
Closing contracted price of orders as at the end of the year ⁽¹⁾ (I+II+III+IV)	1296866.88	1079268.57

⁽¹⁾ including full value of partially executed contracts.

- (g) Order book and Time for its expected conversion into Revenue:

₹ crore

Order book	Total	Time for expected conversion to Revenue					
		Upto 1 Year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Beyond 5 years
As at March 31, 2026	612805.98	220830.42	188571.53	121922.18	43338.32	25066.63	13076.89
As at March 31, 2025	464685.28	193540.66	138200.60	75355.61	35337.76	16209.56	6041.09

NOTE [42]

Disclosure pursuant to Ind AS 1 "Presentation of financial statements":

- a. Current assets expected to be recovered within twelve months and after twelve months from the reporting date:

₹ crore

Particulars	Note	As at 31-3-2026			As at 31-3-2025		
		Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Inventories	9	2189.48	1501.44	3690.92	2252.46	1146.31	3398.77
Trade receivables	11	45266.79	63.51	45330.30	37314.55	1015.63	38330.18
Loans	14	352.71	—	352.71	635.02	—	635.02
Other financial assets	15	5068.26	316.35	5384.61	3697.70	77.42	3775.12
Other current assets	16	54236.07	12160.66	66396.73	47408.03	9733.10	57141.13
Total		107113.31	14041.96	121155.27	91307.76	11972.46	103280.22

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [42]

Disclosure pursuant to Ind AS 1 "Presentation of financial statements": (contd.)

b. Current liabilities expected to be settled within twelve months and after twelve months from the reporting date:

Particulars	Note	As at 31-3-2026			As at 31-3-2025		
		Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Trade payables:							
Due to micro enterprises and small enterprises		1502.13	22.62	1524.75	1170.16	–	1170.16
Due to others	25	45483.72	2132.04	47615.76	36896.12	729.71	37625.83
Lease liability		269.85	265.88	535.73	141.01	21.17	162.18
Other financial liabilities	26	5141.01	36.06	5177.07	3421.59	28.61	3450.20
Other current liabilities	27	46068.89	14605.38	60674.27	35939.12	8825.01	44764.13
Provisions	28	2446.39	256.10	2702.49	2217.02	181.21	2398.23
Total		100911.99	17318.08	118230.07	79785.01	9785.71	89570.73

₹ crore

NOTE [43]

(a) Disclosure with regard to changes in liabilities arising from financing activities as required by Ind AS 7 "Statement of Cash Flows":

Sr No.	Particulars	Non-current borrowings (Note 19)	Current borrowings (Note 23)	Current maturities of long term borrowings (Note 24)	Lease Liability	Total
1	Balance as at April 1, 2024	11931.14	4864.65	5744.68	271.14	22811.61
2	Additions to lease liability	–	–	–	234.10	234.10
3	Changes from financing cash flows	5500.00	(1120.48)	(4950.00)	(136.03)	(706.51)
4	Changes on lease termination/lease concessions	–	–	–	(8.12)	(8.12)
5	The effect of changes in foreign exchange rates	(0.01)	–	57.69	0.13	57.82
6	Interest accrued (net of interest paid)	(6.21)	(0.59)	(85.98)	–	(92.78)
7	Other changes (transfer within categories)	(8138.92)	–	8138.92	–	–
8	Classified as Held for sale	–	–	–	(0.85)	(0.85)
9	Balance as at March 31, 2025	9286.00	3743.58	8905.30	360.37	22295.25
10	Additions to lease liability	–	–	–	770.83	770.83
11	Changes from financing cash flows	500.00	(2134.85)	(8254.71)	(235.06)	(10124.62)
12	Changes on lease termination/lease concessions/derecognition	–	–	–	(25.07)	(25.07)
13	The effect of changes in foreign exchange rates	–	6.96	58.00	13.41	78.37
14	Interest accrued (net of interest paid)	1.67	(22.23)	(316.39)	0.16	(336.79)
15	Other changes (transfer within categories)	–	–	–	–	–
16	Balance as at March 31, 2026	9787.67	1593.46	392.20	884.64	12657.97

₹ crore

(b) Amounts reported in statement of cash flows under financing activities:

₹ crore

Particulars	2025-26	2024-25
Proceeds from non-current borrowings	500.00	5500.00
Repayment of non-current borrowings	(8254.71)	(4950.00)
(Repayments)/Proceeds from other borrowings (net)	(2134.85)	(1120.48)
Repayment of lease liability	(235.06)	(136.03)
Total changes from financing cash flows (refer to Sr.No 3 & 11 above)	(10124.62)	(706.51)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [43]

Disclosure with regard to changes in liabilities arising from financing activities as required by Ind AS 7 "Statement of Cash Flows": (contd.)

(c) Reconciliation of certain line items from standalone financial statements: ₹ crore

Sr. No.	Particulars	2025-26	2024-25
1.	Finance costs as per Statement of Profit & Loss [Refer Note 36]	1675.42	2195.46
	Less: Interest expense on employee benefits and trade payables (forming part of cash flow from operating activities)	153.66	124.84
	Finance costs as per Statement of Cash Flows	1521.76	2070.62
2.	Interest income as per Statement of Profit & Loss [Refer Note 32]	1980.23	1390.06
	Less: Interest on income tax refund (forming part of cash flow from operating activities)	144.29	21.45
	Interest income as per Statement of Cash Flows	1835.94	1368.61

(d) The Company has entered into certain Supplier Finance Arrangements (SFA) with finance providers during the year. The primary objective of these arrangements is to benefit the suppliers with early payments. The Company doesn't provide any collateral or guarantees to the finance provider.

Carrying Amount of Financial Liabilities:

₹ crore

Particulars	31-3-2026	1-4-2025
(i) Financial liabilities classified under 'Trade Payables'	3251.67	4788.87
(ii) Out of (i), amount received by suppliers from finance providers	3248.66	NA

Payment Terms:

Particulars	31-3-2026
(i) The Financial liabilities that are part of the arrangement	30-180 days
(ii) Comparable trade payable that are not part of the arrangement	30-180 days

The Company has applied transitional relief and accordingly comparative information, wherever applicable, for the above disclosures is not presented in the first year of adoption of the amendment.

NOTE [44]

Disclosure pursuant to Ind AS 12 "Income Taxes"

(a) Major components of tax expense/(income):

₹ crore

Sr. No.	Particulars	2025-26	2024-25
1.	Profit or Loss section		
	(i) Current Income tax :		
	Current income tax expense	2914.18	2721.81
	Tax expense of earlier years	(47.79)	128.16
	(ii) Deferred Tax:		
	Tax expense on origination and reversal of temporary differences	(12.30)	(146.93)
	Income tax expense reported in Profit or Loss [(i)+(ii)]	2854.09	2703.04
2.	Other Comprehensive Income (OCI) Section:		
	(i) Items not to be reclassified to Profit or Loss in subsequent periods:		
	Current tax expense/(income):		
	On remeasurement of defined benefit plans	(49.11)	(67.02)
		(49.11)	(67.02)
	(ii) Items to be reclassified to Profit or Loss in subsequent periods:		
	(A) Current tax expense/(income):		
	On gain/(loss) on cash flow hedges other than mark to market	26.82	(46.65)
	On foreign currency translation of joint operations	(22.00)	(3.92)
		4.82	(50.57)
	(B) Deferred Tax:		
	On mark to market gain/(loss) on cash flow hedges	509.67	88.21
	Net gain/(loss) on cost of hedge reserve	(11.61)	48.10
	Net gain/(loss) fair value of debt securities	(89.84)	60.46
		408.22	196.77
	Income tax expense reported in the OCI section [(i)+(ii)]	363.93	79.18

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [44]

Disclosure pursuant to Ind AS 12 "Income Taxes" (contd.)

(b) Reconciliation of tax expense and the accounting profit multiplied by domestic tax rate applicable in India:

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
(1)	Profit before tax (including exceptional items)	9141.22	13573.76
(2)	Corporate tax rate as per Income Tax Act, 1961	25.17%	25.17%
(3)	Tax on Accounting profit (3) = (1) * (2)	2300.66	3416.25
(4)	(i) Tax on expenses not tax deductible:		
	(A) Corporate social responsibility	44.24	41.43
	(B) Tax on employee perquisites borne by the company	4.91	9.34
	(ii) Effect of current tax related to earlier years	(47.79)	128.16
	(iii) Effect of lower tax rate on capital gains	(7.97)	(6.63)
	(iv) Effect of deduction with respect to dividend income	(866.22)	(749.32)
	(v) Effect of DTA not recognised on impairment provision [Refer note 59(i)]	1513.35	-
	(vi) Tax effect on various other items	(87.11)	(136.18)
	Total effect of tax adjustments [(i) to (vi)]	553.43	(713.20)
(5)	Tax expense recognised during the year (5)=(3)+(4)	2854.09	2703.04
(6)	Effective tax Rate (6)=(5)/(1)	31.22%	19.91%

(c) (i) Unused tax losses for which no deferred tax asset (DTA) is recognised in Balance Sheet:

Particulars	As at 31-3-2026			As at 31-3-2025		
	Base Amount (₹ crore)	Deferred Tax (₹ crore)	Expiry date	Base Amount (₹ crore)	Deferred Tax (₹ crore)	Expiry date
Capital loss	5814.34	831.45	FY 2031-32	5,804.13	1327.98	FY 2031-32

(ii) Unrecognised deductible temporary differences for which no deferred tax asset (DTA) is recognised in Balance Sheet

		As at 31-3-2026		As at 31-3-2025	
Sr. No.	Particulars	Base Amount	Deferred Tax	Base Amount	Deferred Tax
1.	Deductible temporary differences towards provision for diminution in value of investments/loans on which DTA not created	8262.72	1328.95	2249.72	469.09
	Total	8262.72	1328.94	2249.72	469.09

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [44]

Disclosure pursuant to Ind AS 12 "Income Taxes" (contd.)

(d) Components of deferred tax (assets) and liabilities recognised in the Balance Sheet and Statement of Profit and Loss:

₹ crore

Sr. No.	Particulars	As at 31-3-2025	Charge/(credit) to Statement of Profit and Loss	Charge/(credit) to Other Comprehensive Income	Debit/(credit) to hedge reserve (other than through OCI)	As at 31-3-2026
1.	Disputed statutory liability claimed on payment basis u/s 43B of the Income Tax Act, 1961	259.17	27.08	–	–	286.25
2.	Items disallowed u/s 43B of Income Tax Act, 1961	(394.26)	(24.24)	–	–	(418.50)
3.	Provision for doubtful debt and advances	(1699.04)	(95.88)	–	–	(1794.92)
4.	Difference in book depreciation and income tax depreciation	16.74	(79.08)	–	–	(62.34)
5.	Gain/(Loss) on derivative transactions	176.87	–	498.06	–	674.93
6.	Other temporary differences	95.83	159.82	(89.84)	–	165.81
	Net deferred tax (assets)/liabilities	(1544.69)	(12.30)	408.22	–	(1148.77)

₹ crore

Sr. No.	Particulars	As at 31-3-2024	Charge/(credit) to Statement of Profit and Loss	Charge/(credit) to Other Comprehensive Income	Debit/(credit) to hedge reserve (other than through OCI)	As at 31-3-2025
1.	Disputed statutory liability claimed on payment basis u/s 43B of the Income Tax Act, 1961	198.84	60.33	–	–	259.17
2.	Items disallowed u/s 43B of Income Tax Act, 1961	(296.32)	(97.94)	–	–	(394.26)
3.	Provision for doubtful debt and advances	(1556.62)	(142.42)	–	–	(1699.04)
4.	Difference in book depreciation and income tax depreciation	165.13	(148.39)	–	–	16.74
5.	Gain/(Loss) on derivative transactions	40.61	–	136.31	(0.05)	176.87
6.	Deferred tax on capital losses	(67.37)	67.37	–	–	–
7.	Other temporary differences	(78.75)	114.12	60.46	–	95.83
	Net deferred tax (assets)/liabilities	(1594.48)	(146.93)	196.77	(0.05)	(1544.69)

(e) Global minimum tax (Pillar Two) :

The Organisation for Economic Co-operation and Development (OECD) has issued the Global Anti-Base Erosion (GloBE) Model Rules for the implementation of a global minimum tax (Pillar Two). The consolidated revenue of the Group falls within the scope of Pillar Two, as it exceeds the revenue threshold prescribed under the OECD framework. Pillar Two legislation has been enacted, or substantively enacted, in certain jurisdictions in which the Company operates. Based on the assessment performed using the most recent country-by-country reporting data (CbCR) and the financial statements of the Group entities, most of the jurisdictions in which the Company operates qualify under the transitional CbCR Safe Harbour provision. In respect of the balance jurisdictions the Company does not expect a material financial impact from the application of Pillar Two Rules. Overall, based on the current assessment, the Company does not expect the application of Pillar Two rules to have a material financial impact.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [45]

Disclosure pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits"

i Defined contribution plans: [Note [1](k)(ii)(A)]: Amount of ₹ 176.80 crore (previous year: ₹ 147.83 crore) is recognized as an expenses.

ii Defined benefit plans: [Note [1](k)(ii)(B)]:

a) The amount recognised in Balance Sheet are as follows:

₹ crore

Particulars	Gratuity plan		Post-retirement medical benefit plan		Company pension plan		Trust-managed provident fund plan	
	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025
A) Present value of defined benefit obligation								
-Wholly funded	2361.20	1077.19	—	—	—	—	5344.49	4634.00
-Wholly unfunded	209.04	128.29	429.20	413.45	392.24	402.63	—	—
	2570.24	1205.48	429.20	413.45	392.24	402.63	5344.49	4634.00
Less: Fair value of plan assets	1067.19	793.70	—	—	—	—	5251.74	4860.31
Amount to be recognised as liability/(asset)	1503.05	411.78	429.20	413.45	392.24	402.63	92.75	(226.30) ^[2]
B) Amounts reflected in the Balance Sheet:								
Liabilities	1503.05	411.78	429.20	413.45	392.24	402.63	200.79	40.89
Assets	—	—	—	—	—	—	—	—
Net liability/(asset)	1503.05	411.78	429.20	413.45	392.24	402.63	200.79	40.89
Net liability/(asset) - current	1503.05	411.78	19.88	19.11	31.91	31.26	200.79 ^[1]	40.89 ^[1]
Net liability/(asset) - Non current	—	—	409.32	394.34	360.33	371.37	—	—
Net liability/(asset) classified as Held for sale	3.67	—	0.33	—	—	—	—	—

^[1] Employer's and employee's contribution due towards Provident Fund

^[2] Restricted to NIL in terms of para 58 of Ind AS 19

b) The amounts recognised in Statement of Profit and Loss are as follows:

₹ crore

Particulars	Gratuity plan		Post-retirement medical benefit plan		Company pension plan		Trust-managed provident fund plan	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
1 Current service cost	198.37	96.70	15.44	13.97	2.64	2.80	166.49	141.76
2 Interest cost	94.34	54.17	27.06	25.47	25.93	26.36	383.69	346.97
3 Interest income on plan assets	(58.06)	(52.46)	—	—	—	—	(383.69)	(346.97)
4 Actuarial (gains)/losses - others	56.92	232.49	(5.62)	30.70	(9.04)	16.50	152.26	—
5 Actuarial (gains)/losses - difference between actual return on plan assets and interest income	0.62	(13.38)	—	—	—	—	168.36	(38.80)
6 Past service cost	1100.43	(0.68)	—	—	—	4.02	—	—
7 Actuarial gain/(loss) not recognised in books	—	—	—	—	—	—	(168.36)	38.80
Total (1 to 7)	1392.62	316.84	36.88	70.14	19.53	49.68	318.75	141.76
i Amount included in "Employee benefits expense"	190.07	96.02	15.44	13.97	2.64	6.82	166.49	141.76
ii Amount included as part of "Finance cost"	36.28	1.71	27.06	25.47	25.93	26.36	—	—
iii Amount included as part of "Other comprehensive income"	57.54	219.11	(5.62)	30.70	(9.04)	16.50	152.26	—
iv. Amount included in "Exceptional items" (Note [59])	1108.73	—	—	—	—	—	—	—
Total (i+ii+iii+iv)	1392.62	316.84	36.88	70.14	19.53	49.68	318.75	141.76
Actual return on plan assets	57.44	65.83	—	—	—	—	215.33	385.77

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [45]

Disclosure pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits" (contd.)

- c) The changes in the present value of defined benefit obligation representing reconciliation of opening and closing balances thereof are as follows:

₹ crore

Particulars	Gratuity plan		Post-retirement medical benefit plan		Company pension plan		Trust-managed provident fund plan	
	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025
Opening balance of the present value of defined benefit obligation	1205.48	947.56	413.45	363.62	402.63	382.26	4634.00	4258.67
Add: Current service cost	198.37	96.70	15.44	13.97	2.64	2.80	166.49	141.76
Add: Interest cost	94.34	54.17	27.06	25.47	25.93	26.36	383.69	346.97
Add: Contribution by plan participants								
i) Employee	—	—	—	—	—	—	405.70	358.51
ii) Transfer-in/(out)	—	(5.58)	—	—	—	—	102.14	115.90
Add/(less): Actuarial (gains)/losses arising from change in:								
i) Demographic assumptions	—	197.76	—	(5.94)	—	—	—	—
ii) Financial assumptions	52.31	34.73	(9.97)	24.11	(5.01)	13.67	152.26	—
iii) Experience adjustments	4.62	—	4.35	12.53	(4.03)	2.83	—	—
Less: Benefit paid	(95.52)	(115.36)	(21.15)	(20.31)	(29.91)	(29.30)	(499.79)	(591.66)
Add: Past service cost	1100.43	(0.68)	—	—	—	4.02	—	—
Add: Adjustment for earlier years	—	—	—	—	—	—	—	3.85
Add/(less): Translation adjustments	10.21	(3.84)	—	—	—	—	—	—
Closing balance of the present value of defined benefit obligation	2570.24	1205.48	429.20	413.45	392.24	402.63	5344.49	4634.00

- d) The changes in the fair value of plan assets representing reconciliation of the opening and closing balances thereof are as follows:

₹ crore

Particulars	Gratuity plan		Trust-managed provident fund plan	
	As at 31-3-2026	As at 31-3-2025	As at 31-3-2026	As at 31-3-2025
Opening balance of the fair value of the plan assets	793.70	778.93	4860.31	4440.73
Add: Interest income on plan assets ⁽¹⁾	58.21	52.46	383.69	346.97
Add/(less): Actuarial gains/(losses)				
Difference between actual return on plan assets and interest income	(0.62)	13.38	(168.36)	38.80
Add: Contribution by the employer	283.09	48.95	160.49	138.50
Add/(less): Transfer in/(out)	—	(5.56)	102.14	115.90
Add: Contribution by plan participants	—	—	413.26	362.01
Less: Benefits paid	(67.19)	(85.01)	(499.79)	(591.66)
Add: Adjustment for earlier years	—	—	—	9.07
Less: Settlements	—	(9.45)	—	—
Closing balance of the plan assets	1067.19	793.70	5251.74	4860.31

⁽¹⁾ Basis used to determine interest income on plan assets:

The Trust formed by the Company manages the investments of provident funds and gratuity fund. Interest income on plan assets is determined by multiplying the fair value of the plan assets by the discount rate determined at the start of the annual reporting period.

The Company expects to fund ₹ 1293.45 crore (previous year: ₹ 283.09 crore) towards its gratuity plan and ₹ 195.72 crore (previous year: ₹ 159.20 crore) towards its trust-managed provident fund plan during the year 2026-27.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [45]

Disclosure pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits" (contd.)

- e) The fair value of major categories of plan assets are as follows:

₹ crore

Particulars	Gratuity plan					
	As at 31-3-2026			As at 31-3-2025		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total
Cash and cash equivalents	—	36.53	36.53	—	2.93	2.93
Equity instruments	45.32	—	45.32	43.05	—	43.05
Debt instruments - Corporate Bonds	368.37	—	368.37	262.29	—	262.29
Debt instruments - Central Government Bonds	102.07	—	102.07	127.94	—	127.94
Debt instruments - State Government Bonds	305.93	—	305.93	208.46	—	208.46
Debt instruments - PSU Bonds	15.73	—	15.73	17.92	—	17.92
Mutual funds - Equity	37.47	114.29	151.76	38.96	85.91	124.87
Mutual funds - Others	21.84	—	21.84	—	—	—
Fixed Deposits	—	4.52	4.52	—	4.12	4.12
Special Deposit Scheme	—	1.48	1.48	—	1.48	1.48
Others	—	13.63	13.63	—	0.64	0.64
Closing balance of the plan assets	896.74	170.45	1067.19	698.62	95.08	793.70

₹ crore

Particulars	Trust-managed provident fund plan					
	As at 31-3-2026			As at 31-3-2025		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total
Cash and cash equivalents	—	23.01	23.01	—	8.58	8.58
Equity instruments	169.58	—	169.58	182.58	—	182.58
Debt instruments - Corporate Bonds	1795.43	—	1795.43	1665.45	—	1665.45
Debt instruments - Central Government Bonds	469.51	—	469.51	425.89	—	425.89
Debt instruments - State Government Bonds	1883.93	—	1883.93	1803.83	—	1803.83
Debt instruments - PSU Bonds	44.97	—	44.97	62.65	—	62.65
Mutual funds - Equity	28.69	524.73	553.43	101.51	391.29	492.81
Mutual funds - Debt	—	5.84	5.84	—	—	—
Special Deposit Scheme	—	97.05	97.05	—	101.10	101.10
Invit Instruments	208.85	—	208.85	112.97	—	112.97
Other (Payables)/Receivables	0.13	—	0.13	4.43	0.02	4.46
Closing balance of the plan assets	4601.10	650.63	5251.74	4359.32	500.99	4860.31

- f) The average duration (in number of years) of the defined benefit plan obligations at the Balance Sheet date is as follows:

Plans	As at 31-3-2026	As at 31-3-2025
1) Gratuity plan	7.31	6.92
2) Post-retirement medical benefit plan	12.44	12.59
3) Company pension plan	7.10	7.37

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [45]

Disclosure pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits" (contd.)

- g) Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

Particulars	As at 31-3-2026	As at 31-3-2025
i) Discount rate:		
a) Gratuity plan	6.88%	6.70%
b) Post-retirement medical benefit plan	6.88%	6.70%
c) Company pension plan	6.88%	6.70%
ii) Annual increase in healthcare costs (refer Note vii infra)	—	—
iii) Salary Growth rate:		
a) Gratuity plan	8.50%	8.00%
b) Company pension plan	9.00%	9.00%
iv) Attrition Rate:		
a) For gratuity plan the attrition rate varies from 2% to 12% (previous year: 2% to 12%) for various age groups.		
b) For Company pension plan, the attrition rate varies from 0% to 2% (previous year: 0% to 2%) for various age groups.		
c) For post-retirement medical benefit plan, the attrition rate varies from 1% to 14% (previous year: 1% to 14%) for various age groups.		
v) The estimates of future salary increases, considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.		
vi) The interest payment obligation of trust-managed provident fund is assumed to be adequately covered by the interest income on long-term investments of the fund. Any shortfall in the interest income over the interest obligation is recognized immediately in the Statement of Profit and Loss.		
vii) The obligation of the Company under the post-retirement medical benefit plan is limited to the overall ceiling limits. At present, healthcare cost, as indicated in the principal actuarial assumption given above, has been assumed to increase at 5.00% p.a.		
viii) (A) One percentage point change in actuarial assumptions would have the following effects on the defined benefit obligation of gratuity plan:		

₹ crore

Particulars	Effect of 1% increase		Effect of 1% decrease	
	2025-26	2024-25	2025-26	2024-25
Impact of change in salary growth rate	176.80	76.55	(159.10)	(69.45)
Impact of change in discount rate	(160.75)	(70.20)	182.94	79.35

- (B) A one percentage point change in actuarial assumptions would have the following effects on the defined benefit obligation of Company pension plan:

₹ crore

Particulars	Effect of 1% increase		Effect of 1% decrease	
	2025-26	2024-25	2025-26	2024-25
Impact of change in discount rate	(25.83)	(27.51)	29.39	31.44

- (C) A one percentage point change in actuarial assumptions would have the following effects on the defined benefit obligation of post-retirement medical benefit plan:

₹ crore

Particulars	Effect of 1% increase		Effect of 1% decrease	
	2025-26	2024-25	2025-26	2024-25
Impact of change in Health care cost	9.06	8.89	(9.49)	(9.26)
Impact of change in discount rate	(48.93)	(47.59)	60.77	59.29

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [45]

Disclosure pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits" (contd.)

h) Characteristics of defined benefit plans and associated risks:

1 Gratuity plan:

The Company operates gratuity plan through a trust wherein every employee is entitled to the benefit equivalent to fifteen days last salary drawn for each completed year of service. The same is payable on termination of service or retirement whichever is earlier. The benefit vests after five years of continuous service. The Company's scheme is more favorable as compared to the obligation under The Code on Social Security, 2020.

The defined benefit plan for gratuity of the Company is administered by separate gratuity funds that are legally separate from the Company. The trustees nominated by the Company are responsible for the administration of the plan. There are no minimum funding requirements of these plans. The funding of these plans are based on gratuity fund's actuarial measurement framework set out in the funding policies of the plan. These actuarial measurements are similar compared to the assumptions set out in (g) supra. Employees do not contribute to any of these plans.

Unfunded gratuity represents a small part of gratuity plan which is not material. Further, the unfunded portion includes amounts payable in respect of the Company's foreign operations which result in gratuity payable to employees engaged as per local laws of country of operation."

2 Post-retirement medical care plan:

The Post-retirement medical benefit plan provides for reimbursement of health care costs to certain categories of employees post their retirement. The reimbursement is subject to an overall ceiling sanctioned based on cadre of the employee at the time of retirement. The plan is unfunded. Employees do not contribute to the plan.

3 Company's pension plan:

In addition to contribution to state-managed pension plan (EPS scheme), the Company operates a post retirement pension scheme, which is discretionary in nature for certain cadres of employees. The quantum of pension depends on the cadre of the employee at the time of retirement. The plan is unfunded. Employees do not contribute to the plan.

4 Trust managed provident fund plan:

The Company manages provident fund plan through a provident fund trust for its employees which is permitted under the Employees' Provident Fund and Miscellaneous Provisions Act, 1952. The plan mandates contribution by employer at a fixed percentage of employee's salary. Employees also contribute to the plan at a fixed percentage of their salary as a minimum contribution and additional sums at their discretion. The plan guarantees interest at the rate notified by Employees' Provident Fund Organisation. The contribution by employer and employee together with interest are payable at the time of separation from service or retirement whichever is earlier. The benefit under this plan vests immediately on rendering of service.

The interest payment obligation of trust-managed provident fund is assumed to be adequately covered by the interest income on long term investments of the fund. Any shortfall in the interest income over the interest obligation is recognized immediately in the Statement of Profit and Loss as actuarial loss. Any loss/gain arising out of the investment risk and actuarial risk associated with the plan is also recognized as expense or income in the period in which such loss/gain occurs.

All the above defined benefit plans expose the Company to general actuarial risks such as interest rate risk and market (investment) risk.

NOTE [46]

Disclosure pursuant to Ind AS 20 "Accounting for Government Grants and Disclosure of Government Assistance"

- (i) The Company's exports qualify for various export benefits offered in the form of duty credit scrips under foreign trade policy framed by Department General of Foreign Trade India (DGFT). Income accounted towards such export incentives and duty drawback amounts to ₹ 353.86 crore (previous year ₹ 161.34 crore).
- (ii) The Company's qualifies for certain incentives from the Government of India under the Investment Promotion Scheme 2014 and Apprenticeship (Amendment) Rules, 2019. Income accounted towards such incentives amounts to ₹ 15.08 crore (Previous year ₹ 11.16 crore).

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures"

(a) List of related parties over which control exist and status of transactions entered during the year:

Sr No.	Name of Subsidiary Company	Nature of relationship	Transaction entered during the year (Yes/No)
1	L&T Construction Equipment Limited	Wholly Owned Subsidiary [WOS]	Yes
2	Bhilai Power Supply Company Limited	Subsidiary	No
3	L&T Aviation Services Private Limited	WOS	Yes
4	L&T Capital Company Limited	WOS	Yes
5	Larsen & Toubro International FZE	WOS of L&T Global Holdings Limited	Yes
6	L&T Global Holdings Limited	WOS	Yes
7	Larsen & Toubro Heavy Engineering LLC ^[a]	Subsidiary	Yes
8	L&T Modular Fabrication Yard LLC	Subsidiary	Yes
9	Larsen & Toubro Kuwait Construction General Contracting Company W.L.L.	Subsidiary	Yes
10	Larsen Toubro Arabia LLC	Subsidiary	Yes
11	L&T Hydrocarbon Saudi Company	WOS	Yes
12	Larsen & Toubro Electromech LLC	Subsidiary	Yes
13	L&T Geostructure Private Limited	Subsidiary	Yes
14	Larsen & Toubro (Oman) LLC	Subsidiary of Larsen & Toubro International FZE	Yes
15	Larsen & Toubro Qatar LLC ^[a]	WOS of Larsen & Toubro International FZE	No
16	Larsen & Toubro Saudi Arabia LLC	Subsidiary	Yes
17	Larsen & Toubro T&D SA (Proprietary) Limited	Subsidiary of Larsen & Toubro International FZE	No
18	Larsen & Toubro (East Asia) Sdn.Bhd.	WOS of Larsen & Toubro International FZE	Yes
19	Hi-Tech Rock Products and Aggregates Limited	WOS	Yes
20	L&T Realty Developers Limited	WOS	Yes
21	L&T Realty Properties Limited	WOS	Yes
22	Elevated Avenue Realty LLP	WOS of L&T Realty Properties Limited	Yes
23	Elante Properties Private Limited	WOS of L&T Realty Properties Limited	Yes
24	Chennai Vision Developers Private Limited	WOS of L&T Realty Developers Limited	No
25	L&T Westend project LLP	Subsidiary of L&T Realty Developers Limited	No
26	L&T Valves Limited	WOS	Yes
27	L&T Valves Arabia Manufacturing LLC	WOS of L&T Valves Limited	Yes
28	L&T Valves USA LLC	WOS of L&T Valves Limited	No
29	L&T Finance Limited	Subsidiary	Yes
30	L&T Infra Investment Partners Advisory Private Limited	WOS of L&T Finance Limited	Yes
31	L&T Infra Investment Partners Trustee Private Limited	WOS of L&T Finance Limited	Yes
32	L&T Financial Consultants Limited	WOS of L&T Finance Limited	Yes
33	L&T Infra Investment Partners	Subsidiary of L&T Finance Limited	No
34	LTM Limited ^[b]	Subsidiary	Yes
35	LTIMindtree GmbH	WOS of LTIMindtree Limited	No
36	LTIMindtree Canada Limited	WOS of LTIMindtree Limited	No
37	LTIMindtree Financial Services Technologies Inc.	WOS of LTIMindtree Limited	No
38	LTIMindtree South Africa (Pty) Limited	Subsidiary of LTIMindtree Limited	No
39	LTIMindtree Information Technology Services (Shanghai) Co.Ltd.	WOS of LTIMindtree Limited	No
40	LTIMindtree Spain S.L. ^[c]	WOS of LTIMindtree Limited	No
41	LTIMindtree, Sociedad De Responsibilidad Limitada De Capital Variable	WOS of LTIMindtree Limited	No

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

Sr No.	Name of Subsidiary Company	Nature of relationship	Transaction entered during the year (Yes/No)
42	LTIMindtree Norge AS	WOS of LTIMindtree Limited	No
43	LTIMindtree S.A.	WOS of LTIMindtree GmbH	No
44	Syncordis Limited ^[a]	WOS of LTIMindtree S.A	No
45	LTIMindtree PSF S.A.	WOS of LTIMindtree S.A	No
46	LTIMindtree Switzerland AG	WOS of Nielsen+Partner Unternehmensberater GmbH	No
47	Nielsen+Partner Pte Ltd ^[a]	WOS of Nielsen+Partner Unternehmensberater GmbH	No
48	LTIMindtree (Thailand) Limited	WOS of Nielsen+Partner Unternehmensberater GmbH	No
49	LTIMindtree USA Inc.	WOS of LTIMindtree Limited	No
50	LTIMindtree UK Limited	WOS of LTIMindtree Limited	Yes
51	LTIMindtree Middle East FZ-LLC	WOS of LTIMindtree Limited	Yes
52	L&T Technology Services Limited	Subsidiary	Yes
53	L&T Thales Technology Services Private Limited	Subsidiary of L&T Technology Services Limited	Yes
54	L&T Technology Services LLC	WOS of L&T Technology Services Limited	Yes
55	L&T Technology Services Pte. Ltd.	WOS of L&T Technology Services Limited	No
56	Graphene Solutions SDN. BHD.	WOS of L&T Technology Services Limited	No
57	Graphene Solutions Taiwan Limited	WOS of L&T Technology Services Limited	No
58	L&T Technology Services (Shanghai) Co. Ltd.	WOS of L&T Technology Services Limited	No
59	L&T Technology Services (Canada) Limited	WOS of L&T Technology Services LLC	No
60	L&T Power Development Limited	WOS	Yes
61	L&T Himachal Hydropower Limited	WOS of L&T Power Development Limited	No
62	Nabha Power Limited	WOS of L&T Power Development Limited	yes
63	L&T Metro Rail (Hyderabad) Limited ^[b]	Subsidiary	No
64	L&T Network Services Private Limited	WOS	Yes
65	Prime Techpark (Chennai) Private Limited	WOS	No
66	Millennium Techpark (Chennai) Private Limited	Subsidiary of L&T Realty Properties Limited	No
67	Chennai Nova Techpark Private Limited	Subsidiary of L&T Realty Properties Limited	No
68	Bangalore Galaxy Techpark Private Limited	WOS of L&T Realty Developers Limited	No
69	Business Park (Powai) Private Limited	WOS	Yes
70	Corporate Park (Powai) Private Limited	WOS	Yes
71	L&T Electrolysers Limited	WOS of L&T Energy Green Tech Limited	Yes
72	LH Residential Housing Private Limited	WOS of L&T Realty Developers Limited	Yes
73	L&T Semiconductor Technologies Limited	WOS	Yes
74	LH Uttaran Premium Realty Private Limited	WOS of L&T Realty Developers Limited	No
75	L&T Technology Services Poland spółka z ograniczoną odpowiedzialnością	WOS of L&T Technology Limited	No
76	PT Larsen and Toubro	WOS	Yes
77	L&T Energy Green Tech Limited	WOS	Yes
78	Global Infotech Corporation	WOS of Intelliswift Software Inc.	No
79	Intelliswift Software (Canada) Inc.	WOS of Intelliswift Software Inc.	No
80	Intelliswift Software (Costa Rica) Limitada	WOS of Intelliswift Software Inc.	No
81	Intelliswift Software (Hungary) Kft	WOS of Intelliswift Software Inc.	No
82	Intelliswift Software (India) Private Limited	WOS of L&T Technology Services Limited	Yes
83	Intelliswift Software Inc.	WOS of L&T Technology Services LLC	No
84	L&T Special Steels and Heavy Forgings Private Limited	WOS	Yes

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

Sr No.	Name of Subsidiary Company	Nature of relationship	Transaction entered during the year (Yes/No)
85	Larsen & Toubro CIS FE LLC	WOS of Larsen & Toubro International FZE	No
86	LTIMindtree Consulting Brazil LTDA	WOS of LTIMindtree Limited	No
87	P. Murphy & Associates Inc	WOS of Intelliswift Software Inc.	No
88	Siliconch Systems Private Limited (merged)	WOS of L&T Semiconductor Technologies Limited	Yes
89	L&T Offshore Marine Private Limited ^[a]	WOS	Yes
90	SuFin Limited ^[b]	WOS	Yes
91	L&T Green Energy Kandla Private Limited ^[c]	WOS	No
92	Panipat Green Hydrogen Private Limited ^[d]	WOS	No
93	LTIM Aramco Digital Solutions for Information Technology ^[e]	Subsidiary of LTIMindtree Limited	No
94	L&T Energy Offshore Wind B.V. ^[f]	WOS	No

^[a] Under liquidation

^[b] Formerly known as LTIMindtree Limited

^[c] Dissolved w.e.f March 31, 2026

^[d] Dissolved w.e.f July 16, 2025

^[e] Struck off on November 28, 2025

^[f] One equity share (the Golden Share) is held by the Government of Telangana in pursuance of the Shareholders' Agreement

^[g] Formerly known as L&T Sapura Shipping Private Limited - Reclassified as a Wholly Owned Subsidiary of Larsen & Toubro Limited w.e.f. January 21, 2026 due to purchase of balance stake

^[h] Incorporated on January 2, 2026

^[i] Incorporated on April 4, 2025

^[j] Incorporated on June 30, 2025

^[k] W.e.f. July 16, 2025, the Company acquired control as per IND AS 110 - Consolidated financial statements and reclassified from a Joint Venture to a Subsidiary. The entity was incorporated in November 22, 2024

^[l] Incorporated on February 09, 2026

(b) (i) Name of associates and joint ventures with whom transactions were carried out during the year:

Sr. No	Associate Companies	Sr. No	Associate Companies
1	Magtorq Private Limited	2	EZE Networks Limited
3	Indian Foundation For Quality Management ^[1]		

^[1] Acquired on September 19, 2024 and ceased to be an associate w.e.f December 16, 2024

(ii) Names of joint ventures with whom transactions were carried out during the year:

Sr. No.	Joint Venture Companies	Sr. No.	Joint Venture Companies
1	L&T-Sargent & Lundy Limited	2	L&T - MHI Power Boilers Private Limited
3	L&T - MHI Power Turbine Generators Private Limited	4	Raykal Aluminium Company Private Limited
5	L&T Howden Private Limited	6	L&T MBDA Missile Systems Limited
7	GH4India Private Limited		

(iii) Name of post-employment benefit plans with whom transactions were carried out during the year

Sr. No.	Provident Fund Trust
1	Larsen & Toubro Officers & Supervisory Staff Provident Fund
2	Larsen & Toubro Limited Provident Fund of 1952
3	Larsen & Toubro Limited Provident Fund
4	L&T (Kansbahal) Officers & Supervisory Staff Provident Fund
5	L&T (Kansbahal) Staff & Workmen Provident Fund
6	L&T Energy Hydrocarbon Engineering Staff Provident Fund
Sr. No.	Gratuity Trust
1	Larsen & Toubro Officers & Supervisors Gratuity Fund
2	Larsen & Toubro Gratuity Fund
3	L&T Energy Hydrocarbon Engineering Officers and Supervisors Gratuity Fund
Sr. No.	Superannuation Trust
1	Larsen & Toubro Limited Senior Officers' Superannuation Scheme

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

- (iv) Name of key management personnel and close member of their family with whom transactions were carried out during the year

- (i) Executive Director:

Sr. No.		Sr. No.	
1	Mr. S. N. Subrahmanyan (Chairman & Managing Director)	2	Mr. Subramanian Sarma (Deputy Managing Director & President)
3	Mr. R. Shankar Raman (President, Whole-time Director & CFO)	4	Mr. S.V. Desai (Whole-time Director)
5	Mr. T. Madhava Das (Whole-time Director)	6	Mr. Anil Parab (Whole-time Director)

- (ii) Non-executive/Independent Directors

Sr. No.	Name	Sr. No.	Name
1	Mr. Sanjeev Aga (Independent Director)	2	Mr. Narayanan Kumar (Independent Director)
3	Mrs. Preetha Reddy (Independent Director)	4	Mr. Pramit Jhaveri (Independent Director)
5	Mr. Rajnish Kumar (Independent Director)	6	Mr. Jyoti Sagar (Independent Director)
7	Mr. Ajay Tyagi (Independent Director)	8	Mr. P. R. Ramesh (Independent Director)
9	Mr. Amitabh Kant (Independent Director) ^[a]	10	Mr. B. Santhanam (Independent Director) ^[a]
11	Mr. Siddhartha Mohanty (Non-executive Director)		

^[a] Appointed w.e.f. October 29, 2025

- (ii) Company secretary & Compliance Officer

Sr. No	Name
1	Mr. Subramanian Narayan ^[a]
2	Mr. Sivaram Nair A ^[b]

^[a] Appointed w.e.f. May 10, 2025

^[b] ceased w.e.f. May 9, 2025

- (iv) Close member of Key Management Personnel's (KMP's) family with whom transactions were carried out during the year:

Sr. No	Name	Sr. No	Name
1	Ms. Meena Subrahmanyan	2	Ms. Vasanti Narayanan
3	Ms. Shital Mayaba Desai	4	Ms. Sulabha Anil Parab
5	Ms. Toral Sanjay Chinai	6	Ms. Smita Narayan Sarang
7	Mr. Anand V Desai	8	Ms. Kalavathi S Desai
9	Mr. Raghavendra V Desai	10	Ms. Tanya Mallavarapu
11	Mr. Ashwin Shete	12	Mr. Karthik Anand Reddy
13	Mr. S.N. Venkataramanan	14	Ms. Mukeeta Pramit Jhaveri
15	Mr. Harshad Reddy		

- (c) Disclosure of related party transactions:

Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
i.	Purchase of goods & services (including commission paid)				
	Subsidiaries, including:	7167.16		4152.40	
	L&T Modular Fabrication Yard LLC		3431.22		2194.91
	L&T Saudi Arabia LLC		2420.65		1028.69
	Joint ventures, including:	1601.59		665.36	
	L&T - MHI Power Boilers Private Limited		1064.34		179.34
	L&T Special Steels and Heavy Forgings Private Limited		—		447.67
	L&T - MHI Power Turbine Generators Private Limited		432.51		9.43
	Associates, including:	42.99		30.97	
	Magtorq Private Limited		39.40		30.97
	Total	8811.74		4848.73	

₹ crore

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

₹ crore

Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
ii.	Sale of goods/contract revenue & services				
	Subsidiaries, including:	1478.60		1162.59	
	L&T Hydrocarbon Saudi Company		69.86		143.09
	L&T (Oman) LLC		257.74		171.70
	L&T (East Asia) Sdn. Bhd.		332.13		172.84
	L&T International FZE		3.39		127.01
	LTM Limited		170.30		154.52
	Joint ventures:	10.14		12.99	
	L&T - MHI Power Boilers Private Limited		5.41		5.22
	L&T MBDA Missile Systems Limited		3.20		4.66
	L&T-Sargent & Lundy Limited		1.52		–
	L&T Special Steels and Heavy Forgings Private Limited		–		3.11
	Associate:	12.43		–	
	E2E Networks Limited		12.43		–
	Total	1501.17		1175.58	
iii.	Purchase/lease of property, plant and equipment				
	Subsidiaries:	111.41		37.65	
	L&T Valves Limited		92.65		–
	L&T Construction Equipment Limited		1.08		20.69
	LTM Limited		2.23		8.58
	L&T Technology Services Limited		15.45		5.37
	Total	111.41		37.65	
iv.	Sale of property, plant and equipment				
	Subsidiaries, including:	2.20		692.88	
	L&T Hydrocarbon Saudi Company		0.92		–
	L&T Saudi Arabia LLC		0.78		0.63
	L&T Special Steels and Heavy Forgings Private Limited		0.32		–
	Business Park (Powai) Private Limited		–		425.35
	Corporate Park (Powai) Private Limited		–		265.18
	Total	2.20		692.88	
v.	Investments including subscription to equity and preference shares (equity portion)				
	Subsidiaries, including:	1101.62		894.74	
	Business Park (Powai) Private Limited		98.50		185.98
	Corporate Park (Powai) Private Limited		–		198.28
	L&T Energy Green Tech Limited		247.00		194.00
	L&T Semiconductor Technologies Limited		541.97		307.48
	L&T Offshore Marine Private Limited		152.10		–
	Joint venture:	0.62		1.26	
	L&T - MHI Power Turbine Generators Private Limited		0.62		1.26
	GH4India Private Limited				
	Associates:	208.09		12.50	
	Indian Foundation For Quality Management		–		12.50
	E2E Networks Limited		208.09		–
	Total	1310.33		908.49	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		₹ crore			
Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
vi.	Redemption of debt securities				
	Subsidiaries:	855.00		—	
	L&T Metro Rail (Hyderabad) Limited		750.00		—
	L&T Finance Limited		105.00		—
	Total	855.00		—	
vii.	Advance towards transfer of business undertaking				
	Subsidiaries:	42.90		—	
	Sufin Limited		42.90		—
viii.	Inter corporate deposits and loans given to				
	Subsidiaries:	95.17		172.48	
	L&T Semiconductor Technologies Limited		42.00		—
	L&T Energy Green Tech Limited		—		61.00
	Nabha Power Limited		53.17		111.48
	Total	95.17		172.48	
ix.	Inter corporate deposits and loans repaid by				
	Subsidiaries, including:	333.00		101.04	
	L&T Energy Green Tech Limited		—		79.00
	L&T Semiconductor Technologies Limited		42.00		—
	Business Park (Powai) Private Limited		—		17.54
	L&T Special Steels and Heavy Forgings Private Limited		286.00		—
	Total	333.00		101.04	
x.	Inter corporate borrowing taken from				
	Subsidiaries, including:	6439.59		5993.44	
	L&T Realty Developers Limited		1793.50		1598.00
	L&T Realty Properties Limited		2197.90		2494.16
	L&T Valves Limited		1163.50		1143.00
	Joint venture:	702.36		435.55	
	L&T - MHI Power Turbine Generators Private Limited		702.36		435.55
	Total	7141.95		6428.99	
xi.	Inter corporate borrowing repaid to				
	Subsidiaries, including:	6071.29		6685.74	
	L&T Realty Developers Limited		1736.50		1858.00
	L&T Realty Properties Limited		1847.10		2934.16
	L&T Valves Limited		1201.50		1070.00
	Joint venture:	659.78		641.87	
	L&T - MHI Power Turbine Generators Private Limited		659.78		477.87
	L&T MBDA Missile Systems Limited		—		164.00
	Total	6731.07		7327.61	
xii.	Charges paid for miscellaneous services				
	Subsidiaries, including:	281.54		238.32	
	LTM Limited		226.80		194.09
	L&T Aviation Services Private Limited		25.22		29.74
	Joint ventures, including:	4.35		3.70	
	L&T Sargent & Lundy Limited		2.51		1.88
	L&T - MHI Power Boilers Private Limited		1.80		1.76
	Total	285.89		242.02	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

₹ crore

Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
xiii.	Rent paid, including lease rentals under leasing/hire purchase arrangements				
	Subsidiaries, including:	3.63		12.01	
	L&T Technology Services Limited		0.51		2.98
	L&T Valves Limited		–		7.83
	L&T Metro Rail (Hyderabad) Limited		1.07		0.99
	L&T Special Steels and Heavy Forgings Private Limited		1.83		0.21
	Joint ventures, including:	0.55		85.45	
	L&T - MHI Power Boilers Private Limited		0.14		2.12
	L&T Howden Private Limited		0.18		0.17
	L&T Offshore Marine Private Limited		0.23		71.50
	L&T - MHI Power Turbine Generators Private Limited		–		8.97
	Total	4.18		97.46	
xiv.	Rent received, overheads recovered and miscellaneous income				
	Subsidiaries, including:	677.65		574.55	
	LTM Limited		241.25		195.65
	L&T Technology Services Limited		94.42		76.49
	L&T Saudi Arabia LLC		42.49		57.90
	L&T Finance Limited		172.01		146.83
	Joint ventures, including:	65.81		60.52	
	L&T - MHI Power Boilers Private Limited		24.67		23.23
	L&T Sargent & Lundy Limited		24.01		14.04
	L&T - MHI Power Turbine Generators Private Limited		11.26		10.72
	L&T Special Steels and Heavy Forgings Private Limited		–		6.53
	Total	743.46		635.07	
xv.(a)	Charges incurred for deputation of employees from related parties				
	Subsidiaries, including:	5.16		4.83	
	L&T Innovation Campus (Chennai) Limited		–		1.67
	L&T Realty Developers Limited		0.54		0.71
	L&T Technology Services Limited		5.23		2.45
	Total	5.16		4.83	
xv.(b)	Charges recovered for deputation of employees to related parties				
	Subsidiaries, including:	123.24		136.59	
	L&T Semiconductor Technologies Limited		2.11		22.31
	L&T Geostructure Private Limited		–		17.41
	Elevated Avenue Realty LLP		19.21		17.63
	L&T Realty Developers Limited		19.09		19.41
	L&T Realty Properties Limited		32.65		15.91
	LH Residential Housing Private Limited		19.17		12.17
	Joint ventures:	2.80		7.04	
	L&T - MHI Power Boilers Private Limited		2.80		–
	L&T Offshore Marine Private Limited		–		5.81
	L&T Special Steels and Heavy Forgings Private Limited		–		1.23
	Total	126.04		143.63	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		₹ crore			
Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
xvi.	Dividend received				
	Subsidiaries, including:	3367.92		2930.46	
	LTM Limited		1361.23		1320.60
	L&T Technology Services Limited		436.73		389.93
	L&T Global Holdings Limited		541.79		428.78
	L&T Finance Limited		454.45		413.13
	Joint ventures:	35.06		27.27	
	L&T-Sargent & Lundy Limited		35.06		12.24
	L&T Howden Private Limited		–		15.03
	Associates:	0.41		–	
	Magtorq Private Limited		0.41		–
	Total	3403.39		2957.73	
xvii.	Dividend Paid				
	Key Management Personnel, including:	3.53		2.74	
	Mr. S. N. Subrahmanyam		1.14		0.84
	Mr. R. Shankar Raman		1.01		0.83
	Mr. Subramanian Sarma		0.71		0.52
	Mr. Anil Parab		0.38		0.31
	Close member of Key Management Personnel, including:	0.34		0.28	
	Mrs. Meena Subrahmanyam		0.29		0.24
	Total	3.87		3.02	
xviii.	Commission received, including those under agency arrangements				
	Subsidiary:	–		3.38	
	L&T Construction Equipment Limited		–		3.38
	Total	–		3.38	
xix.	Charges towards guarantee given				
	Subsidiaries, including:	388.79		374.71	
	L&T Hydrocarbon Saudi Company		165.78		161.41
	L&T Saudi Arabia LLC		59.76		58.38
	L&T Arabia LLC		59.67		54.26
	L&T International FZE		67.95		64.35
	Joint venture:	0.66		0.58	
	L&T - MHI Power Turbine Generators Private Limited		0.66		0.58
	Total	389.45		375.29	
xx.	Interest paid to				
	Subsidiaries, including:	93.62		75.37	
	L&T Realty Properties Limited		34.76		26.49
	L&T Valves Limited		24.77		22.45
	L&T Realty Developers Limited		23.06		17.25
	Joint ventures:	2.78		4.95	
	L&T MBDA Missile Systems Limited		–		0.93
	L&T - MHI Power Turbine Generators Private Limited		2.78		4.02
	Total	96.40		80.32	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		₹ crore			
Sr. No.	Nature of transaction/relationship/major parties	2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
xxi	Interest received from				
	Subsidiaries, including:	212.00		138.97	
	L&T Metro Rail (Hyderabad) Limited		24.18		56.72
	L&T Finance Limited		2.70		15.59
	Nabha Power Limited		54.08		45.57
	L&T Special Steels and Heavy Forgings Private Limited ^[1]		127.70		17.05
	Joint ventures:	8.22		9.84	
	L&T Offshore Marine Private Limited		8.22		9.84
	Total	220.22		148.80	
xxii	Amount recognised/(reversed) in Profit or Loss as provision towards bad and doubtful debts (including expected credit loss)				
	Subsidiaries, including:	77.13		(0.27)	
	L&T Arabia LLC		4.51		2.30
	L&T Hydrocarbon Saudi Company		(1.86)		(11.87)
	L&T Metro Rail (Hyderabad) Limited		78.69		4.90
	L&T Modular Fabrication Yard LLC		–		(1.79)
	Elevated Avenue Realty LLP		–		(0.53)
	L&T Offshore Private Limited		–		(5.15)
	L&T Energy Green Tech Limited		(0.56)		0.56
	Business Park (Powai) Private Limited		(1.85)		1.90
	Corporate Park (Powai) Private Limited		(3.98)		3.98
	L&T Realty Developers Limited		(0.04)		(0.13)
	L&T Heavy Engineering LLC		0.04		0.04
	L&T Electromech LLC		(0.11)		0.09
	L&T Technology Services Limited		0.90		1.29
	L&T Saudi Arabia LLC		2.92		0.89
	Elante Properties Private Limited		–		(0.62)
	L&T (Oman) LLC		(0.21)		(0.03)
	L&T Geostructure Private Limited		(0.07)		0.27
	L&T (East Asia) Sdn. Bhd.		0.61		3.63
	Joint ventures, including:	0.53		(0.22)	
	L&T Sargent & Lundy Limited		–		(0.05)
	L&T - MHI Power Boilers Private Limited		0.12		0.03
	GH4India Private Limited		0.39		0.18
	L&T - MHI Power Turbine Generators Private Limited		0.01		(0.35)
	Total	77.66		(0.49)	
xxiii	Amount recognised in Profit or Loss on account of impairment/(reversal of impairment) loss on investment and inter corporate deposit				
	Subsidiaries:	6013.00		–	
	L&T Metro Rail (Hyderabad) Limited		6013.00		–
	Associates:	–		12.50	
	Indian Foundation For Quality Management		–		12.50
	Total	6013.00		12.50	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		2025-26		2024-25	
		Amount	Amounts for major parties	Amount	Amounts for major parties
xxiv	Guarantee given on behalf of				
	Subsidiaries, including:	6018.38		2818.15	
	L&T Arabia LLC		3056.20		1681.99
	L&T Metro Rail (Hyderabad) Limited		2872.00		—
	L&T Saudi Arabia LLC		—		379.07
	L&T Geostructure Private Limited		—		559.00
	Joint ventures:	69.36		139.74	
	L&T MHI Power Turbine Generators Private Limited		69.36		139.74
	Total	6087.74		2957.89	
xxv	Contribution to post employment benefit plans				
(a)	Towards employer's contribution to provident fund trusts, including:	162.38		140.01	
	L&T Officers & Supervisory Staff Provident Fund		151.22		126.87
	Total	162.38		140.01	
(b)	Towards employer's contribution to gratuity fund trusts:	283.09		48.95	
	L&T Officers & Supervisors Gratuity Fund		269.77		43.38
	L&T Gratuity Fund		13.32		4.18
	Total	283.09		48.95	
(c)	Towards employer's contribution to superannuation trust:	19.82		20.61	
	L&T Limited Senior Officers' Superannuation Scheme		19.82		20.61
	Total	19.82		20.61	

"Major parties" denote entities accounting for 10% or more of the aggregate for that category of transaction during respective year.

^[1] During the year the Company has waived overdue accrued interest payable by L&T Special Steels and Heavy Forgings Private Limited amounting to ₹ 473.36 crore on the impaired loan.

xxvi. Compensation paid to key management personnel:

		2025-26				2024-25			
Key Management Personnel		Short-term employee benefits	Post-employment benefits	Other Long term benefit	Total	Short-term employee benefits	Post-employment benefits	Other Long term benefit	Total
(a)	Mr. S.N.Subrahmanyam	79.40	21.36		100.76	45.82	12.30		58.12
(b)	Mr. R. Shankar Raman	40.92	11.00		51.92	28.31	7.60		35.91
(c)	Mr. Subramanian Sarma	42.57	11.45		54.02	24.74	6.63		31.37
(d)	Mr. M. V. Satish					0.22	17.05 ^[1]	13.58 ^[2]	30.85
(e)	Mr. S.V.Desai	26.99	7.24		34.23	15.82	4.22		20.04
(f)	Mr. T. Madhava Das	26.66	7.15		33.81	18.98	5.08		24.06
(g)	Mr. Anil Parab	19.48	5.21		24.69	11.87	3.16		15.03
Non-executive Directors:									
(a)	Other Non-executive Directors	7.47			7.47	5.43			5.43
(b)	Mr. Sivaram Nair A (Company Secretary)	0.56	0.07 ^[3]	0.02 ^[2]	0.65	1.85	0.02		1.87
(c)	Mr. Subramanian Narayan (Company Secretary)	1.19	0.02		1.21				
	Total	245.24	63.50	0.02	308.76	153.04	56.06	13.58	222.68

^[1] Post employment benefits include gratuity ₹ 16.99 crore

^[2] Represents encashment of past service accumulated leave

^[3] Post employment benefits include gratuity ₹ 0.06 crore

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

(d) Amount due to/from related parties:

Sr. No.	Category of balance/relationship/parties	As at 31-3-2026		As at 31-3-2025	
		Amount	Amounts for major parties	Amount	Amounts for major parties
i.	Accounts receivable				
	Subsidiaries, including:	1140.31		1467.48	
	L&T Metro Rail (Hyderabad) Limited		395.99		729.66
	L&T Geostructure Private Limited		242.51		278.40
	Joint ventures , including:	40.83		24.93	
	L&T - MHI Power Boilers Private Limited		24.82		14.62
	GH4India Private Limited		3.56		3.56
	L&T Sargent & Lundy Limited		8.18		2.77
	Associates:	3.64		—	
	EZE Networks Limited		3.64		—
	Total	1184.78		1492.41	
ii.	Accounts payables, including other payables				
	Subsidiaries, including:	2006.92		1647.35	
	L&T Modular Fabrication Yard LLC		324.39		9.38
	L&T Arabia LLC		211.92		209.71
	L&T Saudi Arabia LLC		653.36		301.52
	L&T Technology Services Limited		185.08		250.77
	L&T Special Steels and Heavy Forgings Private Limited		78.90		286.95
	Joint ventures , including:	1666.22		740.66	
	L&T - MHI Power Boilers Private Limited		1132.20		496.92
	L&T - MHI Power Turbine Generators Private Limited		509.21		191.48
	Associates, including:	11.72		13.97	
	Magtorq Private Limited		11.71		13.61
	Total	3684.86		2401.98	
iii.	Investment in debt securities [including preference shares (debt portion)]				
	Subsidiaries:	656.79		1297.94	
	L&T Metro Rail (Hyderabad) Limited		443.63		973.73
	L&T Finance Limited		—		111.04
	L&T Special Steels and Heavy Forgings Private Limited		213.17		213.17
	Total	656.79		1297.94	
iv.	Impairment loss on investment in debt securities				
	Subsidiaries:	213.17		213.17	
	L&T Special Steels and Heavy Forgings Private Limited		213.17		213.17
	Total	213.17		213.17	
v.	Loans & advances recoverable				
	Subsidiaries, including:	3472.49		3763.59	
	Nabha Power Limited		548.39		495.90
	L&T Special Steels and Heavy Forgings Private Limited		1704.76		1924.43
	Joint ventures , including:	1868.06		254.49	
	L&T Offshore Marine Private Limited		—		220.79
	L&T - MHI Power Boilers Private Limited		1499.40		13.39
	L&T - MHI Power Turbine Generators Private Limited		361.61		10.37
	Associates, including:	19.90		19.31	
	Magtorq Private Limited		19.90		19.01
	Total	5360.45		4037.39	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		₹ crore			
Sr. No.	Category of balance/relationship/parties	As at 31-3-2026		As at 31-3-2025	
		Amount	Amounts for major parties	Amount	Amounts for major parties
vi.	Impairment loss on loans & advances recoverable				
	Subsidiaries, including:	1271.56		1277.60	
	L&T Special Steels and Heavy Forgings Private Limited		1270.45		1,270.45
	Joint venture:	0.89		0.88	
	Raykal Aluminium Company Private Limited		0.89		0.88
	Total	1272.45		1278.47	
vii.	Unsecured loans taken (including lease finance)				
	Subsidiaries, including:	825.05		456.70	
	L&T Construction Equipment Limited		77.75		70.50
	L&T Valves Limited		305.04		343.00
	L&T Realty Properties Limited		350.80		–
	Joint venture:	43.86		1.28	
	L&T - MHI Power Turbine Generators Private Limited		43.86		1.28
	Total	868.91		457.98	
viii.	Advances received in the capacity of supplier of goods/services classified as "Advances from customers" in the Balance Sheet				
	Subsidiaries, including:	202.14		151.15	
	L&T Realty Developers Limited		45.22		2.71
	L&T Hydrocarbon Saudi Company		–		18.28
	LTM Limited		–		38.00
	Elante Properties Private Limited		50.96		–
	Business Park (Powai) Private Limited		25.16		–
	Corporate Park (Powai) Private Limited		20.24		–
	L&T (Oman) LLC		12.60		20.35
	LH Residential Housing Private Limited		23.59		32.29
	Joint venture:	0.46		0.46	
	L&T - MHI Power Boilers Private Limited		0.46		0.46
	Key Management Personnel:	3.55			
	Mr. Rajnish Kumar		2.43		–
	Mr. Amitabh Kant		1.12		–
	Total	206.15		151.61	
ix.	Due to directors ^[1] :				
	Key Management Personnel, including:	227.66		136.71	
	Mr. S. N. Subrahmanyam		74.80		41.58
	Mr. R. Shankar Raman		38.19		25.73
	Mr. Subramanian Sarma		39.99		22.37
	Mr. Anil Parab		18.07		10.55
	Mr. M. V. Satish		–		0.18
	Mr. S.V.Desai		25.34		14.29
	Mr. T. Madhava Das		25.01		17.45
	Total	227.66		136.71	
x.	Post employment benefit plan				
(a)	Due to provident fund trusts, including:	69.47		58.53	
	Larsen & Toubro Officers & Supervisory Staff Provident Fund		64.35		55.15
	Total	69.47		58.53	

^[1] Includes commission due to non-executive directors ₹ 6.26 crore (previous year: ₹ 4.56 crore)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		As at 31-3-2026		As at 31-3-2025	
		Amount	Amounts for major parties	Amount	Amounts for major parties
₹ crore					
(b)	Due to gratuity trusts:	1287.02		283.09	
	Larsen & Toubro Officers & Supervisors Gratuity Fund		1226.46		258.18
	Larsen & Toubro Gratuity Fund		60.56		24.91
	Total	1287.02		283.09	
(c)	Due to superannuation trust:	24.20		19.82	
	Larsen & Toubro Limited Senior Officers' Superannuation Scheme		24.20		19.82
	Total	24.20		19.82	
xi.(a)	Capital commitment given				
	Subsidiaries:	3.73		18.38	
	L&T Construction Equipment Limited		1.20		2.85
	LTM Limited		0.54		12.81
	L&T Technology Services Limited		2.00		2.72
	Total	3.73		18.38	
xi.(b)	Revenue commitment given				
	Subsidiaries, including:	6779.03		4237.85	
	L&T Saudi Arabia LLC		642.63		2029.69
	L&T Modular Fabrication Yard LLC		4743.07		1073.18
	Joint ventures , including:	9044.13		295.30	
	L&T - MHI Power Boilers Private Limited		6958.35		226.02
	L&T - MHI Power Turbine Generators Private Limited		2003.04		24.15
	L&T Howden Private Limited		2.46		33.73
	Associates:	170.34		65.74	
	Magtorq Private Limited		170.34		65.74
	Total	15993.50		4598.88	
xii.	Commitment to Fund				
	Subsidiary:	–		455.53	
	Nabha Power Limited		–		127.78
	E2E Networks Limited		–		327.75
	Total	–		455.53	
xiii.	Revenue commitment received				
	Subsidiaries, including:	2185.03		1938.10	
	L&T (Oman) LLC		212.89		208.09
	Corporate Park (Powai) Private Limited		56.14		294.43
	L&T Realty Properties Limited		148.65		208.52
	Larsen & Toubro (East Asia) Sdn. Bhd.		293.48		541.84
	LH Residential Housing Private Limited		169.27		255.97
	Business Park (Powai) Private Limited		239.35		55.25
	L&T Realty Developers Limited		355.68		55.31
	Elante Properties Private Limited		611.91		–
	Joint ventures:	121.03		5.47	
	L&T - MHI Power Boilers Private Limited		121.03		5.47
	Key Management Personnel:	23.38			
	Mr. Rajnish Kumar		11.69		–
	Mr. Amitabh Kant		11.69		–
	Total	2329.44		1943.58	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [47]

Disclosure of related parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures" (contd.)

		As at 31-3-2026		As at 31-3-2025	
Sr. No.	Category of balance/relationship/parties	Amount		Amount	
		Amount		Amount	
xiv.	Guarantee given on behalf of				
	Subsidiaries, including:	119489.70		122845.36	
	L&T Hydrocarbon Saudi Company		46385.96		54257.11
	L&T Arabia LLC		17389.48		16840.10
	L&T Saudi Arabia LLC		20890.94		19216.49
	L&T International FZE		24053.05		21679.07
	Joint ventures , including:	228.69		231.08	
	L&T MHI Power Turbine Generators Private Limited		209.10		211.67
	Total	119718.39		123076.45	
xv.	Provision towards expected credit loss related to the amount of outstanding balances				
	Subsidiaries, including:	169.33		87.81	
	L&T Metro Rail (Hyderabad) Limited		129.03		50.34
	L&T Arabia LLC		26.20		23.39
	Joint ventures , including:	0.86		2.07	
	L&T - MHI Power Boilers Private Limited		0.27		0.15
	GH4India Private Limited		0.57		0.18
	Total	170.19		89.87	

"Major parties" denote entities account for 10% or more of the aggregate for that category of balance during respective year.

Notes:

1. The amount of outstanding balances as shown above are unsecured and will be settled/recovered in cash.
2. The interest rate charged on loans given to related parties are as per market rates.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [48]

Disclosure pursuant to Ind AS 27 "Separate Financial Statements"

Investment in following subsidiaries, associates and joint ventures is accounted at cost.

Subsidiaries:

Sr. No.	Name of the subsidiary	Principal place of business	As at 31-3-2026		As at 31-3-2025	
			Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)	Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)
Indian subsidiaries						
1	Bhilai Power Supply Company Limited	India	99.90	99.90	99.90	99.90
2	Hi-Tech Rock Products & Aggregates Limited	India	100.00	100.00	100.00	100.00
3	L&T Realty Properties Limited	India	100.00	100.00	100.00	100.00
4	L&T Geostructure Private Limited	India	99.00	100.00	99.00	100.00
5	L&T Valves Limited	India	100.00	100.00	100.00	100.00
6	L&T Energy Green Tech Limited	India	100.00	100.00	100.00	100.00
7	L&T Aviation Services Private Limited	India	100.00	100.00	100.00	100.00
8	LTM Limited ^[a]	India	68.53	68.53	68.58	68.58
9	L&T Finance Limited	India	65.99	65.99	66.24	66.24
10	L&T Capital Company Limited	India	100.00	100.00	100.00	100.00
11	L&T Power Development Limited	India	100.00	100.00	100.00	100.00
12	L&T Metro Rail (Hyderabad) Limited ^[b]	India	99.99	99.99	99.99	99.99
13	L&T Technology Services Limited	India	73.57	73.57	73.66	73.66
14	L&T Construction Equipment Limited	India	100.00	100.00	100.00	100.00
15	L&T Realty Developers Limited	India	100.00	100.00	100.00	100.00
16	L&T Network Services Private Limited	India	100.00	100.00	100.00	100.00
17	Corporate Park (Powai) Private Limited	India	100.00	100.00	100.00	100.00
18	Business Park (Powai) Private Limited	India	100.00	100.00	100.00	100.00
19	L&T Semiconductor Technologies Limited	India	100.00	100.00	100.00	100.00
20	L&T Special Steels and Heavy Forgings Private Limited	India	100.00	100.00	100.00	100.00
21	L&T Offshore Marine Private Limited ^[c]	India	100.00	100.00	-	-
22	Sufin Limited	India	100.00	100.00	-	-

^[a] Formerly known as LTIMindtree Limited

^[b] One equity share (the Golden Share) is held by the Government of Telangana in pursuance of the Shareholders' Agreement.

^[c] Formerly known as L&T Sapura Shipping Private Limited-Reclassified as a Wholly Owned Subsidiary of Larsen & Toubro Limited w.e.f. January 21, 2026 due to purchase of balance stake

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [48]

Disclosure pursuant to Ind AS 27 "Separate Financial Statements" (contd.)

Foreign Subsidiaries :

Sr. No.	Name of the subsidiary	Principal place of business	As at 31-3-2026		As at 31-3-2025	
			Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)	Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)
1	Larsen & Toubro Saudi Arabia LLC	Kindgom of Saudi Arabia	4.35	100.00	4.35	100.00
2	L&T Global Holdings Limited	UAE	100.00	100.00	100.00	100.00
3	Larsen & Toubro Arabia LLC	Kindgom of Saudi Arabia	75.00	75.00	75.00	75.00
4	L&T Hydrocarbon Saudi Company	Kindgom of Saudi Arabia	100.00	100.00	100.00	100.00
5	L&T Modular Fabrication Yard LLC	Sultanate of Oman	70.00	70.00	70.00	70.00
6	Larsend & Toubro Electromech LLC	Sultanate of Oman	70.00	70.00	70.00	70.00
7	Larsen & Toubro Kuwait Construction General Contracting Co. W.L.L.	Kuwait	49.00	49.00	49.00	49.00
8	Larsen & Toubro Heavy Engineering LLC ^[a]	Sultanate of Oman	70.00	70.00	70.00	70.00
9	PT Larsen and Toubro	Indonesia	100.00	100.00	100.00	100.00

^[a] Under liquidation

Associate Companies :

Sr. No.	Name of associate	Principal place of business	As at 31-3-2026		As at 31-3-2025	
			Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)	Proportion of direct ownership (%)	Proportion of effective ownership interest /voting power(%)
1	Gujarat Leather Industries Limited ^[1]	India	50.00	50.00	50.00	50.00
2	Magtorq Private Limited	India	42.85	42.85	42.85	42.85
2	E2E Networks Limited	India	18.45	18.45	14.92	14.92

^[1] Under liquidation

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [48]

Disclosure pursuant to Ind AS 27 "Separate Financial Statements" (contd.)

Joint Ventures :

Sr. No.	Name of the joint venture	Principal place of business	As at 31-3-2026		As at 31-3-2025	
			Proportion of effective ownership interest (%)	Proportion of effective ownership interest (%)	Proportion of effective ownership interest (%)	Proportion of effective ownership interest (%)
1	L&T Howden Private Limited	India	50.10	50.10	50.10	50.10
2	L&T-MHI Power Boilers Private Limited	India	51.00	51.00	51.00	51.00
3	L&T-MHI Power Turbine Generators Private Limited	India	51.00	51.00	51.00	51.00
4	Raykal Aluminium Company Private Limited	India	75.50	75.50	75.50	75.50
5	L&T MBDA Missile Systems Limited	India	51.00	51.00	51.00	51.00
6	L&T Offshore Marine Private Limited ^[a]	India	—	—	60.00	60.00
7	L&T-Sargent & Lundy Limited	India	50.00	50.00	50.00	50.00
8	GH4India Private Limited	India	33.33	33.33	33.33	33.33

^[a] Formerly known as L&T Sapura Shipping Private Limited-Reclassified as a Wholly Owned Subsidiary of Larsen & Toubro Limited w.e.f. January 21, 2026 due to purchase of balance stake

NOTE [49]

Basic and diluted Earnings per Share [EPS] computed in accordance with Ind AS 33 "Earnings per Share":

Particulars			2025-26	2024-25
Basic earnings per share				
Net profit after tax (₹ crore)	A		6287.13	10870.72
Weighted average number of equity shares outstanding	B		1,37,54,83,612	1,37,49,93,122
Basic EPS(₹)	A/B		45.71	79.06
Diluted earnings per share				
Net profit after tax (₹ crore)	A		6287.13	10870.72
Weighted average number of equity shares outstanding	B		1,37,54,83,612	1,37,49,93,122
Add: Weighted average number of potential equity shares on account of employee stock options	C		6,75,693	10,46,884
Weighted average number of equity shares outstanding for diluted EPS	D=B+C		1,37,61,59,305	1,37,60,40,006
Diluted EPS(₹)	A/D		45.69	79.00
Face value per share (₹)			2	2

NOTE [50]

Disclosures pursuant to Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets"

a) Movement in provisions:

₹ crore

Sr no	Particulars	Class of provisions					Total
		Product warranties	Expected tax liability in respect of indirect taxes	Litigation related obligation	Contractual rectification cost-construction contracts	Onerous contracts	
1	Balance as at April 1, 2025	5.31	371.25	12.69	572.24	535.30	1496.79
2	Additional Provision during the year	2.27	97.36	35.65	534.02	165.85	835.15
3	Provision used during the year	—	(23.33)	—	(17.70)	(147.32)	(188.35)
4	Provision reversed during the year	(0.41)	(16.85)	(1.02)	(416.83)	(92.69)	(527.80)
5	Balance as at March 31, 2026 (5=1+2+3+4)	7.17	428.43	47.32	671.73	461.14	1615.79

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [50]

Disclosures pursuant to Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets" (contd.)

b) Nature of provisions:

- i. Product warranties: The Company gives warranties on certain products and services, undertaking to repair or replace the items that fail to perform satisfactorily during the warranty period. Provision made as at March 31, 2026 represents the amount of the expected cost of meeting such obligations of rectification/replacement. The timing of the outflows is expected to be within a period of 1 to 3 years from the date of Balance Sheet.
- ii. Expected tax liability in respect of indirect taxes represents mainly the differential sales tax liability on account of non-collection of declaration forms.
- iii. Provision for litigation related obligations represents liabilities that are expected to materialise in respect of matters in appeal.
- iv. Contractual rectification cost represents the estimated cost the Company is likely to incur during defect liability period as per the contract obligations in respect of completed construction contracts accounted under Ind AS 115 "Revenue from Contracts with customers".
- v. Onerous contracts provision includes provision for foreseeable losses on construction contracts wherever it was probable that total contract costs will exceed total contract price.
- vi. It is not practicable to estimate the timings of cash outflows, if any, in respect of provisions (ii) to (v).

c) Disclosure in respect of contingent liabilities is given as part of Note 29 to the Balance Sheet.

NOTE [51]

The expenditure on research and development activities is as follows:

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
(i)	Recognised as expense in the Statement of Profit and Loss	174.37	171.86
(ii)	Capital Expenditure on:		
	(a) tangible assets	2.24	2.40
	(b) other intangible assets	0.19	0.77
(iii)	Expenditure customer funded.	0.92	1.89

NOTE [52]

Disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": Market risk management

(a) Foreign exchange rate and interest rate risk:

The Company regularly reviews its foreign currency and interest rate related exposures – both hedged and open. The Company primarily follows cash flow hedge accounting for Highly Probable Forecasted Exposures (HPFE), hence, the movement in mark to market (MTM) of the hedge contracts undertaken for such exposures is likely to be offset by contra movements in the underlying exposures values. However, till the point of time that the HPFE becomes an on-balance sheet exposure, the changes in MTM of the hedge contracts will impact the Balance Sheet of the Company. Further, given the effective horizons of the Company's risk management activities which coincide with the durations of the projects under execution, which could extend across 3-4 years and given the business uncertainties associated with the timing and estimation of the project exposures, the recognition of the gains and losses related to these instruments may not always coincide with the timing of gains and losses related to the underlying economic exposures and, therefore, may affect the Company's financial condition and operating results. The Company monitors the potential risk arising out of the market factors like exchange rates, interest rates, price of traded investment products etc. on a regular basis. For on-balance Sheet exposures, the Company monitors the risks on net unhedged exposures.

(i) Foreign exchange rate risk:

The Company has both receivable and payable exposures in foreign currency. Accordingly, changes in exchange rates may adversely affect the Company's revenues, cost, and profitability. There is a risk that the Company may also have to adjust the local currency product pricing due to competitive pressures when there has been significant volatility in foreign currency exchange rates.

The Company may enter foreign currency forward and option contracts with financial institutions to protect against foreign exchange risks associated with existing assets and liabilities, firm commitments, forecasted future cash flows and net investments in foreign subsidiaries. In addition, the Company has entered, and may enter in future, into non-designated foreign currency

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [52]

Disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": Market risk management (*contd.*)

contracts to partially offset the foreign currency exchange gains and losses on its foreign-denominated debt issuances. The Company's practice is to hedge a portion of its material net foreign exchange exposures with tenors in line with the project/business life cycle. The Company may also choose not to hedge certain foreign exchange exposures.

The net exposure to foreign currency risk (based on notional amount) in respect of recognised financial assets, recognised financial liabilities and derivatives for major categories is as follows:

₹ crore

Particulars	As at 31-3-2026				
	US Dollars including pegged currencies	EURO	Japanese Yen	Kuwaiti Dinar	British Pound
Net exposure to foreign currency risk in respect of recognised financial assets/(recognised financial liabilities)	828.43	(1206.80)	(264.38)	(67.63)	(8.58)
Derivatives including embedded derivatives for hedging receivable/(payable) exposure with respect to non-financial assets/(liabilities)	1965.66	66.30	67.67	967.68	—
Derivatives including embedded derivatives for hedging receivable/(payable) exposure with respect to firm commitments and highly probable transactions	(21378.11)	(8587.18)	(752.00)	295.69	(84.96)
Receivable/(payable) exposure with respect to forward contracts and embedded derivatives not designated as cash flow hedge	(2770.00)	(650.57)	0.12	—	(40.19)

₹ crore

Particulars	As at 31-3-2025				
	US Dollars including pegged currencies	EURO	Japanese Yen	Kuwaiti Dinar	British Pound
Net exposure to foreign currency risk in respect of recognised financial assets/(recognised financial liabilities)	(1088.59)	(395.96)	(165.01)	(79.94)	84.54
Derivatives including embedded derivatives for hedging receivable/(payable) exposure with respect to non-financial assets/(liabilities)	10.43	—	—	11.59	-
Derivatives including embedded derivatives for hedging receivable/(payable) exposure with respect to firm commitments and highly probable transactions	(10255.87)	(5938.46)	1257.80	1069.94	(60.92)
Receivable/(payable) exposure with respect to forward contracts and embedded derivatives not designated as cash flow hedge	(1970.81)	(44.63)	7.17	0.00	(73.89)

To provide a meaningful assessment of the foreign currency risk associated with the Company's foreign currency derivative positions against off-balance sheet exposures and unhedged portion of on-balance sheet financial assets and liabilities, the Company uses a multi-currency correlated value-at-risk ("VAR") model. The VAR model uses a Monte Carlo simulation to generate thousands of random market price paths for foreign currencies against Indian rupee taking into account the correlations between them. The VAR is the expected loss in value of the exposure due to overnight movement in spot exchange rates, at 95% confidence interval. The VAR model is not intended to represent actual losses but is used as a risk estimation tool. The model assumes normal market conditions and is a historical best fit model. Because the Company uses foreign currency instruments for hedging purposes, the loss in fair value incurred on those instruments is generally offset by increases in the fair value of the underlying exposures for on-balance sheet exposures. The overnight VAR for the Company at 95% confidence level is ₹ 200.50 crore as at March 31, 2026 and ₹ 69.23 crore as at March 31, 2025.

Actual future gains and losses associated with the Company's investment portfolio and derivative positions may differ materially from the sensitivity analysis performed as at March 31, 2026 due to the inherent limitations associated with predicting the timing and amount of changes in foreign currency exchanges rates and the Company's actual exposures and position.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [52]

Disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": Market risk management (contd.)

(ii) Interest rate risk:

The Company's exposure to changes in interest rates relates primarily to the Company's outstanding floating rate debt. While most of the Company's outstanding long-term debt in local currency is on fixed rate basis and hence not subject to interest rate risk. The short-term borrowings/instruments are subject to change in interest rates. A major portion of foreign currency debt is linked to international interest rate benchmarks like SOFR. The Company may hedge a portion of these risks by way of derivatives instruments like interest rate swaps and currency swaps.

The exposure of the Company's borrowing to interest rate changes at the end of the reporting period are as follows:

₹ crore		
Particulars	As at 31-3-2026	As at 31-3-2025
Floating rate borrowings	244.71	494.38

A hypothetical 50 basis point shift in respective currency SOFR and other benchmarks, holding all other variables constant, on the unhedged loans would result in a corresponding increase/decrease in interest cost for the Company on a yearly basis as follows:

₹ crore				
Particulars	Impact on Profit and Loss after tax		Impact on Equity	
	2025-26	2024-25	At at 31-3-2026	At at 31-3-2025
Indian Rupee				
Interest rates -increase by 0.5% in INR interest rate	(0.003)	(0.01)	(0.003)	(0.01)
Interest rates -decrease by 0.5% in INR interest rate	0.003	0.01	0.003	0.01
US Dollar				
Interest rates -increase by 0.5% in USD interest rate	(0.91)	(1.84)	(0.91)	(1.84)
Interest rates -decrease by 0.5% in USD interest rate	0.91	1.84	0.91	1.84

(b) Liquidity Risk Management:

The Company manages liquidity risk by maintaining sufficient cash and marketable securities and by having access to funding through adequate committed credit lines. Given the need to fund diverse businesses, the Company maintains flexibility by need based drawing from committed credit lines. Management regularly monitors the position of cash and cash equivalents. The maturity profiles of financial assets and financial liabilities including debt financing plans and liquidity ratios are considered while reviewing the liquidity position.

The Company's investment policy and strategy are focused on preservation of capital and supporting the Company's liquidity requirements. The Company uses a combination of internal and external tools to execute its investment strategy and achieve its investment objectives. The Company typically invests in money market funds, large debt funds, Government of India securities, equity funds and other highly-rated securities under a exposure limit framework. The investment policy focuses on minimising the potential risk of principal loss. To provide a meaningful assessment of the price risk associated with the Company's investment portfolio, the Company performed a sensitivity analysis to determine the impact of change in prices of the securities on the value of the investment portfolio assuming a 0.5% movement in the fair market value of debt funds and debt securities, a 1% movement in market value of REITs/InvITs and a 5% movement in the NAV of the equity funds as below:

₹ crore		
Particulars	Increase/(decrease) in investment value	
	As at 31-3-2026	As at 31-3-2025
Debt funds and debt securities – increase by 0.50% in fair market value	76.37	73.48
Debt funds and debt securities – decrease by 0.50% in fair market value	(76.37)	(73.48)
REITs/InvITs – increase by 1% in market value	55.17	33.36
REITs/InvITs – decrease by 1% in market value	(55.17)	(33.36)
Equity funds– increase by 5% in NAV	8.32	1.21
Equity funds– decrease by 5% in NAV	(8.32)	(1.21)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [52]

Disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": Market risk management (*contd.*)

(c) Credit Risk Management:

The Company's customer profile include public sector enterprises, state owned companies and large private corporates. Accordingly, the Company's customer credit risk is low. The Company's average project execution cycle is around 24 to 36 months. General payment terms include mobilisation advance, monthly progress payments with a credit period ranging from 45 to 90 days and certain retention money to be released at the end of the project. In some cases, retentions are substituted with bank/corporate guarantees. The Company has a detailed review mechanism of overdue customer receivables at various levels within the organisation to ensure proper attention and focus for realisation.

(i) The Company is making provisions on trade receivables based on Expected Credit Loss (ECL) model. The reconciliation of ECL is disclosed in Note [41](c)

(ii) Trade receivable written off during the year but still enforceable for recovery amounts to ₹ 45.39 crore (previous year: Nil)

(d) Commodity price risk management:

The Company bids for and executes EPC projects on a turnkey basis. EPC projects entail procurement of various equipment and materials which may have direct or indirect linkages to commodity prices like steel (both long and flat steel), copper, aluminum, zinc, lead, nickel, cement etc. Accordingly, the Company is exposed to the price risk on these commodities. To mitigate the risk of commodity prices, the company relies on contractual provisions like pass through of prices, price variation provisions etc., and further uses hedging instruments where available (refer Note 53 (e)(iii)). There is a certain residual risk carried by the Company that cannot be hedged against.

The Company is also exposed to contingent risk on account of commodity price movements that may not be fully offset by contractual provisions in the projects that it has bid for but which are not awarded yet. Commodity prices have been volatile and have witnessed substantial two-way movements during the financial year. This may impact the margin on projects where the Company has submitted bids on a firm price basis. However, for projects where the Company is eligible for an adjustment, based on price variation clause, the actual impact will depend on the exact project wins and the relative contractual provisions therein.

The table given in the Risk Management section of Management Discussion and Analysis lists out the commodity exposure for the year (only for projects that been awarded and are under execution).

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures":

(a) Category-wise classification for applicable financial assets and liabilities and fair value hierarchy

₹ crore											
Particulars	Note	As at 31-3-2026					As at 31-3-2025				
		Carrying value	Fair value				Carrying value	Fair value			
			Level 1	Level 2	Level 3	Total		Level 1	Level 2	Level 3	Total
Financial assets:											
(a) Measured at Amortised cost:											
(i) Loans	6,14	1161.40					1361.69				
(ii) Investment in CBLO, Commercial Paper and Certificate of Deposit	10	3190.36					875.83				
(iii) Trade receivables	11	45330.30					38330.18				
(iv) Other recoverable	15	1078.59					1069.54				
(v) Cash and cash equivalents and bank balances	7,12,13	7792.40					4477.68				
(vi) Other receivables	7,15	1874.07					2622.07				
(b) Measured at FVTPL:											
(i) Equity shares (other than those held in subsidiary, joint ventures & associate companies)	5	217.69	116.29	–	101.40	217.69	97.43	6.89	–	90.54	97.43
(ii) Preference shares	10	–	–	–	–	–	53.02	–	–	53.02	53.02
(iii) Mutual fund units	10	2202.55	2202.55	–	–	2202.55	5159.07	5159.07	–	–	5159.07
(iv) Bonds	10	694.28	694.28	–	–	694.28	217.20	217.20	–	–	217.20
(v) InvITs	10	6577.43	6577.43	–	–	6577.43	3980.37	3980.37	–	–	3980.37
(vi) Derivative instruments not designated as cash flow hedges	7,15	78.16	–	78.16	–	78.16	38.18	–	38.18	–	38.18
(vii) Embedded derivative Instruments not designated as cash flow hedges	7,15	344.62	–	344.62	–	344.62	229.14	–	229.14	–	229.14

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

₹ crore

Particulars	Note	As at 31-3-2026					As at 31-3-2025				
		Carrying value	Fair value				Carrying value	Fair value			
			Level 1	Level 2	Level 3	Total		Level 1	Level 2	Level 3	Total
(c) Measured at FVTOCI:											
(i) Debt instruments viz. government securities, bonds and debentures	10	16947.94	16647.94	300.00	–	16947.94	14502.80	14502.80	–	–	14502.80
Others											
(ii) Derivative financial instruments designated as cash flow hedges	7,15	2043.04	–	2043.04	–	2043.04	583.92	–	583.92	–	583.92
(iii) Embedded derivative financial instruments designated as cash flow hedges	7,15	545.60	–	545.60	–	545.60	77.22	–	77.22	–	77.22
Financial Liabilities:											
(a) Measured at Amortised cost:											
(i) Borrowings	19, 23, 24										
Redeemable non-convertible fixed rate debentures		10179.87	–	10068.93	–		15994.49	–	16115.70	–	
Other borrowings		1593.46					5940.38				
(ii) Trade payables											
Due to micro enterprises and small enterprises		1524.75					1170.16				
Due to others	25	47615.76					37625.83				
(iii) Lease liabilities		884.64					360.37				
(iv) Others		3814.50					3152.11				
(b) Measured at FVTPL:											
(i) Derivative instruments not designated as cash flow hedges	20,26	89.43	–	89.43	–	89.43	17.14	–	17.14	–	17.14
(ii) Embedded derivative instruments not designated as cash flow hedges	20,26	14.01	–	14.01	–	14.01	22.03	–	22.03	–	22.03
(c) Measured at FVTOCI:											
(i) Derivative financial instruments designated as cash flow hedges	20,26	1479.75	–	1479.75	–	1479.75	319.75	–	319.75	–	319.75
(ii) Embedded derivative financial instruments designated as cash flow hedges	20,26	–	–	–	–	–	56.30	–	56.30	–	56.30
(d) Financial guarantee contracts:		71.39				71.39	25.94				25.94

Notes

^[1] The carrying amounts of trade receivables, loans, advances, investments in CBLO, Commercial Paper and Certificate of Deposit and cash & other bank balances are considered to be the same as their fair values due to their short-term nature. The carrying amounts of long-term loans given with floating rate of interest are considered to be close to the fair value

^[2] The carrying amounts of trade and other payables are considered to be the same as their fair values due to their short term nature. The carrying amounts of current borrowings at fixed rate and other borrowings at floating rate and financial guarantee contracts are considered to be close to the fair value.

Valuation technique and key inputs used to determine fair value:

- Level 1: Equity shares, bonds, InvITs, debentures and government securities - Quoted price in the active market and mutual funds - at published NAV
- Level 2: Derivative Instruments – Mark to market on forward covers and embedded derivative instruments is based on forward exchange rates at the end of reporting period and discounted using G-sec rate plus applicable spread.
Redeemable non-convertible fixed rate debentures is based on future cash flows discounted using market rates
- Level 3: Equity and preference shares using significant unobservable inputs

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

(b) Items of income, expense, gains or losses related to financial instruments:

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
I	Net gains/(losses) on financial assets, financial liabilities measured at fair value through Profit or Loss and amortised cost		
A	(i) Financial assets or financial liabilities mandatorily measured at fair value through Profit or Loss:		
	1. Gains/(losses) on fair valuation or sale of Investments	977.62	440.13
	2. Gains/(losses) on fair valuation/settlement of derivative:		
	a. On forward contracts not designated as cash flow hedges	(38.09)	7.96
	b. On embedded derivatives contracts not designated as cash flow hedges	309.01	191.33
	c. On futures not designated as cash flow hedges	(38.42)	26.94
	Sub-total (A)	1210.12	666.36
B	Financial assets measured at amortised cost:		
	(i) Exchange gains/(losses) on revaluation or settlement of items denominated in foreign currency (trade receivables, loans given etc.)	1510.54	197.55
	(ii) (Allowance)/reversal for expected credit loss during the year	(449.22)	(580.16)
	(iii) Reversal of provision for impairment loss (other than expected credit loss) [net]	13.91	141.74
	(iv) Gains/(losses) on derecognition:		
	1. Bad debts (written off)/written back (net)	(206.48)	(21.03)
	2. Gains/(losses) on transfer of financial assets (on non-recourse basis)	(3.07)	(2.30)
	Sub-total (B)	865.68	(264.20)
C	Financial liabilities measured at amortised cost:		
	(i) Exchange gains/(losses) on revaluation or settlement of items denominated in foreign currency (trade payables, borrowing availed etc.)	(951.55)	(302.38)
	(ii) Unclaimed credit balances written back	82.63	264.46
	Sub-total (C)	(868.93)	(37.92)
	Total [I] = (A+B+C)	1206.88	364.24
II	Net gains/(losses) on financial assets and financial liabilities measured at fair value through Other comprehensive income:		
A	Gains/(losses) recognised in Other comprehensive income:		
	(i) Financial assets measured at fair value through Other comprehensive income:		
	1. Gains/(losses) on fair valuation or sale of government securities, bonds, debentures etc.	(390.01)	281.33
	(ii) Derivative measured at fair value through Other comprehensive income :		
	1. Gains/(losses) on fair valuation or settlement of forward contracts designated as cash flow hedges	1881.20	376.04
	2. Gains/(losses) on fair valuation or settlement of embedded derivative contracts designated as cash flow hedges	545.47	(20.55)
	Sub-total (A)	2036.66	636.82
	Less:		
B	Gains/(losses) reclassified to Profit or Loss from Other comprehensive income:		
	(i) Financial assets measured at fair value through Other comprehensive income :		
	1. On government securities, bonds, debentures etc. upon sale	78.40	17.07
	(ii) Derivative measured at fair value through Other comprehensive income:		
	1. On forward contracts upon hedged future cash flows affecting the Profit or Loss or related asset or liability	568.14	43.03
	2. On embedded derivative contracts upon hedged future cash flows affecting the Profit or Loss or related asset or liability	15.89	15.80
	Sub-total (B)	662.43	75.90
	Net gains/(losses) recognised in Other comprehensive income [II]= (A)-(B)	1374.23	560.92

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
III	Other income/(expenses):		
A	Dividend income:		
	Dividend income from investments measured at FVTPL	38.35	19.54
	Sub- total (A)	38.35	19.54
B	Interest income:		
(a)	Financial assets measured at amortised cost	291.70	162.63
(b)	Financial assets measured at fair value through Other comprehensive income	1457.86	1117.02
(c)	Financial assets measured at fair value through Profit or Loss	86.38	88.40
	Sub- total (B)	1835.94	1368.06
C	Interest expense:		
(a)	Derivative instruments that are measured at fair value through Profit or Loss	0.94	(21.23)
(b)	Financial liabilities that are measured at amortised cost	(1378.70)	(1910.78)
	Sub- total (C)	(1377.76)	(1932.01)
	Total [III] = (A+B+C)	496.53	(544.41)

(c) Movement of items measured using unobservable inputs (Level 3):

		₹ crore	
Particulars	Equity Investment in Tidel Park Limited	Preference shares	
Balance as at April 1, 2024	86.58	–	
Addition during the year	–	53.02	
Gains/(losses) recognised in Profit or Loss during 2024-25	3.85	–	
Balance as at March 31, 2025	90.43	53.02	
Gains/(losses) recognised in Profit or Loss during 2025-26	10.88	–	
Disposal during 2025-26	–	(53.02)	
Balance as at March 31, 2026	101.31	53.02	

Significant unobservable inputs used in level 3 fair value measurements and sensitivity of the fair value measurement to changes in unobservable inputs.

Particulars	Fair value as at		Significant unobservable inputs	Sensitivity
	31-3-2026	31-3-2025		
	₹ crore			
Investment in equity shares of Tidel Park Limited	101.31	90.43	31-3-2026 and 31-3-2025: 1. Net realization per month ₹ 40 and ₹ 38 per sqft respectively. 2. Capitalisation rate 11.75% and 12.00% respectively	31-3-2026 and 31-3-2025: 1% change in net realization would result in +/- ₹ 0.35 crore (post tax- ₹ 0.26 crore) [PY: +/- ₹ 1.75 crore (post tax- ₹ 1.31 crore)] 25 bps change in capitalization rate would result in +/- ₹ 0.73 crore (post tax- ₹ 0.54 crore) [+/- ₹ 0.66 crore (post tax- ₹ 0.50 crore)]
Investment in preference shares	-	53.02	Not applicable	31-03-2025 The valuation is based on expected settlement

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

(d) Maturity Profile of Financial Liabilities (undiscounted values):

₹ crore

Particulars	Note	As at 31-3-2026			As at 31-3-2025		
		Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
A. Non derivative liabilities:							
Borrowings	19, 23, 24	2323.46	13920.36	16243.82	13136.44	14051.04	27187.48
Trade payables:	25						
Due to micro enterprises and small enterprises		1502.13	22.62	1524.75	1170.16	—	1170.16
Due to others		45483.72	2132.04	47615.76	36896.12	729.71	37625.83
Other financial liabilities	20, 26	3730.15	155.74	3885.89	3083.65	94.40	3178.05
Lease liabilities		386.59	543.85	930.44	136.54	244.91	381.45
Total		53426.05	16774.61	70200.66	54422.91	15120.06	69542.97
B. Derivative liabilities:							
Forward contracts	20, 26	1396.30	189.10	1585.40	304.19	36.45	340.64
Embedded derivatives	20, 26	14.01	—	14.01	27.50	50.83	78.33
Total		1410.31	189.10	1599.41	331.69	87.28	418.97

(e) Details of outstanding hedge instruments for which hedge accounting is followed:

(i) Outstanding currency exchange rate hedge instruments

A. Forward covers taken to hedge exchange rate risk and accounted as cash flow hedge:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
(a) Receivable hedges								
US Dollar	11992.04	94.72	10363.92	1628.12	9687.83	86.79	8963.77	724.06
Japanese Yen	3809.77	0.64	412.97	3396.80	3014.34	0.62	1299.97	1714.37
Euro	2340.64	109.44	1741.34	599.30	1158.62	94.83	1071.34	87.28
Qatari Riyal	988.87	25.70	988.87	—	1349.16	23.57	1341.85	7.32
Kuwaiti Dinar	1737.77	313.23	1599.26	138.51	1549.55	279.66	1367.67	181.88
Arab Emirates Dirham	652.15	25.77	631.48	20.67	734.74	23.46	723.77	10.97
Malaysian Ringgit	386.56	23.61	386.56	—	389.74	19.48	227.87	161.87
Saudi Riyal	277.13	24.74	277.13	—	167.47	23.14	167.47	—
Indonesian Rupiah	—	—	—	—	52.92	0.01	52.92	—
Omani Riyal	—	—	—	—	38.88	223.39	38.88	—
Chinese Yuan	—	—	—	—	7.39	12.00	7.39	—

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
(b) Payable hedges								
US Dollar	26919.26	94.27	20496.84	6422.42	20873.13	87.85	13609.19	7263.94
Euro	12135.26	107.15	10823.56	1311.70	8710.83	93.16	7382.89	1327.94
Japanese Yen	4378.61	0.60	3814.55	564.06	1671.83	0.59	1326.49	345.34
Saudi Riyal	1597.01	25.15	1597.01	—	702.32	22.80	702.32	—
Qatari Riyal	1236.50	25.95	1236.50	—	493.38	23.79	493.38	—
Arab Emirates Dirham	1182.50	25.65	947.88	234.62	918.71	23.60	918.71	—
Singapore Dollars	392.16	75.41	392.16	—	—	—	—	—
Kuwaiti Dinar	391.70	305.55	391.70	—	218.07	281.22	218.07	—
Swiss Franc	263.36	121.51	254.67	8.69	203.30	98.72	196.60	6.70
British Pound	145.05	126.66	136.95	8.09	82.10	111.43	73.04	9.05
Indonesian Rupiah	50.38	0.01	—	50.38	—	—	—	—
Canadian Dollar	7.20	67.93	7.20	—	—	—	—	—
Swedish Krona	0.62	10.06	0.62	—	0.53	8.59	0.53	—
Chinese Yuan	—	—	—	—	15.57	12.00	15.57	—

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

B. Forward covers accounted as Net Investment Hedge:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
Receivable:								
US Dollars	226.79	94.10	226.79	—	318.13	86.92	318.13	—
Arab Emirates Dirham	3.26	25.60	3.26	—	15.92	23.49	15.92	—

C. Options contract:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
Receivable hedges:								
US Dollars/Japanese Yen	259.47	^[1]	—	259.47	508.95	^[1]	—	508.95

^[1] The options contracts include a combination of cross currency calls and puts with different maturities and strike prices.

(ii) Interest rate swaps taken to hedge interest rate risk and accounted as cash flow hedge:

Outstanding interest rate hedge instruments:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average Rate (%)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average Rate (%)	Within twelve months (₹ crore)	After twelve months (₹ crore)
Floating interest rate borrowings - INR	1400.00	6.26	—	1400.00	—	—	—	—

(iii) Outstanding commodity price hedge instruments

A. Commodity forward contract:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
Copper(Tn)	3071.75	1106857.95	3012.83	58.92	1383.87	799083.26	1375.72	8.15
Aluminium(Tn)	2168.74	292693.47	1664.01	504.73	1144.19	224722.29	1058.89	85.29
Iron Ore(Tn)	57.72	9390.90	29.37	28.35	7.40	7252.07	7.40	—
Coking Coal(Tn)	3.07	10044.35	3.07	—	—	—	—	—
Nickel(Tn)	207.27	1428434.64	207.27	—	89.58	1468458.31	89.58	—
Lead(Tn)	22.81	193341.74	22.81	—	36.55	177848.50	36.55	—

B. Commodity options contract:

Particulars	As at 31-3-2026				As at 31-3-2025			
	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)	Nominal amount (₹ crore)	Average rate (₹)	Within twelve months (₹ crore)	After twelve months (₹ crore)
Aluminium (Tn)	440.79	^[1]	440.79	—	183.97	^[1]	183.97	—
Copper (Tn)	1294.79	^[1]	1294.79	—	173.52	^[1]	173.52	—

^[1] The options contracts include a combination of calls and puts with different maturities and strike prices.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

(f) Carrying amounts of hedge instruments for which hedge accounting is followed:

A. Cash flow hedge:

Particulars	As at 31-3-2026			As at 31-3-2025		
	Currency exposure	Interest rate exposure	Commodity price exposure	Currency exposure	Interest rate exposure	Commodity price exposure
(i) Forward contracts including embedded derivatives						
Current:						
Asset - Other financial assets	1675.72	—	532.74	373.21	—	46.39
Liability - Other financial liabilities	1159.81	—	117.06	228.82	—	53.19
Non current:						
Asset - Other financial assets	251.22	—	7.22	102.35	—	0.33
Liability - Other financial liabilities	107.76	—	29.91	64.31	—	0.27
(ii) Option contracts						
Current:						
Asset - Other financial assets	37.57	—	40.04	72.63	—	16.97
Liability - Other financial liabilities	1.61	—	26.26	—	—	9.34
Non current:						
Asset - Other financial assets	13.73	—	30.40	26.23	—	20.79
Liability - Other financial liabilities	—	—	—	0.01	—	20.11
(iii) Swap contracts						
Non current						
Liability - Other financial liabilities	—	30.61	—	—	—	—

B. Net Investment Hedge:

Particulars	As at 31-3-2026		As at 31-3-2025	
	Currency exposure	Commodity price exposure	Currency exposure	Commodity price exposure
Forward contracts				
Current:				
Asset - Other financial assets	—	—	2.23	—
Liability - Other financial liabilities	6.73	—	—	—

(g) Breakup of hedging reserve & cost of hedging reserve balance:

Particulars	As at 31-3-2026		As at 31-3-2025	
	Cash flow hedging reserve	Cost of hedging reserve	Cash flow hedging reserve	Cost of hedging reserve
Balance towards continuing hedges	1198.90	108.16	30.04	138.38
Balance for which hedge accounting discontinued	586.61	—	162.07	—

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [53]

Other disclosure pursuant to Ind AS 107 "Financial Instruments: Disclosures": (contd.)

(h) Reclassification of hedging reserve & cost of hedging reserve to Profit or Loss

₹ crore

Particulars	Hedging reserve/Cost of hedging reserve	
	2025-26	2024-25
Future cash flows are no longer expected to occur:		
Sales, administration and other expenses	1.45	(53.18)
Hedged expected future cash flows affecting Profit or Loss:		
Progress billing	(245.41)	(61.19)
Revenue from operation	182.84	38.65
Manufacturing ,construction and operating expenses	347.38	75.74
Sales, administration and other expenses	52.36	(2.38)

(i) Movement of hedging reserve & cost of hedging reserve

₹ crore

Hedging reserve	2025-26			2024-25		
	Gross	Tax	Net of Tax	Gross	Tax	Net of Tax
Opening balance	274.55	(82.44)	192.11	107.77	(40.88)	66.89
Changes in the spot element of the forward contracts which is designated as hedging instrument for time period related hedges	(20.94)	5.27	(15.67)	5.34	(1.33)	4.01
Changes in fair value of forward contracts designated as hedging instruments	2624.86	(661.17)	1963.69	185.93	(46.33)	139.60
Amount reclassified to Profit or Loss	(719.44)	181.22	(538.22)	(85.71)	21.36	(64.35)
Amount included in non-financial asset/liability	—	—	—	0.03	(0.01)	0.02
Amount included in Progress Billing in balance sheet	245.41	(61.82)	183.59	61.19	(15.25)	45.94
Closing balance	2404.44	(618.93)	1785.51	274.55	(82.44)	192.11

₹ crore

Cost of hedging reserve	2025-26			2024-25		
	Gross	Tax	Net of Tax	Gross	Tax	Net of Tax
Opening balance	184.91	(46.53)	138.38	(6.25)	1.57	(4.68)
Changes in the forward element of the forward contracts where changes in spot element of forward contract is designated as hedging instrument for time period related hedges	(177.25)	44.61	(132.64)	164.28	(41.33)	122.95
Amount reclassified to Profit or Loss	135.42	(33.00)	102.42	26.88	(6.77)	20.11
Closing balance	143.08	(34.92)	108.16	184.91	(46.53)	138.38

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [54]

Disclosure pursuant to Ind AS 116 "Leases"

(a) Where the Company is a lessor:

Operating leases: The Company has given land, buildings and plant & equipment under operating lease. The lease income received during the year is ₹ 252.05 crore (previous year: ₹ 198.81 crore). Leases are renewed only on mutual consent and at a prevalent market price and sub-lease is generally restricted.

Annual undiscounted lease payments receivable is as under:

₹ crore

Particulars	Upto 1 year	1 – 2 years	2-3 years	3-4 years	4-5 years	Beyond 5 years	Total
As at 31-3-2026	198.99	182.32	140.64	59.55	46.82	287.26	915.58
As at 31-3-2025	157.36	143.20	135.42	93.77	49.53	334.34	913.62

(b) Where the Company is a lessee:

The Company has taken various assets on lease such as, plant and equipment, land, buildings, office premises, vehicles and computer equipment. Generally, leases are renewed only on mutual consent and at a prevalent market price and sub-lease is restricted.

Details with respect to right-of-use assets:

₹ crore

Class of asset	Depreciation for the year		Additions during the year		Carrying amount	
	2025-26	2024-25	2025-26	2024-25	As at 31-3-2026	As at 31-3-2025
Land	8.59	7.61	7.15	20.78	269.77	271.20
Buildings	212.42	110.62	685.60	115.56	651.66	195.02
Plant & equipment	3.71	6.89	–	–	0.11	3.82
Vehicles	30.84	11.57	90.86	98.29	145.40	91.85
Total	255.56	136.69	783.61	234.63	1066.94	561.89

- i. Interest expense on lease liabilities amounts to ₹ 55.93 crore (previous year: ₹ 26.41 crore).
- ii. The expense relating to payments not included in the measurement of lease liability and recognized as expense in the Statement of Profit and Loss during the year are as follows:
 - Low value leases - ₹ 10.96 crore (previous year: ₹ 82.71 crore)
 - Short-term leases - ₹ 4293.70 crore (previous year: ₹ 4009.84 crore) and
- iii. Total cash out flow for leases amounts to ₹ 4277.95 crore during the year (previous year: ₹ 4099.20 crore) including cash outflow of short-term and low value leases.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [55]

The Company has amounts due to suppliers under The Micro, Small and Medium Enterprises Development Act, 2006, [MSMED Act] as at March 31, 2026. The disclosure pursuant to the said Act is as under:

Particulars	₹ crore	
	2025-26	2024-25
Principle amount due to suppliers under MSMED Act, 2006	188.46	152.19
Interest accrued, due to suppliers under MSMED Act on the above amount, and unpaid	6.46	4.91
Payment made to suppliers (other than interest) beyond the appointed day during the year	3104.49	1190.63
Interest paid to suppliers under MSMED Act (Section 16)	1.41	0.87
Interest due and payable towards suppliers under MSMED Act for payments already made	26.44	21.11
Interest accrued and remaining unpaid at the end of the year to suppliers under MSMED Act	49.67	38.37
Amount of further interest remaining due and payable even in the succeeding years	0.71	0.67

NOTE [56]

There are no amounts due and outstanding to be credited to Investor Education & Protection Fund as at March 31, 2026.

NOTE 57

Disclosures pursuant to regulation 34 (3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 186 of the Companies Act, 2013

Sr. No.	Nature of the transaction (loans given)	Purpose for which the loan is proposed to be utilised by the recipient	Rate of Interest for loan outstanding as at 31-3-2026	Balance as at		Maximum outstanding during	
				31-3-2026	31-3-2025	2025-26	2024-25
(i)	L&T Special Steels & Heavy Forgings Private Limited ^[1]	Working Capital and Project funding	7.00%	1623.16	1905.16	1941.26	1905.16
(ii)	Nabha Power Limited	FGD Project funding	10.50%	548.39	495.22	548.39	495.22
(iii)	L&T Geostructure Private Limited	Project funding	7.00%	8.25	13.26	13.26	18.90
(iv)	L&T Offshore Marine Private Limited (formerly known as L&T Sapura Shipping Private Limited) Share Holder Loan	Working Capital and Support for refinancing of loan taken for vessel	5.50%	251.98	218.12	251.98	218.12
(v)	L&T Energy Green Tech Limited	Working Capital and Project funding	—	—	—	—	28.23
(vi)	Business Park (Powai) Private Limited	Working Capital	—	—	—	—	19.03
(vii)	L&T Semiconductor Technologies Limited	Working Capital	—	—	—	22.16	—
Total				2431.78	2631.76		

^[1] Excluding impairment of ₹ 1270.45 crore (previous year: ₹ 1270.45 crore)

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [57] (contd.)

Notes:

- I. Above loans are unsecured.
- II. Above figures include interest accrued.
- III. Loans to employees (including directors) under various schemes of the company have been considered to be outside the purview of disclosure requirements.
- IV. Subsidiary classification is in accordance with the Companies Act, 2013.

Sr. No.	Nature of the transaction (investment made/guarantee given/security provided)	Purpose for which the guarantee/security is proposed to be utilised by the recipient	Balance as at	
			31-3-2026	31-3-2025
(A)	Guarantees given to Subsidiary & Joint venture Companies			
(i)	L&T - MHI Power Turbine Generators Private Limited	Corporate guarantee given for subsidiary's financial obligations	209.10	211.67
(ii)	L&T Metro Rail (Hyderabad) Limited	Corporate guarantee for subsidiary's financial obligations	8616.00	8616.00
(iii)	Larsen & Toubro Arabia LLC	Corporate guarantee for subsidiary's performance obligations	17389.48	16840.10
(iv)	L&T Technology Services Limited	Corporate guarantee for subsidiary's performance obligations	544.98	503.19
(v)	L&T Technology Services LLC	Corporate guarantee for subsidiary's performance obligations	189.67	170.95
(vi)	Larsen & Toubro (Saudi Arabia) LLC	Corporate guarantee for subsidiary's performance obligations	20890.94	19216.49
(vii)	LTM Limited (formerly known as LTIMindtree Limited)	Corporate guarantee for subsidiary's performance obligations	653.97	552.54
(viii)	L&T Hydrocarbon Saudi Company LLC	Corporate guarantee for subsidiary's performance obligations	46385.96	54257.11
(ix)	L&T- MHI Power Boilers Private Limited	Guarantees issued by bank out of the Company's sanctioned limits for subsidiary's performance obligations	19.59	19.41
(x)	Nabha Power Limited	Guarantees issued by bank out of the Company's sanctioned limits for Subsidiary's financial obligations	-	216.00
(xi)	L&T Special Steels & Heavy Forgings Private Limited	Guarantees issued by bank out of the Company's sanctioned limits for Subsidiary's performance obligations	-	13.27
(xii)	L&T Realty Properties Limited	Guarantees issued by bank out of the Company's sanctioned limits for CTO and CTE compliances to Maharashtra Pollution Control Board and for performance obligations	4.00	4.00
(xiii)	L&T Geostucture Private Limited	Guarantees issued by bank out of the Company's sanctioned limits for Subsidiary's performance obligations	559.00	559.00
(xiv)	Larsen & Toubro International FZE	Corporate guarantee for subsidiary's performance obligations	24053.05	21679.07
(xv)	LTH Milcom Private Limited	Corporate guarantee for subsidiary's performance obligations	4.09	4.09
(xvi)	L&T Electrolysers Limited	Guarantees issued by bank to Solar Energy Corporation of India Ltd., New Delhi-SIGHT scheme (PLI) for Subsidiary's performance obligations	44.40	44.40
(xvii)	L&T Energy Green Tech Limited	Guarantees issued by bank to Deendayal Port Authority, Solar Energy Corporation of India Ltd., IOCL, BPCL & HPCL for performance obligation	158.26	173.24
	Total		119722.49	123080.53
(B)	Investments in fully paid equity instruments and Current Investments		[Note 5 and Note 10]	

Notes: Subsidiary classification is in accordance with the Companies Act, 2013.

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [58]

Following are the analytical ratios for the year ended March 31, 2026, and March 31, 2025

₹ crore

Ratio	Numerator	Denominator	As at 31-3-2026	As at 31-3-2025	Variance %	Reason of Variance [If change is more than 25%]
Current Ratio (times)	Current Assets	Current Liabilities	1.29	1.27	1.7%	
Debt Equity Ratio (times)	Total debt	Shareholder's Equity	0.16	0.31	-48.2%	The variance is on account of repayment of borrowings during the year.
Debt Service Coverage Ratio (times)	Earnings available for debt service ^[1]	Debt Service ^[2]	1.81	2.14	-15.6%	
Return on Equity Ratio (%)	Profit for the year after tax	Average Shareholder's Equity	8.59%	15.94%	-46.1%	The variance is on account of Exceptional items recognized during the year
Inventory Turnover Ratio	Cost of goods sold	Average Inventory	NA ^[3]	NA ^[3]	NA	
Trade Receivables Turnover Ratio	Revenue from operations	Average Gross Trade Receivables	3.31	3.39	-2.4%	
Trade Payables Turnover Ratio	Purchases ^[4]	Average Trade Payables	2.87	2.93	-2.3%	
Net Capital Turnover Ratio	Revenue from operations	Average Working Capital	4.78	5.29	-9.6%	
Net Profit Ratio (%)	Profit for the year after tax	Revenue from Operations	4.09%	7.63%	-46.4%	The variance is on account of Exceptional items recognized during the year
Return on Capital Employed (%)	Profit after tax + Finance Cost (net off tax on Finance Cost)	Average Capital Employed ^[5]	8.17%	13.45%	-39.2%	The variance is on account of Exceptional items recognized during the year
Return on Investment (%)	Treasury Income ^[6]	Average investment ^[7]	9.88%	11.25%	-12.2%	

^[1] Profit before interest, tax and exceptional items

^[2] Finance cost + Principal repayments (net of refinancing) made during the year for long term borrowings

^[3] Not material considering the size and the nature of operations of the Company

^[4] Includes Manufacturing, construction and operating expenses

^[5] Includes Equity and average loan funds (including interest bearing advances)

^[6] Includes profit/loss on sale and fair valuation of current investments, dividend on current investment and interest income

^[7] Includes current investment, Inter corporate deposits, Fixed deposits and Collaterised Borrowing and Lending Obligation

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [59]

Exceptional items (before tax) for 2025-26 is on account of the following:

- (i) The Company has signed a Share Purchase Agreement on April 29, 2026, with Hyderabad Metro Rail Limited, a Government of Telangana Enterprise, to divest its entire equity stake in its subsidiary L&T Metro Rail (Hyderabad) Limited ["LTMRHL"]. The transaction is subject to satisfaction of customary conditions and expected to get completed by June 30, 2026. Accordingly, the Company has written down its investment in LTMRHL to its net realisable value and recognised the impairment provision of ₹ 6013.00 crore as Exceptional items for the year.
- (ii) Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes'. The New Labour Codes has resulted in a one-time material increase in provision for employee benefits on account of recognition of past service costs. Based on the requirements of New Labour Codes and the ICAI clarification, the Company has assessed and accounted the estimated incremental impact of ₹ 1108.73 crore (before tax) as Exceptional items in the financial statement for the year ended March 31, 2026.

Exceptional items (before tax) for 2024-25 includes the following:

- (i) The Company entered into a Joint Venture Termination Agreement with Nuclear Power Corporation of India Limited (NPCIL) on February 18, 2025, for purchase of NPCIL's 26% equity and preference shareholdings in L&T Special Steels and Heavy Forgings Private Limited (LTSSHF) and assignment of NPCIL loan to LTSSHF for a consideration of ₹ 170.00 crore. Pursuant to this, LTSSHF has become a wholly owned subsidiary of the Company with effect from February 18, 2025. The Exceptional Items during the year ended March 31, 2025, represents (a) partial reversal of funded resources impaired in earlier years: ₹ 459.94 crore and (b) reversal of provision towards constructive obligation: ₹ 14.84 crore.

NOTE [60]

Disclosure related to Corporate Social Responsibility (CSR):

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
(i)	Required to be spent	175.79	164.61
(ii)	Excess spend of previous year utilised	11.70	12.66
(iii)= (i)-(ii)	Spend obligation	164.09	151.95
(iv)	Actual spent	189.85	163.65
	Of which amount recognised in:		
(a)	Balance sheet	25.76	11.70
(b)	Statement of Profit and Loss	164.09	151.95
(v)	Excess spend shown as asset in previous year charged to Statement of Profit and Loss on its utilisation	11.70	12.66
(iv b)+(v)	Total amount shown in Statement of Profit and Loss	175.79	164.61

- i. Refer Annexure C to the Board Report for the nature of CSR activities of the Company.

NOTE [61]

Auditors' remuneration (excluding GST):

		₹ crore	
Sr. No.	Particulars	2025-26	2024-25
a)	Paid as Auditor		
	(i) Statutory audit fees	2.50	4.68
	(ii) Limited review of standalone and consolidated financial statements on a quarterly basis	3.00	3.02
b)	For Taxation matters	0.50	0.50
c)	For other services including certification work	1.23	2.02
d)	For reimbursement of expenses	0.48	0.61
	Total	7.71	10.83

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [62]

Recent pronouncements:

The below amendments to the existing standard which are notified by Ministry of Corporate affairs but are not yet effective:

Amendment to Ind AS 1 'Presentation of Financial Statements'- Classification of Liabilities as current or non-current and non-current liabilities with covenants. The amendment includes specific provisions that will take effect for reporting periods beginning on or after 1 April 2026, retrospectively, as outlined below:

- Breach of material covenant for long-term loan arrangement on or before end of reporting period with effect that liability becomes payable on demand as on reporting date, then it shall be classified as current liability, if lender agreed after reporting period and before approval of financial statements to not demand payment as a consequence of breach.
- Classify as non-current liability, if lender agreed by end of reporting period to provide grace period ending at least 12 months after reporting period within which entity can rectify the breach provided lender does not demand immediate repayment.
- Disclose information about the timing of settlement to understand the impact of the liability on the financial statements.

The Company does not expect this amendment to have an impact on its operations or financial statements.

NOTE [63]

- Notes with respect to remarks in CARO Report:

L&T Special Steels and Heavy Forgings Private Limited (LTSSHF) has an overdue outstanding loan including interest aggregating to ₹ 1586.77 crore (the same is due for more than 90 days) to L&T (Company) as on March 31, 2026. In February 2025, LTSSHF became a wholly owned subsidiary of the Company on termination of JV with NPCIL, post which LTSSHF has aligned its business strategies with the Company and initiated measures to drive business growth and improve profitability. In parallel, Company has undertaken the necessary business and financial restructuring steps to strengthen the LTSSHF's position to service its debt and interest obligations in coming years.

- Balances with Struck off Companies

					₹ crore	
S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025	
1	AT & LS Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
2	Terra Firma Promoters & Developers Private Limited	Accounts Payables	NA	0.14	0.14	
3	Wipo Teleservices Private Limited	Accounts Payables	NA	0.06	0.06	
4	Tropical Granites India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
5	Akashdeep Plaza & Developers Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
6	Executive Engineer (E&M) M.I.D.C. Division Nagpur	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
7	Payal Synthetics Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
8	Pranavam Constructions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
9	The Rubber Products Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
10	Bently Nevada India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
11	Rk Gautam Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
12	Probus Infratech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
13	P S Steel Tubes Private Limited	Accounts Payables	NA	0.14	0.49	
14	Planet Hard Consultancy Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
15	Priyanka Managment Solution (India) Private Limited	Accounts Payables	NA	0.49	0.48	
16	Vertex Realtech Infra Private Limited	Accounts Payables	NA	0.48	0.49	
17	Ramakrishna Power Tech Private Limited	Accounts Payables	NA	0.29	0.29	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [63]

(b) Balances with Struck off Companies (contd.)

					₹ crore	
S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025	
18	D.B.Constructions Private Limited	Accounts Payables	NA	0.28	0.28	
19	BRJS Contractors Private Limited	Accounts Payables	NA	0.23	0.24	
20	Shree Kranti Infracon Private Limited	Accounts Payables	NA	0.22	0.22	
21	Antilia Facility Management Private Limited	Accounts Payables	NA	0.15	0.15	
22	Thakurai Engineering Private Limited	Accounts Payables	NA	0.15	0.15	
23	Aayansh Securities Systems Private Limited	Accounts Payables	NA	0.15	0.15	
24	Nova Tools And Technologies Private Limited	Accounts Payables	NA	0.13	0.13	
25	JBS Estcon Private Limited	Accounts Payables	NA	0.13	0.13	
26	Vams Construction Private Limited	Accounts Payables	NA	0.11	0.13	
27	Auskini Infracore Private Limited	Accounts Payables	NA	0.11	0.11	
28	S K Modern Construction & Engineering Private Limited	Accounts Payables	NA	0.10	0.10	
29	Muskan Techno Engineering Construction Private Limited	Accounts Payables	NA	0.07	0.07	
30	Techcon Chemicals Private Limited	Accounts Payables	NA	0.07	0.36	
31	Kazmi And Sons Builders Private Limited	Accounts Payables	NA	0.07	0.07	
32	Edgecon Engineering Projects Private Limited	Accounts Payables	NA	0.07	0.09	
33	DIPL Construction Private Limited	Accounts Payables	NA	0.06	0.10	
34	Silk Route Infrastructure Private Limited	Accounts Payables	NA	0.05	0.05	
35	Dwarkesh Buildcom Private Limited	Accounts Payables	NA	0.05	0.05	
36	Sharma Infrabuild Private Limited	Accounts Payables	NA	0.05	0.05	
37	Om Sai Project Developers And Engineers Private Limited	Accounts Payables	NA	0.05	0.05	
38	RGK Infracon Private Limited	Accounts Payables	NA	0.05	0.05	
39	Global Engineering & Marketing Services Private Limited	Accounts Payables	NA	0.05	0.05	
40	Nexgen Transcom Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
41	Chaudhary Om Parkash Earth Movers Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
42	Soul And Mind Concrete System Private Limited	Accounts Payables	NA	— ⁽¹⁾	0.06	
43	S V Infraproperties Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
44	Triplex Builders Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
45	JPS Engineering Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
46	Ayurda Millennium Ventures Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
47	Abhiraksha Constructions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
48	Shri Vedika Engineering Private Limited	Accounts Payables	NA	— ⁽¹⁾	0.06	
49	Sri Abs Lakshn Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	
50	Hudor Projects India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [63]

(b) Balances with Struck off Companies (contd.)

					₹ crore
S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025
51	Shravani Environment Technology Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
52	Narshimha Buildtech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
53	Morden Green Biotech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
54	Akonn Infra Tech (India) Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
55	Cheyuta Infrastrucure Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
56	Shreeji Home Infra Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
57	Nirmal Aircon Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
58	Zafcon Engineering Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
59	SV Engineering And Contracting Services Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
60	Sikar Trading And Contracting Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
61	UKR Infra Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
62	Amritlaxmi Properties Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
63	Om Pranav Infrastructure Engineering Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
64	Honeyed Engineering Private Limited OPC	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
65	Timely Developers Consultants Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
66	Set Sanayi Elektrik-Tesisat Taahhut Ve Ticaret India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
67	Aarib Constructions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
68	G-5 Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
69	Shahid Engineers & Contractors Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
70	Zaaharveer Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	0.13
71	Paf Infrastructure Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
72	A K Infrasolutins Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
73	Sriya Tunnel Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
74	Onella Visions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
75	Escalador Geo-Systems And Engineering Survey Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
76	Savitri Infrastrcuture Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
77	Kiwi Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
78	Fundamental Infratech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
79	Brahmaputra Engitech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
80	Realsharp Infraatech Services Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
81	Amaravati Rcc Pipes India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
82	ER Infra Innovative Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
83	Rattiputra Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
84	Bramhands Infrastructure Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [63] (contd.)

					₹ crore	
S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025	
85	Rani Aishwarya Infracon Private Limited	Accounts Payables	NA	— [1]	— [1]	
86	Sudha Rehabs And Hospitality Private Limited	Accounts Payables	NA	— [1]	— [1]	
87	Knight Engineers Contractors & Consultants Private Limited	Accounts Payables	NA	— [1]	— [1]	
88	Kissan Land Promoters Private Limited	Accounts Payables	NA	— [1]	— [1]	
89	Posorbis Infrastructure Private Limited	Accounts Payables	NA	— [1]	— [1]	
90	Ifensys Software Solutions Private Limited	Accounts Payables	NA	— [1]	— [1]	
91	Aerocon Hyderabad Infraprojects Private Limited	Accounts Payables	NA	— [1]	— [1]	
92	Ace Offshore And Engineering Private Limited	Accounts Payables	NA	— [1]	— [1]	
93	Riccardo Readymixs And Infra Projects Private Limited	Accounts Payables	NA	— [1]	— [1]	
94	ADM Infracon India Private Limited	Accounts Payables	NA	— [1]	— [1]	
95	Walls Infra Solution Private Limited	Accounts Payables	NA	— [1]	— [1]	
96	Dhanamjay Infra Private Limited	Accounts Payables	NA	— [1]	— [1]	
97	Ham Constructions & Engineering Works Private Limited	Accounts Payables	NA	— [1]	— [1]	
98	Victra Constructions Private Limited	Accounts Payables	NA	— [1]	— [1]	
99	Faithful Creator Infra Private Limited	Accounts Payables	NA	— [1]	— [1]	
100	Ashok Balyan Infra Project Private Limited	Accounts Payables	NA	— [1]	— [1]	
101	Roy Management And Information Technology Private Limited	Accounts Payables	NA	— [1]	— [1]	
102	DV Procon Private Limited	Accounts Payables	NA	— [1]	— [1]	
103	Sukita Security And Services Private Limited	Accounts Payables	NA	— [1]	— [1]	
104	Aahsin India Private Limited	Accounts Payables	NA	— [1]	— [1]	
105	Sheoveena Construction Private Limited	Accounts Payables	NA	— [1]	— [1]	
106	Csk Engineering And Construction Private Limited	Accounts Payables	NA	— [1]	— [1]	
107	Manha Earthcon Private Limited	Accounts Payables	NA	— [1]	— [1]	
108	Ye Power Transmission Pvt Limited	Accounts Payables	NA	— [1]	— [1]	
109	Paradisegarden Infraproject Private Limited	Accounts Payables	NA	— [1]	— [1]	
110	Vissa Engineering Private Limited	Accounts Payables	NA	— [1]	— [1]	
111	Maurya Devbuild Private Limited	Accounts Payables	NA	— [1]	— [1]	
112	MSP Develco Private Limited	Accounts Payables	NA	— [1]	— [1]	
113	Paramshiv Infra Private Limited	Accounts Payables	NA	— [1]	— [1]	
114	Jatra Services India Private Limited	Accounts Payables	NA	— [1]	— [1]	
115	Sbh Shoring Systems Private Limited	Accounts Payables	NA	— [1]	— [1]	
116	Shreya Infra Venture Private Limited	Accounts Payables	NA	— [1]	— [1]	
117	Manish Duggal Telecom Private Limited	Accounts Payables	NA	— [1]	— [1]	
118	ARJ Infra Private Limited	Accounts Payables	NA	— [1]	— [1]	

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [63] (contd.)

₹ crore

S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025
119	Varad Infra Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
120	Kishley Constructions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
121	Zain Thermal Solutions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
122	Artisans Design & Build Pvt.Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
123	Bindra Evolution Enterprises Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
124	M/S Ganga Mechanical Works Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
125	Opti Tech Infra Projects India Opc Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
126	Aircon System Engineers Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
127	Nirmal Sai Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
128	Fairmans Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
129	Mecvil Infracon Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
130	Scotnix Solution Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
131	Pinak Security & Management Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
132	JRC Biuildcon Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
133	DNE Infra Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
134	Sce Global Steel And Facade Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
135	Farhad Interior And Exterior Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
136	Siyaram Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
137	Veekay Engineering India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
138	Sahu Infrastructure Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
139	Alpana Buildtech Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
140	Creo Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
141	Leadleap Engineers Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
142	Aadhiraj Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
143	Alias Management Marketing Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
144	Elena Management & Services Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
145	Torobuild Constructions (Opc) Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
146	Avn Green Technologies Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
147	Peass Infra Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
148	Jodhpur Infra-Con Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
149	New Proponent Security Services Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
150	Swadesh Energy Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
151	Lakshman Singh Construction Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
152	Essa Infrabuild Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾

Notes forming part of the Standalone Financial Statements (contd.)

NOTE [63] (contd.)

₹ crore

S. No.	Name of struck off company	Nature of transaction	Relationship with the struck off company	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025
153	Infisoft India Technology Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
154	Sublime Contractors Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
155	Blueman Construction Projects Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
156	Spectro Testing And Research Center Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
157	Care Infra Engineers Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
158	MEI Engineers Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
159	White Vibes Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
160	Harhar Mahadev Infra Developer Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
161	Indco Engineers & Contractors Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
162	Rk Build Solutions Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
163	JD Safety Efficiency Bureau Guarding Experts Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
164	Nevil Consultancy Services Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
165	Suhashini Infra Engineering Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
166	Dimensions India Private Limited	Accounts Payables	NA	— ⁽¹⁾	— ⁽¹⁾
	Total Accounts Payable (A)			4.00	4.98
1	NCR Aggregate Solutions Private Limited	Advance Given to	NA	0.85	1.79
	Total Advance Given (B)			0.85	1.79
1	Dimensions India Private Limited	Accounts Receivables	NA	-	— ⁽¹⁾
2	Great Eastern Trading Company	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
3	SV Intense Engineering Infrastructure Private Limited	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
4	Shyam Internet Services Limited	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
5	S.I.Mallik Infrastructure Private Limited	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
6	Venketeshwar Finco Private Limited	Accounts Receivables	NA	0.05	0.05
7	SSV Developers Private Limited	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
8	Sri Infrastructure And Water Environs Consultants Opc Private Limited	Accounts Receivables	NA	— ⁽¹⁾	— ⁽¹⁾
	Total Accounts Receivables (C)			0.05	0.05
1	Monica Commerce And Trade Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
2	Astro Marketing And Commercial Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
3	Dauji Investments Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
4	Dhamankar Investments Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
5	Gomateshwar Investments Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
6	H.K. Exports Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾
7	Libra Agencies Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	-
8	Siddha Papers Private Limited	L&T's Shareholders	NA	— ⁽¹⁾	— ⁽¹⁾