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This report is published as the "Integrated Sustainability and Financial Report," integrating the "Integrated Report" and the "Sustainability Report" from FY23.3 to offer investors and other stakeholders a better understanding of the sustainability management that KDDI engages in. We have created this report with an emphasis on communicating KDDI's "desire" to achieve sustainable growth in society and corporate value improvement with our partners. Additional sustainability and research & development (R&D) information that is not contained in this report can be found on KDDI's website.

KDDI has applied International Financial Reporting Standards (IFRS) since FY16.3. This report has also been edited with reference to multiple guidelines and frameworks, including the International Integrated Reporting Framework recommended by the IFRS Foundation and the Guidance for Collaborative Value Creation by the Ministry of Economy, Trade and Industry.

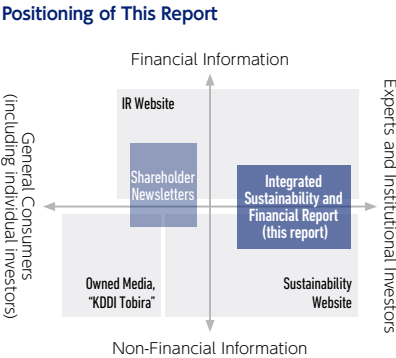
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Statements contained in this report concerning KDDI's plans, strategies, beliefs, expectations, or projections about the future, and other statements other than those of historical fact, are forward-looking statements based on management's assumptions in light of information currently available and involve risks and uncertainties. Actual results may differ materially from these statements. Potential risks and uncertainties include, but are not limited to overseas economic conditions; fluctuations in currency exchange rates, particularly those affecting the U.S. dollar, euro, and other overseas currencies in which KDDI or KDDI Group companies do business; and the ability of KDDI and KDDI Group companies to continue developing and marketing services that enable them to secure new customers in the telecommunications market—a market characterized by rapid technological advances, the steady introduction of new services, intense price competition, and others.

About the Cover Design

Following the cover designs introduced since 2022, which have expressed KDDI's "power to connect" together with diversity and partnering, this year's design depicts the moment when multiple hands that have been gradually approaching finally come together.

The design conveys our strong commitment to realizing KDDI VISION 2030 — "The creation of a society in which anyone can make their dreams a reality, by enhancing the power to connect." It also reflects our new vision, beginning in April 2025, of becoming "A company that inspires passionate challenges."



Website Information

KDDI

▶ <https://www.kddi.com/english/>

KDDI Brand Book

▶ <https://brand.kddi.com/en/>

KDDI Tobira (Japanese only)

▶ <https://tobira.kddi.com/>

Financial Information

Investor Relations

<https://www.kddi.com/english/corporate/ir/>

Non-Financial Information

Sustainability

<https://www.kddi.com/english/corporate/sustainability/>

Technology

<https://www.kddi.com/english/technology/>

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