

CDP WATER SECURITY SURVEY – MINIMUM REQUIREMENTS (CISCO SYSTEMS)

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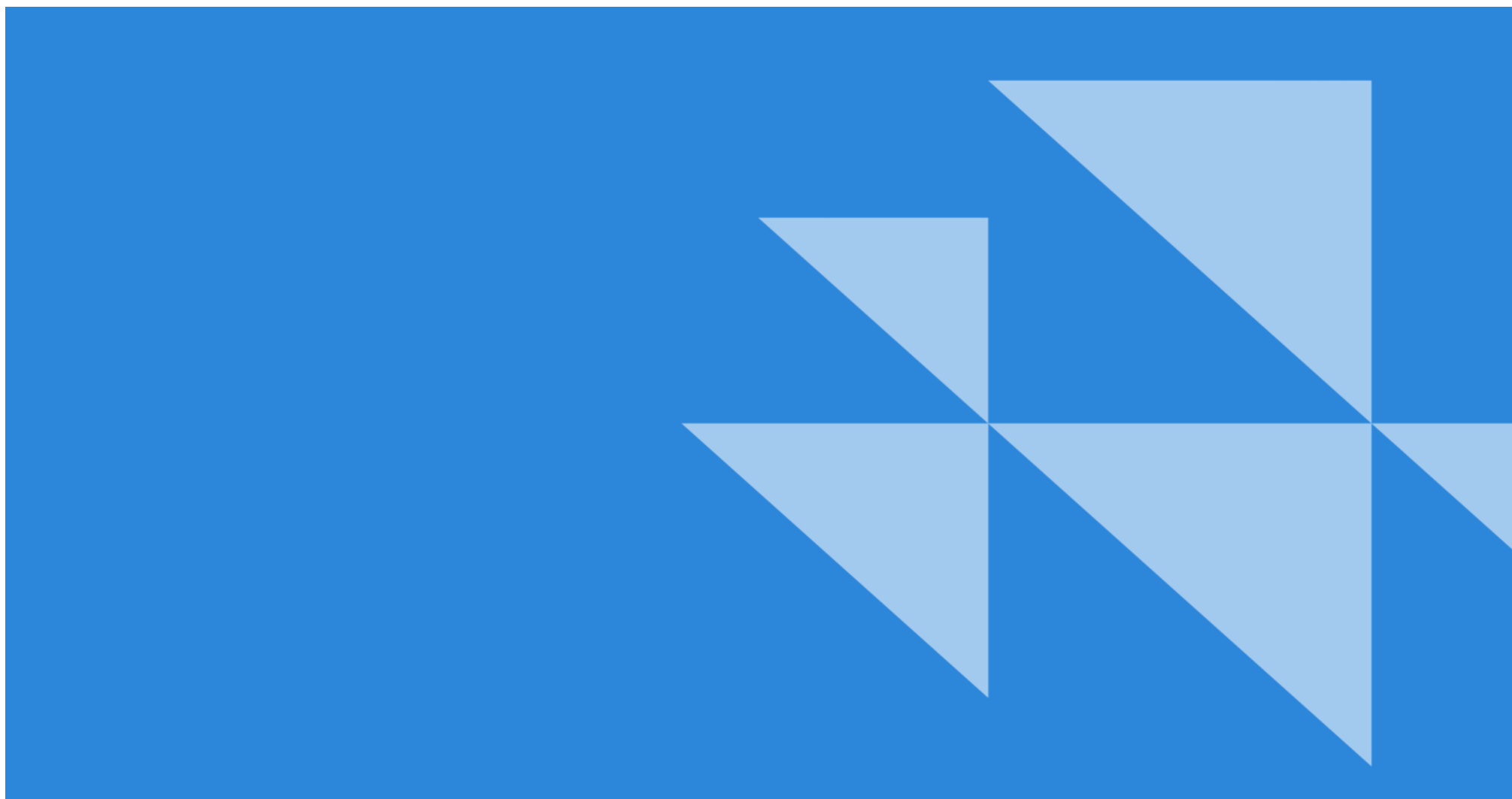
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CDP Water Security 2022 Questionnaire



CDP Water Security Questionnaire Preview and Reporting Guidance 2022 - Version Control

Version number	Release / Revision date	Revision summary
1.0	Released: January 10, 2022	Publication of the 2022 questionnaire preview and reporting guidance.
1.1	Revised: January 17, 2022	• W0.7 'Requested content' section added. • W6.2d 'Requested content' section added.

Note that you have selected to view the Water Security - Full version.

You have selected to view sector-specific content for the following sectors:

- General

You have also selected to view the additional questions requested by CDP Supply Chain members. In the Online Response System, these questions will only be presented to organizations requested to disclose by a customer (i.e. a CDP supply chain member).

CDP disclosure cycle 2022

Accessing questionnaire previews, reporting guidance, and scoring methodologies

CDP's corporate questionnaire previews, reporting guidance, and scoring methodologies for climate change, forests and water security can be accessed from the [guidance for companies](#) page of CDP's website.

Submitting a response to the questionnaire(s)

Responses to questionnaires must be submitted via CDP's Online Response System (ORS), which is part of CDP's online disclosure platform. Please refer to [Using CDP's Online Disclosure Platform](#) for more details. Please note that while the questions themselves are the same in the questionnaire preview as they are in the ORS, the display format of some questions may differ, particularly for drop-down options and tables.

Sector-specific questions

Companies in high-impact sectors, in addition to the general questions, will be presented with questions specific to that sector. The rationale for developing a refined questionnaire for each of these sectors is outlined in the relevant sector introduction.

The sector-specific questions allocated to companies are defined by [CDP's Activity Classification System \(CDP-ACS\)](#). This system categorizes companies by focusing on the activities from which they derive revenue and associating these with the impacts to their business from climate change, water security and deforestation.

Please note that since each questionnaire includes sector-specific questions throughout, as not all questions will be applicable to your organization, some question numbers may skip.

Full and Minimum versions of the questionnaire

All organizations completing the climate change, forests and water security questionnaires are eligible to complete the full questionnaire.

In some cases, organizations may be eligible to complete a minimum version which contains fewer questions, and no sector-specific questions or data points. Organizations are eligible to complete the minimum version in the following circumstances:

- They are disclosing to that questionnaire for the first time; OR
- They are not disclosing to that questionnaire for the first time, but have an annual revenue of less than EUR/US \$250 million*

Organizations opting to complete a minimum version will only be eligible for scoring if they are submitting a response to customers (CDP Supply chain members). For more information on scoring eligibility and implications, please see our [Scoring Introduction](#).

* CDP reserves the right to remove the option of completing a minimum version questionnaire for previous responders to a questionnaire with an annual revenue of less than EUR/US\$250 million, on the basis of the organization's potential or existing environmental impact.

Timeline:

Jan 2022	• Preview of 2022 questionnaires and reporting guidance released on CDP website (English versions).
March 2022	• Preview of 2022 questionnaires and reporting guidance released on CDP website (translated versions).
April 2022	• Online Response System (ORS) opens.
July 2022	• Companies must submit their responses to investors and/or customers using the ORS to be eligible for scoring and inclusion in reports (where applicable).

For any disclosure-related enquiries, please contact your regional CDP contact.

CDP water security questionnaire

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Introduction to CDP's water security questionnaire

CDP uses transparency and accountability to drive corporations, financial markets, and governments to decouple growth from depletion of freshwater resources and allocate capital towards a water secure economy to achieve the Sustainable Development Goals.

We do this by collecting information for investors, customers and policy makers on a company's management, governance, use and stewardship of water resources.

The CDP water security questionnaire provides data users and the companies themselves with an insight on current and future water-related risks and opportunities. Along with CDP's water scoring methodology, the water security questionnaire helps companies to drive improvements in water management and enables benchmarking against leading practice.

The water security program has grown significantly since it was established in 2010, in terms of the numbers of companies disclosing, the value of associated assets and the number of investors and customers requesting the data. CDP now holds the world's largest corporate water dataset, with more companies reporting than ever before.

General water security questionnaire structure

The structure and content of the water security questionnaire was revised in 2018 to reflect trends in corporate water reporting, the evolving needs of water data users, developments in public policy agendas, greater alignment with CDP's climate change and forests questionnaires, and CDP's introduction of sector questionnaires.

The modular structure broadly reflects the narrative of the [CEO Water Mandate Guidelines](#), assisting companies on a water stewardship journey and providing relevant data to investors.

There are 10 water modules, including the Signoff, plus a module presented only to organizations that supply goods or services to the member companies of CDP's supply chain program.

The journey through CDP's general water security questionnaire includes the following:

- Corporate water accounting metrics
- Value chain engagement activities
- Business impacts
- Risk assessment procedures
- Risks, opportunities and responses to them
- Facility water accounting metrics
- Water governance and business strategy
- Targets
- Verification

Sector approach

- Companies in some sectors considered high-impact for water are presented with sector specific requests for information, either in addition to or instead of the general water data points.
- The rationale for developing a refined questionnaire for each of these sectors is outlined in each sector introduction.
- Questions that are unique to companies in a particular sector are labeled using a two-letter abbreviation within the question number (see below). Some general water questions, beginning with the letter W, may include sector-specific data requests. In the disclosure platform these will be presented only to companies in the relevant sector.

2022 water sectors:

- Agriculture: Food, beverage & tobacco (FB)
- Energy: Electric utilities (EU); Oil & gas (OG)
- Materials: Chemicals (CH); Metals & mining (MM)

Water security questionnaire changes for 2022

For 2022, more than 85% of the 2021 questions are unchanged or just have a minor revision. Some questions have been modified, some have been removed and some new ones added.

The total number of questions has risen by 1 to 71 (not including sector specific questions or the supply chain module). Note that each company has a unique pathway through the questionnaires determined by, for example, its sector and its responses as it moves through each module. No company is presented with all questions.

Key changes include:

- Five removed questions:
 - W3.3b (2021) and W3.3c (2021) - risk procedures merged into W3.3a.
 - W7.3a (2021) - climate scenario analysis.
 - SW0.2 (2021) and SW0.2a (2021) - company's ISIN number merged into W0.7.
- Four new questions:
 - W0.7 requests your company's unique identifier (e.g. ISIN number).
 - W1.3 requests your company's water withdrawal efficiency figure.
 - W6.2d requests information on board member competency on water-related issues.
 - W7.5 requests information on low water impact products and/or services.
- Six modified questions:
 - W0.3 question text has been revised to ask for the countries in which you operate rather than the countries for which you are supplying data.
 - W3.3a question structure has been modified to allow risk procedures for various stages of the supply chain to be reported together rather than separately. W3.3b-c have been merged into W3.3a.
 - W5.1a question text has been revised to specify verification by a 'third party', a 'Please explain' column has been added, and the definition of 'Verification' has been modified.
 - W6.3 has a new response option that allows companies to indicate management responsibility for assessing future trends in water demand.
 - W7.3 question text has been revised to remove the 'climate-related' specification of scenario analysis.
 - W7.3a has been revised for companies to report the types of scenario analysis they have used, further details of the scenario analysis, and how water related outcomes have influenced their business strategy.
- Six questions with modified guidance:
 - W4.2, W4.2a, W4.3a include a new point of guidance requesting companies to state the influence of risks or opportunities on strategic and/or financial planning.
 - W3.3b includes a new point of guidance requesting companies to explain the relevance of stakeholders and issues considered in risk assessment procedures.
 - W8.1a includes a new point of guidance requesting companies to state if targets align with any external frameworks or initiatives.
 - W9.1 includes a modified definition of 'Verification'.
- Seven questions with additional guidance (Example responses, Explanation of terms, Additional information):
 - W1.2, W1.2j, W3.3a, W4.1c, W4.2, W5.1a, W6.3.
- Four questions with a minor change:
 - W2.1a, W4.2, W4.2a, W8.1a.

Revisions and changes are also indicated within the questionnaire as: no change, minor change, modified question, new question, modified guidance or additional guidance. 'Minor change' indicates wording edits and revisions to drop-down options or a simple clarification, while a modification indicates where the data requested has been revised.

A detailed document on [water security question changes from 2021 to 2022](#) can be found on the Guidance page of the website.

W0 Introduction

Introduction

(W0.1) Give a general description of and introduction to your organization.

Change from last year

No change

Response options

This is an open text question with a limit of 5,000 characters.

(W0.2) State the start and end date of the year for which you are reporting data.

Change from last year

No change

Response options

Please complete the following table:

Start date	End date
From: [MM/DD/YYYY]	To: [MM/DD/YYYY]

(W0.3) Select the countries/areas in which you operate.

Change from last year

Modified question

Response options

Please complete the following table:

Country/Area
Select all that apply: Country/area drop-down list

(W0.4) Select the currency used for all financial information disclosed throughout your response.

Question dependencies

- All disclosed financial figures throughout the questionnaire will be in the same currency. The currency reported in this question will apply to all reported figures throughout this request.

Change from last year

No change

Response options

Please complete the following table:

Currency
Select from: Currency drop-down list

(W0.5) Select the option that best describes the reporting boundary for companies, entities, or groups for which water impacts on your business are being reported.

Change from last year

No change

Response options

Select one of the following options:

- Companies, entities or groups over which financial control is exercised
- Companies, entities or groups over which operational control is exercised
- Companies, entities or groups in which an equity share is held
- Other, please specify

(W0.6) Within this boundary, are there any geographies, facilities, water aspects, or other exclusions from your disclosure?

Change from last year

No change

Response options

Select one of the following options:

- Yes
- No

(W0.6a) Please report the exclusions.

Question dependencies

- This question only appears if you select "Yes" in response to W0.6.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows by using the "Add Row" button at the bottom of the table.

Exclusion	Please explain
Text field [maximum of 2,500 characters]	Text field [maximum of 2,500 characters]

[Add Row]

(W0.7) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

Change from last year

New question

Response options

Please complete the following table:

(*column/row appearance is dependent on selections in this or other questions)

Indicate whether you are able to provide a unique identifier for your organization	Provide your unique identifier*
Select from: • Yes, an ISIN code • Yes, a CUSIP number • Yes, a Ticker symbol • Yes, a SEDOL code • Yes, another unique identifier, please specify • No	Text field [Maximum 50 characters]

W1 Current state

Dependence

(W1.1) Rate the importance (current and future) of water quality and water quantity to the success of your business.

Question dependencies

- Your response to W1.1 prompts subsequent questions. If your response to W1.1 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Response options

Please complete the following table:

Water quality and quantity	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of good quality freshwater available for use	Select from: • Not important at all • Not very important • Neutral • Important • Vital • Have not evaluated	Select from: • Not important at all • Not very important • Neutral • Important • Vital • Have not evaluated	Text field [maximum 2,000 characters]
Sufficient amounts of recycled, brackish and/or produced water available for use			

Company-wide water accounting

(W1.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

Question dependencies

- This question only appears if you select “Neutral” “Important” or “Vital” as your “Direct use importance rating” in response to W1.1.
- Your response to W1.2 will determine which subsequent questions are presented. If your response to W1.2 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions.
- If you select “Not monitored” or “Not relevant” in response to W1.2, you will not be able to disclose associated volumetric data in this section. The guidance for each question indicates if it is a dependent question.

Change from last year

Additional guidance

Connection to other frameworks

CEO Water Mandate

Current state: Performance

Response options

Please complete the following table:

Water aspect	% of sites/facilities/operations	Please explain
Water withdrawals – total volume	Select from: • Not monitored • Less than 1% • 1-25 • 26-50 • 51-75 • 76-99 • 100% • Not relevant	Text field [maximum 1,000 characters]
Water withdrawals – volumes by source		
[METALS & MINING SECTOR ONLY] Entrained water associated with your metals & mining sector activities - total volume		
[OIL & GAS SECTOR ONLY] Produced water associated with your oil & gas sector activities - total volume		
Water withdrawals quality		
Water discharges – total volume		
Water discharges – volumes by destination		
Water discharges – volumes by treatment method		
Water discharge quality – by standard effluent parameters		
Water discharge quality – temperature		
Water consumption – total volume		
Water recycled/reused		
The provision of fully-functioning, safely managed WASH services to all workers		

(W-EU1.2a)

This question only applies to organizations with activities in the electric utilities sector - it will not be displayed here unless you opted to view these sector-specific questions.

(W1.2b) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, and how do these volumes compare to the previous reporting year?

Question dependencies

- This question only appears if you select "Neutral" "Important," or "Vital" as your "Direct use importance rating" in response to W1.1.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Current state: Performance

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Water aspect	Volume (megaliters/year)	Comparison with previous reporting year	Please explain
Total withdrawals	Numerical field [enter a range of 0 to +/- 999,999,999,999 using a maximum of two decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Text field [maximum 2,000 characters]
Total discharges			
Total consumption			

(W-OG1.2c)

This question only applies to organizations with activities in the oil & gas sector - it will not be displayed here unless you opted to view these sector-specific questions.

(W1.2d) Indicate whether water is withdrawn from areas with water stress and provide the proportion.

Question dependencies

- This question only appears if you select "Neutral", "Important", or "Vital" as your "Direct use importance rating" in response to W1.1.

Change from last year

No change

Connection to other frameworks

GRI

Standard 303-3: Water withdrawal

CEO Water Mandate

Current state: Performance

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Withdrawals are from areas with water stress	% withdrawn from areas with water stress	Comparison with previous reporting year	Identification tool	Please explain
Select from: • Yes • No • Unknown	Select from: • Less than 1% • 1-10 • 11-25 • 26-50 • 51-75 • 76-99 • 100% • Unknown	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Select from: • WRI Aqueduct • WWF Water Risk Filter • Other, please specify	Text field [maximum 5,000 characters]

(W-FB1.2e) (W-FB1.2f) (W-FB1.2g)

Questions W-FB1.2e to W-FB1.2g apply only to organizations with activities in the food, beverage and tobacco sector - they will not be displayed here unless you opted to view these sector-specific questions.

(W1.2h) Provide total water withdrawal data by source.

Question dependencies

- This question only appears if you indicate in W1.2 that you monitor the following water aspect(s):
 - Water withdrawals – volume by source

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Current state: Performance

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Source	Relevance	Volume (megaliters/year)	Comparison with previous reporting year	Please explain
Fresh surface water, including rainwater, water from wetlands, rivers, and lakes	Select from: • Relevant • Relevant but volume unknown • Not relevant	Numerical field [enter a number from 0-999,999,999,999 using a maximum of 2 decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Text field [maximum 1,000 characters]
Brackish surface water/Seawater				
Groundwater – renewable				
Groundwater – non-renewable				
Produced/Entrained water				
Third party sources				

(W1.2i) Provide total water discharge data by destination.

Question dependencies

- This question only appears if you indicate in W1.2 that you monitor the following water aspect(s):
 - Water discharges - volumes by destination

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Current state: Performance

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Destination	Relevance	Volume (megaliters/year)	Comparison with previous reporting year	Please explain
Fresh surface water	Select from: • Not relevant • Relevant • Relevant but volume unknown	Numerical field [enter a range of 0-999,999,999,999 using a maximum of 2 decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Text field [maximum 1,000 characters]
Brackish surface water/seawater				
Groundwater				
Third-party destinations				

(W1.2j) Within your direct operations, indicate the highest level(s) to which you treat your discharge.

Question dependencies

- This question only appears if you indicate in W1.2 that you monitor the following water aspect(s):
 - Water discharges - volumes by treatment method

Change from last year

Additional guidance

Connection to other frameworks

CEO Water Mandate

Current state: Performance

GRI

Standard 303-4: Water discharge (clause 2.4.2)

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Highest level of treatment within direct operations	Relevance of treatment level to discharge	Volume (megaliters/year)	Comparison of treated volume with previous reporting year	% of your sites/facilities/operations this volume applies to	Please explain
Tertiary treatment	Select from: • Relevant • Relevant but volume unknown • Not relevant	Numerical field [enter a number from 0-999,999,999,999 using a maximum of 2 decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Select from: • Not monitored • Less than 1% • 1-10 • 11-20 • 21-30 • 31-40 • 41-50 • 51-60 • 61-70 • 71-80 • 81-90 • 91-99 • 100% • Unknown	Text field [maximum 2,000 characters]
Secondary treatment					
Primary treatment only					
Discharge to the natural environment without treatment					
Discharge to a third party without treatment					
Other					

Water intensity

(W1.3) Provide a figure for your organization's total water withdrawal efficiency.

Change from last year

New question

Connection to other frameworks

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Revenue	Total water withdrawal volume (megaliters)	Total water withdrawal efficiency	Anticipated forward trend
Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	[Auto-calculated]	Text field [maximum of 500 characters]

Value-chain engagement

(W1.4) Do you engage with your value chain on water-related issues?

Question dependencies

- This question only appears if you select “Neutral”, “Important”, or “Vital” as your “Indirect use importance rating” in response to W1.1.
- Your response to W1.4 prompts subsequent questions. If your response to W1.4 is amended, data already entered in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Internal actions

Response options

Select all that apply from the following options:

- Yes, our suppliers
- Yes, our customers or other value chain partners
- No, not currently but we intend to within the next two years
- No, we do not engage with our value chain on water

(W1.4a) What proportion of suppliers do you request to report on their water use, risks and/or management information and what proportion of your procurement spend does this represent?

Question dependencies

- This question only appears if you select “Yes, our suppliers” in response to W1.4.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Internal actions

SDG

Goal 12: Responsible consumption and production

Response options

Please complete the following table:

% of suppliers by number	% of total procurement spend	Rationale for this coverage	Impact of the engagement and measures of success	Comment
Select from: • None and we do not plan to request this from suppliers • None currently, but we plan to request this within the next two years • Less than 1% • 1-25 • 26-50 • 51-75 • 76-100 • Unknown	Select from: • Less than 1% • 1-25 • 26-50 • 51-75 • 76-100 • Unknown	Text field [maximum 2,500 characters]	Text field [maximum 2,500 characters]	Text field [maximum 500 characters]

(W1.4b) Provide details of any other water-related supplier engagement activity.

Question dependencies

- This question only appears if you select "Yes, our suppliers" in response to W1.4.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Internal actions

Response options

Please complete the following table. You are able to add rows to this table using the "Add Row" button.

Type of engagement	Details of engagement	% of suppliers by number	% of total procurement spend	Rationale for the coverage of your engagement	Impact of the engagement and measures of success	Comment
Select from: • No other supplier engagements • Onboarding & compliance • Incentivizing for improved water management and stewardship • Innovation & collaboration • Other	Select all that apply: • Response drop-down options below table	Select from: • None • Less than 1% • 1-25 • 26-50 • 51-75 • 76-100 • Unknown	Select from: • None • Less than 1% • 1-25 • 26-50 • 51-75 • 76-100 • Unknown	Text field [maximum 2,500 characters]	Text field [maximum 2,500 characters]	Text field [maximum 500 characters]

[Add Row]

Details of engagement (column 2)

Onboarding & compliance • Inclusion of water stewardship and risk management in supplier selection mechanism • Requirement for water-related targets is included in your supplier selection mechanism • Requirement to adhere to our code of conduct regarding water stewardship and management • Requirement to set and meet minimum standards for treatment of discharge • Other, please specify Incentivizing for improved water management and stewardship • Demonstrable progress against water-related targets is incentivized in your supplier relationship management • Water management and stewardship action is integrated into your supplier evaluation • Water management and stewardship is featured in supplier awards scheme • Offer financial incentives to suppliers reducing your operational water impacts through the products they supply to you • Offer financial incentives to suppliers improving water management and stewardship across their own operations and supply chain • Other, please specify	Innovation & collaboration • Encourage/incentivize innovation to reduce water impacts in products and services • Encourage/incentivize suppliers to work collaboratively with other users in their river basins • Provide training and support on sustainable agriculture practices to improve water stewardship (food, beverage & tobacco sector only) • Educate suppliers about water stewardship and collaboration • Other please specify Other • Other, please specify
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(W1.4c) What is your organization's rationale and strategy for prioritizing engagements with customers or other partners in its value chain?

Question dependencies

- This question only appears if you select “Yes, our customers or other value chain partners” in response to W1.4.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Internal actions

Response options

This is an open text question with a limit of 2,000 characters.

(W1.4d) Why do you not engage with any stages of your value chain on water-related issues and what are your plans?

Question dependencies

- This question only appears if you select “No, not currently but we intend to within two years” or “No, we do not engage with our value chain on water” in response to W1.4.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Please explain
Select from: • We are planning to do so within the next two years • Judged to be unimportant • No instruction from management • Important but not an immediate business priority • Lack of internal resources • Other, please specify	Text field [maximum 1,500 characters]

W2 Business impacts

Recent impacts on your business

(W2.1) Has your organization experienced any detrimental water-related impacts?

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Implications: External impacts

Response options

Select one of the following options:

- Yes
- No

(W2.1a) Describe the water-related detrimental impacts experienced by your organization, your response, and the total financial impact.

Question dependencies

- This question only appears if you select “Yes” in response to W2.1.

Change from last year

Minor change

Connection to other frameworks

CEO Water Mandate

Implications: External impacts

Response options

Please complete the following table. The table is displayed over several rows for readability. You are able to add rows by using the “Add Row” button at the bottom of the table.

Country/Area	River basin	Type of impact driver	Primary impact driver	Primary impact
Select from: • Country/area drop-down list	Select from: • River basin drop-down list • Not known • Other, please specify	Select from: • Acute physical • Chronic physical • Regulatory • Reputation & markets • Technology	Select from: • Response drop-down options below table	Select from: • Response drop-down options below table

Description of impact	Primary response	Total financial impact	Description of response
Text field [maximum 1,500 characters]	Select from: Response drop-down options below table	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Text field [maximum 1,500 characters]

[Add Row]

Primary impact driver (column 4)

Acute physical - Cyclone, hurricane, typhoon - Drought - Flood (coastal, fluvial, pluvial, groundwater) - Glacial lake outburst - Heavy precipitation (rain, hail, snow/ice) - Storm (including blizzards, dust and sandstorm) - Tornado - Pollution incident - Rupture of tailings dams and toxic spills (metals & mining sector only) - Other, please specify Chronic physical - Acid rock drainage and metal leaching (metals & mining sector only) - Change in land-use - Changing precipitation patterns and types (rain, hail, snow/ice) - Declining water quality - Dependency on water intensive energy sources - Ecosystem vulnerability - Inadequate infrastructure - Increased levels of plastic in fresh water bodies - Leaching of pollutants to groundwater bodies (metals & mining sector only) - Ocean acidification - Pollution of water bodies due to fertilizer, other chemical use, or animal residues (food, beverage & tobacco sector) - Poorly managed sanitation - Precipitation and/or hydrological variability - Rationing of municipal water supply - Saline intrusion - Sea level rise - Seasonal supply variability/inter annual variability - Soil degradation (food, beverage & tobacco sector only) - Supplier dependency on water intensive energy sources - Water scarcity - Water stress - Other, please specify Regulatory - Changed product standards - Higher water prices - Increased difficulty in obtaining withdrawals/operations permit	Reputation & markets - Changes in consumer behavior - Community opposition - Inadequate access to water, sanitation, and hygiene services - Increased stakeholder concern or negative stakeholder feedback - Water-related litigation - Negative media coverage - Other, please specify Technology - Data access/availability - Substitution of existing products with lower water impact options - Transition to water efficient and low water intensity technologies and products - Transition to water intensive, low carbon energy sources - Unsuccessful investment in new technologies - Transition to bio-based chemicals (chemicals sector only) - Other, please specify
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- Lack of transparency of water rights
- Limited or no river basin/catchment management
- Mandatory water efficiency, conservation, recycling or process standards
- Poor coordination between regulatory bodies
- Poor enforcement of water regulation
- Increased difficulty in supplier obtaining withdrawals/operations permit
- Litigation against supplier
- Tighter regulatory standards
- Regulation of discharge quality/volumes
- Regulatory uncertainty
- Statutory water withdrawal limits/changes to water allocation
- Other, please specify

Primary impact (column 5)

- Brand damage
- Changing revenue mix and sources
- Constraint to growth
- Closure of operations
- Diminished ability to reduce GHG emissions
- Disruption to sales
- Fines, penalties or enforcement orders
- Impact on company assets
- Disruption to workforce management and planning
- Increased insurance premiums
- Increased cost of capital
- Increased compliance costs

- Increased operating costs
- Increased production costs
- Litigation
- Loss of license to operate
- Reduction or disruption in production capacity
- Reduced demand for products and services
- Reduction in capital availability
- Reduced revenues from lower sales/output
- Upfront costs to adopt/deploy new practices and processes
- Supply chain disruption
- Mine closure (metals & mining sector only)
- Other, please specify

Primary response (column 7)

- Adopt water efficiency, water reuse, recycling and conservation practices
- Adopt regenerative agriculture policies
- Amend the Business Continuity Plan
- Comply with local regulatory requirements
- Develop drought emergency plans
- Develop flood emergency plans
- Develop new products and/or markets
- Engage with customers
- Engage with local communities
- Engage with NGOs/special interest groups
- Engage with regulators/policymakers
- Engage with suppliers
- Establish site-specific targets
- Greater due diligence
- Implement internal pricing on water
- Implement nature-based solutions
- Improve alignment of our public policy influencing activity with our water stewardship commitments
- Improve maintenance of infrastructure
- Improve monitoring
- Improve pollution abatement and control measures
- Increase capital expenditure
- Increase geographic diversity of facilities
- Increase insurance coverage
- Increase investment in new technology
- Increase supplier diversification
- Introduce/strengthen water management incentives
- Purchase water quality credits
- Re-site facilities
- Secure alternative water supply
- Support river basin restoration
- Tighten supplier performance standards
- Use risk transfer instruments
- Utilize aquifer storage to accrue recharge credits

- Adopt alternative crop management strategies to reduce fertilizer and pesticide use (food, beverage & tobacco sector only)
- Adopt alternative livestock management practices (food, beverage & tobacco sector only)
- Adopt alternative livestock management practices to reduce use of veterinary products (food, beverage & tobacco sector only)
- Adopt better animal waste management practices (food, beverage & tobacco sector only)
- Adopt efficient fertilizer and pesticides management (food, beverage & tobacco sector only)
- Adopt soil conservation practices (food, beverage & tobacco sector only)
- Adopt sustainable irrigation practices (food, beverage & tobacco sector only)
- Promote the adoption of alternative crop management strategies to reduce fertilizer and pesticide use among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of alternative livestock management practices among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of alternative livestock management practices to reduce use of veterinary products among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of better animal waste management practices among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of efficient fertilizer and pesticide management among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of soil conservation practices among suppliers (food, beverage & tobacco sector only)
- Promote the adoption of sustainable irrigation practices among suppliers (food, beverage & tobacco sector only)
- Promote the use of drought resistant crop varieties among suppliers (food, beverage & tobacco sector only)
- Reduce food waste throughout the value chain (food, beverage & tobacco sector only)
- Use drought resistant crop varieties (food, beverage & tobacco sector only)
- Other, please specify

Compliance impacts

(W2.2) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

Question dependencies

- Your response to W2.2 will determine which subsequent questions are presented in this section. If your response to W2.2 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Current state: Compliance

Response options

Select all that apply from the following options:

- Yes, fines
- Yes, enforcement orders or other penalties
- Yes, fines, enforcement orders or other penalties but none that are considered as significant
- No
- Don't know

(W2.2a) Provide the total number and financial value of all water-related fines.

Question dependencies

- This question only appears if you select “Yes, fines” or “Yes, fines, enforcement orders or other penalties but none that are considered as significant” in response to W2.2.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Current state: Compliance

Response options

Please complete the following table:

Total number of fines	Total value of fines	% of total facilities/operations associated	Number of fines compared to previous reporting year	Comment
Numerical field [enter a number from 0-999,999,999,999]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Percentage field [enter a percentage from 0-100 using a maximum of 2 decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Text field [maximum 1,000 characters]

(W2.2b) Provide details for all significant fines, enforcement orders and/or other penalties for water-related regulatory violations in the reporting year, and your plans for resolving them.

Question Dependencies

- This question only appears if you select “Yes, fines” or “Yes, enforcement orders or other penalties” in response to W2.2.

Change from last year

No change

Connection to other frameworks

Current state: Compliance

Response options

Please complete the following table. You are able to add rows by using the “Add Row” button at the bottom of the table.

Type of penalty	Financial impact	Country/Area	River basin	Type of incident	Description of penalty, incident, regulatory violation, significance and resolution
Select from: - Fine - Enforcement order - Other penalty type, please specify	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Select from: Country/area drop-down list	Select from: - River basin drop-down list - Not known - Other, please specify	Select from: - Spillage, leakage, or discharge of potential water pollutant - Failure to monitor effluent - Effluent limit exceedances - Abstraction without a permit or abstraction that exceeded permit - Other non-compliance with permits, standards, or regulations - Incorrect administration of permits, standards, or regulations - Other, please specify	Text field [maximum 1,000 characters]

[Add Row]

W3 Procedures

Pollutant management procedures

The questions in this section only apply to organizations with activities in certain sectors. Questions will not appear unless you have opted to view the following sector-specific questions:

- Food, beverage & tobacco
- Chemicals
- Oil & gas
- Electric utilities

Other management procedures

The questions in this section only apply to organizations with activities in certain sectors. Questions will not appear unless you have opted to view the following sector-specific questions:

- Metals & mining

Risk identification and assessment procedures

(W3.3) Does your organization undertake a water-related risk assessment?

Question Dependencies

- Your response to W3.3 prompts subsequent questions to be presented. If your response to W3.3 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions.
- If your organization does not currently incorporate a water risk assessment into its core business procedures you will be presented with question W3.3c.
- The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Select one of the following options:

- Yes, water-related risks are assessed
- No, water-related risks are not assessed

(W3.3a) Select the options that best describe your procedures for identifying and assessing water-related risks.

Question dependencies

- This question only appears if you select “Yes, water-related risks are assessed” in response to W3.3.

Change from last year

Modified question; Additional guidance

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Please complete the following table. You are able to add rows by using the “Add Row” button at the bottom of the table.

Value chain stage	Coverage	Risk assessment procedure	Frequency of assessment	How far into the future are risks considered?	Type of tools and methods used	Tools and methods used
Select all that apply: • Direct operations • Supply chain • Other stages of the value chain	Select from: • Full • Partial	Select from: • Response drop-down options below table	Select from: • More than once a year • Annually • Every two years • Every three years or more • Not defined	Select from: • Up to 1 year • 1 to 3 years • 3 to 6 years • More than 6 years • Unknown	Select all that apply: • Tools on the market • Enterprise Risk Management • International methodologies and standards • Databases • Other	Select all that apply: • Response drop-down options below table

Contextual issues considered	Stakeholders considered	Comment
Select all that apply: • Water availability at a basin/catchment level • Water quality at a basin/catchment level • Stakeholder conflicts concerning water resources at a basin/catchment level • Implications of water on your key commodities/raw materials • Water regulatory frameworks • Status of ecosystems and habitats • Access to fully-functioning, safely managed WASH services for all employees • Other, please specify	Select all that apply: • Customers • Employees • Investors • Local communities • NGOs • Regulators • Suppliers • Water utilities at a local level • Other water users at the basin/catchment level • Other, please specify	Text field [maximum 2,500 characters]

[Add Row]

Risk assessment procedure (column 3)

• Water risks are assessed as part of an enterprise risk management framework • Water risks are assessed as part of other company-wide risk assessment system • Water risks are assessed in an environmental risk assessment	• Water risks are assessed as a standalone issue • Other, please specify
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Tools and methods used (column 7)

Tools on the market • Collect Earth • Ecolab Water Risk Monetizer • EcoVadis • GEMI Local Water Tool • RBA Country Risk Assessment Tool • SEDEX • SIWI Water Tool • Water Footprint Network Assessment tool • WRI Aqueduct • WWF Water Risk Filter • Other, please specify Enterprise Risk Management • COSO Enterprise Risk Management Framework • Enterprise Risk Management • ISO 31000 Risk Management Standard • Other, please specify International methodologies and standards • Alliance for Water Stewardship Standard • Environmental Impact Assessment • Life Cycle Assessment • India Water Tool • IPCC Climate Change Projections • ISO 14001 Environmental Management Standard • ISO 14046 Environmental Management – Water Footprint • Other, please specify	Databases • FAO/AQUASTAT • Maplecroft Global Water Security Risk Index • Regional government databases • UNEP Vital Water Graphics • Other, please specify Other • Internal company methods • External consultants • Materiality assessment • Nation-specific databases, tools, or standards • Scenario analysis • Source Water Vulnerability Assessment • Other, please specify
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(W3.3b) Describe your organization's process for identifying, assessing, and responding to water-related risks within your direct operations and other stages of your value chain.

Question dependencies

- This question only appears if you select "Yes, water-related risks are assessed" in response to W3.3.

Change from last year

Modified guidance (2021 W3.3d)

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

This is an open text question with a limit of 5,000 characters.

(W3.3c) Why does your organization not undertake a water-related risk assessment?

Question Dependencies

- This question only appears if you select "No, water-related risks are not assessed" in response to W3.3.

Change from last year

No change (2021 W3.3e)

Response options

Please complete the following table:

Primary reason	Please explain
Select from: • We are planning to introduce a risk assessment process within the next two years • Important but not an immediate business priority • Judged to be unimportant, explanation provided • Lack of internal resources • Insufficient data on operations • No instruction from management • Other, please specify	Text field [maximum 1,500 characters]

W4 Risks and opportunities

Risk exposure

(W4.1) Have you identified any inherent water-related risks with the potential to have a substantive financial or strategic impact on your business?

Question dependencies

- Your response to W4.1 will determine which subsequent questions are presented. If your response to W4.1 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Select one of the following options:

- Yes, both in direct operations and the rest of our value chain
- Yes, only within our direct operations
- Yes, only in our value chain beyond our direct operations
- No

(W4.1a) How does your organization define substantive financial or strategic impact on your business?

Change from last year

No change

Response options

This is an open text question with a limit of 5,000 characters.

(W4.1b) What is the total number of facilities exposed to water risks with the potential to have a substantive financial or strategic impact on your business, and what proportion of your company-wide facilities does this represent?

Question dependencies

- This question only appears if you select any of the following options in response to W4.1:
 - Yes, both in direct operations and the rest of value chain
 - Yes, only within our direct operations
 - Yes, only in our value chain beyond our direct operations

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Please complete the following table:

Total number of facilities exposed to water risk	% company-wide facilities this represents	Comment
Numerical field [enter a number from 0-1,000 using no decimals or commas]	Select from: • Less than 1% • 1-25 • 26-50 • 51-75 • 76-99 • 100% • Unknown	Text field [maximum 4,500]

(W4.1c) By river basin, what is the number and proportion of facilities exposed to water risks that could have a substantive financial or strategic impact on your business, and what is the potential business impact associated with those facilities?

Question Dependencies

- This question only appears if you select any of the following options in response to W4.1:
 - Yes, both in direct operations and the rest of our value chain
 - Yes, only within our direct operations
 - Yes, only in our value chain beyond our direct operations
- Note that W5 will request water accounting data for facilities located in the basins reported here.

Change from last year

Additional guidance

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Please complete the following table. The table is displayed over several rows for readability. You are able to add rows by using the “Add Row” button at the bottom of the table.

Country/Area	River basin	Number of facilities exposed to water risk	% company-wide facilities this represents
Select from: Country/area drop-down list	Select from: - River basin drop-down list - Not known - Other, please specify	Numerical field [enter a number from 0-1,000 using no decimals or commas]	Select from: - Less than 1% 1-25 26-50 51-75 76-99 100% - Unknown

[METALS & MINING SECTOR ONLY] Production value for the metals & mining activities associated with these facilities	[ELECTRIC UTILITIES SECTOR ONLY] % company's annual electricity generation that could be affected by these facilities	[OIL & GAS SECTOR ONLY] % company's global oil & gas production volume that could be affected by these facilities	% company's total global revenue that could be affected	Comment
Numerical field [enter a number from 0-999,999,999,999 using a maximum of 2 decimal places]	Select from: - Less than 1% 1-25 26-50 51-75 76-99 100% - Unknown - Not applicable	Select from: - Less than 1% 1-25 26-50 51-75 76-99 100% - Unknown - Not applicable	Select from: - Less than 1% 1-10 11-20 21-30 31-40 41-50 51-60 61-70 71-80 81-90 91-99 100% - Unknown	Text field [maximum 5,000 characters]

[Add Row]

Water-related risks and response

(W4.2) Provide details of identified risks in your direct operations with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

Question Dependencies

- This question only appears if you select one of the following options in response to W4.1:
 - Yes, both in direct operations and the rest of our value chain
 - Yes, only within our direct operations

Change from last year

Minor change; Modified guidance; Additional guidance

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Please complete the following table. The table is displayed over several rows for readability. You are able to add rows to this table using the "Add row" button at the bottom of the table.

(*column/row appearance is dependent on selections in this or other questions)

Country/Area	River basin	Type of risk	Primary risk driver	Primary potential impact	Company-specific description	Timeframe
Select from: Country/area drop-down list	Select from: - River basin drop-down list - Not known - Other, please specify	Select from: - Acute physical - Chronic physical - Regulatory - Reputation & markets - Technology	Select from: Response drop-down options below table	Select from: Response drop-down options below table	Text field [maximum 2,500 characters]	Select from: - Current up to one year 1-3 years 4-6 years - More than 6 years - Unknown

Magnitude of potential impact	Likelihood	Are you able to provide a potential financial impact figure?	Potential financial impact figure (currency)*	Potential financial impact figure - minimum (currency)*	Potential financial impact figure - maximum (currency)*
Select from: - High - Medium-high - Medium - Medium-low - Low - Unknown	Select from: - Virtually certain - Very likely - Likely - More likely than not - About as likely as not - Unlikely - Very unlikely - Exceptionally unlikely - Unknown	Select from: - Yes, a single figure estimate - Yes, an estimated range - No, we do not have this figure	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]

Explanation of financial impact	Primary response to risk	Description of response	Cost of response	Explanation of cost of response
Text field [maximum 2,500 characters]	Select from: Response drop-down options below table	Text field [maximum 2,500 characters]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Text field [maximum 2,500 characters]

[Add Row]

Primary risk driver (column 4)

Acute physical

- Cyclone, hurricane, typhoon
- Drought
- Flood (coastal, fluvial, pluvial, groundwater)
- Glacial lake outburst
- Heavy precipitation (rain, hail, snow/ice)
- Storm (including blizzards, dust and sandstorm)
- Tornado
- Pollution incident
- Rupture of tailings dams and toxic spills (metals & mining sector only)
- Other, please specify

Chronic physical

- Acid rock drainage and metal leaching (metals & mining sector only)
- Change in land-use
- Changing precipitation patterns and types (rain, hail, snow/ice)
- Declining water quality
- Dependency on water intensive energy sources
- Ecosystem vulnerability
- Inadequate infrastructure
- Increased levels of plastic in fresh water bodies
- Leaching of pollutants to groundwater bodies (metals & mining sector only)
- Ocean acidification
- Pollution of water bodies due to fertilizer, other chemical use, or animal residues (food, beverage & tobacco sector)
- Poorly managed sanitation
- Precipitation and/or hydrological variability
- Rationing of municipal water supply
- Saline intrusion
- Sea level rise
- Seasonal supply variability/inter annual variability
- Soil degradation (food, beverage & tobacco sector only)
- Water scarcity
- Water stress
- Other, please specify

Regulatory

- Changed product standards
- Higher water prices
- Increased difficulty in obtaining withdrawals/operations permit
- Lack of transparency of water rights
- Limited or no river basin/catchment management
- Mandatory water efficiency, conservation, recycling or process standards
- Poor coordination between regulatory bodies
- Poor enforcement of water regulation
- Tighter regulatory standards
- Regulation of discharge quality/volumes
- Regulatory uncertainty
- Statutory water withdrawal limits/changes to water allocation
- Other, please specify

Reputation & markets

- Changes in consumer behavior
- Community opposition
- Inadequate access to water, sanitation, and hygiene services
- Increased stakeholder concern or negative stakeholder feedback
- Water-related litigation
- Negative media coverage
- Other, please specify

Technology

- Data access/availability
- Substitution of existing products with lower water impact options
- Transition to bio-based chemicals (chemicals sector only)
- Transition to water efficient and low water intensity technologies and products
- Transition to water intensive, low carbon energy sources
- Unsuccessful investment in new technologies
- Other, please specify

Primary potential impact (column 5)

• Brand damage • Changing revenue mix and sources • Constraint to growth • Closure of operations • Diminished ability to reduce GHG emissions • Disruption to sales • Fines, penalties or enforcement orders • Impact on company assets • Disruption to workforce management and planning • Increased insurance premiums • Increased cost of capital • Increased compliance costs	• Increased operating costs • Increased production costs • Litigation • Loss of license to operate • Reduction or disruption in production capacity • Reduced demand for products and services • Reduction in capital availability • Reduced revenues from lower sales/output • Upfront costs to adopt/deploy new practices and processes • Supply chain disruption • Mine closure (metals & mining sector only) • Other, please specify
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Primary response to risk (column 15)

• Adopt water efficiency, water reuse, recycling and conservation practices • Adopt regenerative agriculture policies • Amend the Business Continuity Plan • Comply with local regulatory requirements • Develop drought emergency plans • Develop flood emergency plans • Develop new products and/or markets • Engage with local communities • Engage with NGOs/special interest groups • Engage with customers • Engage with suppliers • Engage with regulators/policymakers • Establish site-specific targets • Greater due diligence • Implement internal pricing on water • Implement nature-based solutions • Improve alignment of our public policy influencing activity with our water stewardship commitments • Improve maintenance of infrastructure • Improve monitoring • Improve pollution abatement and control measures • Increase capital expenditure • Increase geographic diversity of facilities • Increase insurance coverage • Increase investment in new technology • Increase supplier diversification	• Introduce/strengthen water management incentives • Purchase water quality credits • Re-site facilities • Secure alternative water supply • Support river basin restoration • Tighten supplier performance standards • Use risk transfer instruments • Utilize aquifer storage to accrue recharge credits • Adopt alternative crop management strategies to reduce fertilizer and pesticide use (food, beverage & tobacco sector only) • Adopt alternative livestock management practices (food, beverage & tobacco sector only) • Adopt alternative livestock management practices to reduce use of veterinary products (food, beverage & tobacco sector only) • Adopt better animal waste management practices (food, beverage & tobacco sector only) • Adopt efficient fertilizer and pesticide management (food, beverage & tobacco sector only) • Adopt soil conservation practices (food, beverage & tobacco sector only) • Adopt sustainable irrigation practices (food, beverage & tobacco sector only) • Reduce food waste throughout the value chain (food, beverage & tobacco sector only) • Use drought resistant crop varieties (food, beverage & tobacco sector only) • Other, please specify
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(W4.2a) Provide details of risks identified within your value chain (beyond direct operations) with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

Question Dependencies

- This question only appears if you select one of the following options in response to W4.1:
 - Yes, both in direct operations and the rest of our value chain

- Yes, only in our value chain beyond our direct operations

Change from last year

Minor change; Modified guidance

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Response options

Please complete the following table. The table is displayed over several rows for readability. You are able to add rows to this table using the "Add row" button at the bottom of the table.

(*column/row appearance is dependent on selections in this or other questions)

Country/Area	River basin	Stage of value chain	Type of risk	Primary risk driver	Primary potential impact	Company-specific description	Timeframe
Select from: Country/area drop-down list	Select from: - River basin drop-down list - Not known - Other, please specify	Select from: - Supply chain - Use phase - Other, please specify	Select from: - Acute physical - Chronic physical - Regulatory - Reputation & markets - Technology	Select from: Response drop-down options below table	Select from: Response drop-down options below table	Text field [maximum 2,500 characters]	Select from: - Current up to one year 1-3 years 4-6 years - More than 6 years - Unknown

Magnitude of potential impact	Likelihood	Are you able to provide a potential financial impact figure?	Potential financial impact figure (currency)*	Potential financial impact figure - minimum (currency)*	Potential financial impact figure - maximum (currency)*
Select from: - High - Medium-high - Medium - Medium-low - Low - Unknown	Select from: - Virtually certain - Very likely - Likely - More likely than not - About as likely as not - Unlikely - Very unlikely - Exceptionally unlikely - Unknown	Select from: - Yes, a single figure estimate - Yes, an estimated range - No, we do not have this figure	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]

Explanation of financial impact	Primary response to risk	Description of response	Cost of response	Explanation of cost of response
Text field [maximum 2,500 characters]	Select from: Response drop-down options below table	Text field [maximum 2,500 characters]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Text field [maximum 2,500 characters]

[Add Row]

Primary risk driver (column 5)

Acute physical	Reputation & markets
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- Cyclone, hurricane, typhoon
- Drought
- Flood (coastal, fluvial, pluvial, groundwater)
- Glacial lake outburst
- Heavy precipitation (rain, hail, snow/ice)
- Storm (including blizzards, dust and sandstorm)
- Tornado
- Pollution incident
- Rupture of tailings dams and toxic spills (metals & mining sector only)
- Other, please specify

Chronic physical

- Acid rock drainage and metal leaching (metals & mining sector only)
- Change in land-use
- Changing precipitation patterns and types (rain, hail, snow/ice)
- Declining water quality
- Dependency on water intensive energy sources
- Ecosystem vulnerability
- Inadequate infrastructure
- Increased levels of plastic in fresh water bodies
- Leaching of pollutants to groundwater bodies (metals & mining sector only)
- Ocean acidification
- Pollution of water bodies due to fertilizer, other chemical use, or animal residues (food, beverage & tobacco sector)
- Poorly managed sanitation
- Precipitation and/or hydrological variability
- Rationing of municipal water supply
- Saline intrusion
- Sea level rise
- Seasonal supply variability/inter annual variability
- Soil degradation (food, beverage & tobacco sector only)
- Water scarcity
- Water stress
- Other, please specify

Regulatory

- Changed product standards
- Higher water prices
- Increased difficulty in supplier obtaining withdrawals/operations permit
- Lack of transparency of water rights
- Limited or no river basin/catchment management
- Litigation against supplier
- Mandatory water efficiency, conservation, recycling or process standards
- Poor coordination between regulatory bodies
- Poor enforcement of water regulation
- Tighter regulatory standards
- Regulation of discharge quality/volumes
- Regulatory uncertainty
- Statutory water withdrawal limits/changes to water allocation
- Other, please specify

- Changes in consumer behavior
- Community opposition
- Inadequate access to water, sanitation, and hygiene services
- Increased stakeholder concern or negative stakeholder feedback
- Water-related litigation
- Negative media coverage
- Other, please specify

Technology

- Data access/availability
- Substitution of existing products with lower water impact options
- Transition to bio-based chemicals (chemicals sector only)
- Transition to water efficient and low water intensity technologies and products
- Transition to water intensive, low carbon energy sources
- Unsuccessful investment in new technologies
- Other, please specify

Primary potential impact (column 6)

• Company brand damage • Changing revenue mix and sources • Constraint to growth • Closure of company operations • Diminished ability to reduce value chain GHG emissions • Disruption to sales due to value chain disruption • Fines, penalties or enforcement orders • Impact on company assets • Disruption to workforce management and planning • Increased insurance premiums • Increased cost of capital • Increased compliance costs	• Increased operating costs • Increased production costs due to changing input prices from supplier • Litigation • Loss of license to operate • Reduction or disruption in production capacity • Reduced demand for products and services • Reduction in capital availability • Reduced revenues from lower sales/output • Upfront costs to adopt/deploy new practices and processes • Supply chain disruption • Mine closure (metals & mining sector only) • Other, please specify
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Primary response to risk (column 16)

Direct operations • Develop new products and/or markets • Improve alignment of our procurement policy influencing activity with our water stewardship commitments • Include in Business Continuity Plan • Increase capital expenditure • Increase investment in new technology • Purchase water quality credits • Other, please specify Upstream • Increase our insurance coverage • Increase supplier diversification • Map supplier water risk • Tighten supplier performance standards • Use risk transfer instruments • Reduce food waste throughout the value chain (food, beverage & tobacco sector only) • Other, please specify	Supplier engagement • Develop supplier drought emergency plans • Develop supplier flood emergency plans • Establish supplier performance targets • Increase supplier reporting on water • Introduce/strengthen water management incentives for suppliers • Promote adoption of waste water management procedures among suppliers • Promote greater due diligence among suppliers • Promote investment in infrastructure and technologies for water saving, re-use and recycling among suppliers • Promote the use of insurance among suppliers • Work with supplier to engage with local communities • Promote the adoption of alternative crop management strategies among suppliers to reduce use of fertilizers and pesticides (food, beverage & tobacco sector only) • Promote the adoption of alternative livestock management practices among suppliers (food, beverage & tobacco sector only) • Promote the adoption of alternative livestock management practices among suppliers to reduce use of veterinary products (food, beverage & tobacco sector only) • Promote the adoption of better animal waste management among suppliers (food, beverage & tobacco sector only) • Promote the adoption of soil conservation practices among suppliers (food, beverage & tobacco sector only) • Promote the adoption of sustainable irrigation practices among suppliers (food, beverage & tobacco sector only) • Promote efficient fertilizer and pesticide management among suppliers (food, beverage & tobacco sector only) • Promote the use of drought resistant crop varieties among suppliers (food, beverage & tobacco sector only) • Other, please specify Downstream • Implement nature-based solutions • Improve pollution abatement and control measures • Increase/review infrastructure investment • Support river basin restoration • Work with supplier to engage with customers • Work with supplier to engage with NGOs/special interest groups • Work with supplier to engage with regulators/policymakers • Reduce food waste throughout the value chain (food, beverage & tobacco sector only) • Other, please specify
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(W4.2b) Why does your organization not consider itself exposed to water risks in its direct operations with the potential to have a substantive financial or strategic impact?

Question Dependencies

- This question only appears if you select “No” or “Yes, only in our value chain beyond our direct operations” in response to W4.1.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Please explain
Select from: • Risks exist, but no substantive impact anticipated • Evaluation in progress • Not yet evaluated • Other, please specify	Text field [maximum 2,500 characters]

(W4.2c) Why does your organization not consider itself exposed to water risks in its value chain (beyond direct operations) with the potential to have a substantive financial or strategic impact?

Question dependencies

- This question only appears if you select “No” or “Yes, only within our direct operations” in response to W4.1.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Please explain
Select from: • Risks exist, but no substantive impact anticipated • Evaluation in progress • Not yet evaluated • Lack of visibility of supply chain • Other, please specify	Text field [maximum 2,500 characters]

Water-related opportunities

(W4.3) Have you identified any water-related opportunities with the potential to have a substantive financial or strategic impact on your business?

Question dependencies

- Your response to W4.3 will determine which subsequent questions are presented. If your response to W4.3 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter

data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

Implications: Business opportunities

Response options

Select one of the following options:

- Yes, we have identified opportunities, and some/all are being realized
- Yes, we have identified opportunities but are unable to realize them
- No

(W4.3a) Provide details of opportunities currently being realized that could have a substantive financial or strategic impact on your business.

Question dependencies

- This question only appears if you select “Yes, we have identified opportunities, and some/all are being realized” in response to question W4.3.

Change from last year

Modified guidance

Connection to other frameworks

CEO Water Mandate

Implications: Business risks

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table. You are able to add rows by using the “Add Row” button at the bottom of the table.

Type of opportunity	Primary water-related opportunity	Company-specific description & strategy to realize opportunity	Estimated timeframe for realization	Magnitude of potential financial impact
Select from: - Efficiency - Resilience - Products and services - Markets - Other	Select from: Response drop-down options below table	Text field [maximum 2,500 characters]	Select from: - Current - up to 1 year 1 to 3 years 4 to 6 years - More than 6 years - Unknown	Select from: - Low - Low-medium - Medium - Medium-high - High - Unknown

Are you able to provide a potential financial impact figure?	Potential financial impact figure (currency)	Potential financial impact figure - minimum (currency)	Potential financial impact figure - maximum (currency)	Explanation of financial impact
Select from: - Yes, a single figure estimate - Yes, an estimated range - No, we do not have this figure	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Numerical field [enter a number from 0-999,999,999,999,999 using a maximum of 2 decimal places]	Text field [maximum 2,500 characters]

[Add Row]

Primary water-related opportunity (column 2)

Efficiency - Cost savings - Improved water efficiency in operations - Water recovery from sewage management - Improved field recovery factor (oil & gas sector only) - Other, please specify Resilience - Increased resilience to impacts of climate change - Increased supply chain resilience - Resilience to future regulatory changes - Other, please specify Products and services - New R&D opportunities - Increased sales of existing products/services - Sales of new products/services - Reduced impact of product use on water resources - Other, please specify	Markets - Expansion into new markets - Improved community relations - Improved staff retention - Improved customer satisfaction - Increased brand value - Increased shareholder value - Strengthened social license to operate - Stronger competitive advantage - Other, please specify Other - Other, please specify
---	---

(W4.3b) Why does your organization not consider itself to have water-related opportunities?

Question dependencies

- This question only appears if you select “No” or “Yes, we have identified opportunities but are unable to realize them” in response to W4.3.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Please explain
Select from: • Opportunities exist, but we are unable to realize them • Opportunities exist, but none with potential to have a substantive financial or strategic impact on business • Evaluation in progress • Judged to be unimportant • No instruction from management to seek out opportunities • Not yet evaluated • Other, please specify	Text field [maximum 2,500 characters]

W5 Facility-level water accounting

Facility-level water accounting

(W5.1) For each facility referenced in W4.1c, provide coordinates, water accounting data, and a comparison with the previous reporting year.

Question dependencies

- This question only appears if you report that you have facilities exposed to water risk in W4.1c.
- Your response to W5.1 prompts W5.1a.

Change from last year

No change

Connection to other frameworks

GRI

Standard 303-3: Water withdrawal

SDG

Goal 6: Clean water and sanitation

Goal 7: Affordable clean energy

Response options

Please complete the following table. You are able to add rows using the “Add Row” button at the bottom of the table.

Facility reference number	Facility name (optional)	Country/Area	River basin	Latitude	Longitude	Located in area with water stress
Select from: • Facility reference numbers: 1-50	Text field [maximum 500 characters]	Select from: • Country/area drop-down list	Select from: • River basin drop-down list • Other, please specify	Numerical field [enter a number from 0 to +/-90.000000 using a maximum of six decimal places]	Numerical field [enter a number from 0 to +/-180.000000 using a maximum of six decimal places]	Select from: • Yes • No • Unknown

[ELECTRIC UTILITIES SECTOR ONLY] Primary power generation source for your electricity generation at this facility	[OIL & GAS SECTOR ONLY] Oil & gas sector business division	Total water withdrawals (megaliters/year) at this facility	Comparison of total withdrawals with previous reporting year	Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes	Withdrawals from brackish surface water/seawater	Withdrawals from groundwater - renewable
Select from: • Coal – hard • Lignite • Oil • Gas • Biomass • Waste (non-biomass) • Nuclear • Fossil-fuel plants fitted with carbon capture and storage • Geothermal • Hydropower • Wind • Solar • Marine • Other renewable • Not applicable	Select all that apply: • Upstream • Midstream/Downstream • Chemicals • Other, please specify • Not applicable	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]

Withdrawals from groundwater - non-renewable	Withdrawals from produced/entrained water	Withdrawals from third party sources	Total water discharges (megaliters/year) at this facility	Comparison of total discharges with previous reporting year	Discharges to fresh surface water
Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]

Discharges to brackish surface water/seawater	Discharges to groundwater	Discharges to third party destinations	Total water consumption (megaliters/year) at this facility	Comparison of total consumption with previous reporting year	Please explain
Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0-999,999,999,999 using a maximum of two decimal places]	Numerical field [enter a number from 0 to +/-999,999,999,999 using a maximum of two decimal places]	Select from: • Much lower • Lower • About the same • Higher • Much higher • This is our first year of measurement	Text field [maximum 1,500 characters]

[Add Row]

(W5.1a) For the facilities referenced in W5.1, what proportion of water accounting data has been third party verified?

Question dependencies

- This question only appears if you list facilities exposed to water risk in W5.1.

Change from last year

Modified question; Additional guidance

Response options

Please complete the following table:

(*column/row appearance is dependent on selections in this or other questions)

Water aspect	% verified	Verification standard used*	Please explain*
Water withdrawals – total volumes	Select from: • Not verified • 1-25 • 26-50 • 51-75 • 76-100 • Not relevant	Text field [maximum 1,500 characters]	Text field [maximum 2,500 characters]
Water withdrawals – volume by source			
Water withdrawals – quality by standard water quality parameters			
Water discharges – total volumes			
Water discharges – volume by destination			
Water discharges – volume by final treatment level			
Water discharges – quality by standard water quality parameters			
Water consumption – total volume			

W6 Governance

Water policy

(W6.1) Does your organization have a water policy?

Question dependencies

- Your response to W6.1 will determine if subsequent questions are presented in this section. If your response to W6.1 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

Response options

Select one of the following options:

- Yes, we have a documented water policy that is publicly available
- Yes, we have a documented water policy but it is not publicly available
- No, but we plan to develop one within the next 2 years
- No

(W6.1a) Select the options that best describe the scope and content of your water policy.

Question dependencies

- This question only appears if you select “Yes, we have a documented water policy that is publicly available” or “Yes, we have a documented water policy, but it is not publicly available” in response to W6.1.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

Response options

Please complete the following table.

Scope	Content	Please explain
Select from: • Company-wide • Select facilities, businesses, or geographies only	Select all that apply: • Description of business dependency on water • Description of business impact on water • Description of water-related performance standards for direct operations • Description of water-related standards for procurement • Reference to international standards and widely-recognized water initiatives • Company water targets and goals • Commitment to align with public policy initiatives, such as the SDGs • Commitments beyond regulatory compliance • Commitment to water-related innovation • Commitment to stakeholder awareness and education • Commitment to water stewardship and/or collective action • Commitment to safely managed Water, Sanitation and Hygiene (WASH) in the workplace • Commitment to safely managed Water, Sanitation and Hygiene (WASH) in local communities • Acknowledgement of the human right to water and sanitation • Recognition of environmental linkages, for example, due to climate change • Other, please specify	Text field [maximum 2,500 characters]

Board oversight

(W6.2) Is there board level oversight of water-related issues within your organization?

Question dependencies

- Your response to W6.2 will determine if subsequent questions are presented in this section. If your response to W6.2 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

Response options

Select one of the following options:

- Yes
- No

(W6.2a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for water-related issues.

Question dependencies

- This question only appears if you select "Yes" in response to W6.2.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

Response options

Please complete the following table. You are able to add rows to this table using the “Add Row” button at the bottom of the table.

Position of individual	Please explain
Select from: • Board Chair • Director on board • Chief Executive Officer (CEO) • Chief Financial Officer (CFO) • Chief Operating Officer (COO) • Chief Procurement Officer (CPO) • Chief Risk Officer (CRO) • Chief Sustainability Officer (CSO) • Other C-Suite Officer • President • Board-level committee • Other, please specify	Text field [maximum 1,000 characters]

[Add Row]

(W6.2b) Provide further details on the board’s oversight of water-related issues.

Question dependencies

- This question only appears if you select "Yes" in response to W6.2.

Change from last year

No change

Response options

Please complete the following table:

Frequency that water-related issues are a scheduled agenda item	Governance mechanisms into which water-related issues are integrated	Please explain
Select from: • Scheduled - all meetings • Scheduled - some meetings • Sporadic - as important matters arise • Other, please specify	Select all that apply: • Monitoring implementation and performance • Overseeing acquisitions and divestiture • Overseeing major capital expenditures • Providing employee incentives • Reviewing and guiding annual budgets • Reviewing and guiding business plans • Reviewing and guiding major plans of action • Reviewing and guiding risk management policies • Reviewing and guiding strategy • Reviewing and guiding corporate responsibility strategy • Reviewing innovation/R&D priorities • Setting performance objectives • Other, please specify	Text field [maximum 3,000 characters]

(W6.2c) Why is there no board-level oversight of water-related issues and what are your plans to change this in the future?

Question dependencies

- This question only appears if you select "No" in response to W6.2.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Board level oversight of water-related issues will be introduced in the next two years	Please explain
Text field [maximum 200 characters]	Select from: • Yes • No	Text field [maximum 1,500 characters]

(W6.2d) Does your organization have at least one board member with competence on water-related issues?

Change from last year

New question

Response options

Please complete the following table:

(*column/row appearance is dependent on selections in this or other questions)

Board member(s) have competence on water-related issues	Criteria used to assess competence of board member(s) on water-related issues*	Primary reason for no board-level competence on water-related issues*	Explain why your organization does not have at least one board member with competence on water-related issues and any plans to address board-level competence in the future*
Select from: • Yes • No, but we plan to address this within the next two years • No, and we do not plan to address this within the next two years • Not assessed	Text field [maximum 2,500 characters]	Select from: • Important but not an immediate priority • Judged to be unimportant, explanation provided • Other, please specify	Text field [maximum 2,500 characters]

Management responsibility

(W6.3) Provide the highest management-level position(s) or committee(s) with responsibility for water-related issues (do not include the names of individuals).

Change from last year

Modified question; Additional guidance

Connection to other frameworks

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table. You are able to add rows by using the "Add Row" button at the bottom of the table.

(*column/row appearance is dependent on selections in this or other questions)

Name of the position(s) and/or committee(s)	Responsibility*	Frequency of reporting to the board on water-related issues*	Please explain
Select from: - There is currently no management-level responsibility for water-related issues - Chief Executive Officer (CEO) - Chief Financial Officer (CFO) - Chief Operating Officer (COO) - Chief Procurement Officer (CPO) - Chief Risk Officer (CRO) - Chief Sustainability Officer (CSO) - Other C-Suite Officer, please specify - President - Risk committee - Sustainability committee - Safety, Health, Environment, and Quality committee - Corporate responsibility committee - Other committee, please specify - Business unit manager - Energy manager - Environmental health and safety manager - Environment/Sustainability manager - Facilities manager - Process operation manager - Procurement manager - Public affairs manager - Risk manager - Other, please specify	Select all that apply: - Assessing future trends in water demand - Assessing water-related risks and opportunities - Managing water-related risks and opportunities - Other, please specify	Select from: - More frequently than quarterly - Quarterly - Half-yearly - Annually - Less frequently than annually - As important matters arise - Not reported to board	Text field [maximum 1,000 characters]

[Add Row]

Employee incentives

(W6.4) Do you provide incentives to C-suite employees or board members for the management of water-related issues?

Question dependencies

- Your response to this question will determine whether the next question is presented. If your response to this question is amended, data in the next question may be erased. In this case, be sure to re-enter data for the next question.

Change from last year

No change

Response options

Please complete the following table:

Provide incentives for management of water-related issues	Comment
Select from: • Yes • No, not currently but we plan to introduce them in the next two years • No, and we do not plan to introduce them in the next two years	Text field [maximum of 1,000 characters]

(W6.4a) What incentives are provided to C-suite employees or board members for the management of water-related issues (do not include the names of individuals)?

Question dependencies

- This question only appears if “Yes” is selected for W6.4.

Change from last year

No change

Response options

Please complete the following table:

Type of incentive	Role(s) entitled to incentive	Performance indicator	Please explain
Monetary reward	Select all that apply: • Board chair • Board/Executive board • Director on board • Corporate executive team • Chief Executive Officer (CEO) • Chief Financial Officer (CFO) • Chief Operating Officer (COO) • Chief Purchasing Officer (CPO) • Chief Risk Officer (CRO) • Chief Sustainability Officer (CSO) • Other C-suite Officer • Other, please specify • No one is entitled to these incentives	Select all that apply: • Reduction of water withdrawals • Reduction in consumption volumes • Improvements in efficiency – direct operations • Improvements in efficiency – supply chain • Improvements in efficiency – product-use • Improvements in waste water quality – direct operations • Improvements in waste water quality – supply chain • Improvements in waste water quality – product-use • Implementation of employee awareness campaign or training program • Supply chain engagement • Increased access to workplace WASH • Implementation of water-related community project • Other, please specify	Text field [maximum of 1,500 characters]
Non-monetary reward			

Public policy engagement

(W6.5) Do you engage in activities that could either directly or indirectly influence public policy on water through any of the following?

Question dependencies

- Your response to W6.5 will determine whether W6.5a is presented. If your response to W6.5 is amended, data in W6.5a may be erased. In this case, be sure to re-enter data for W6.5a.

Change from last year

No change

Response options

Select all that apply from the following options:

- Yes, direct engagement with policy makers
- Yes, trade associations
- Yes, funding research organizations
- Yes, other
- No

(W6.5a) What processes do you have in place to ensure that all of your direct and indirect activities seeking to influence policy are consistent with your water policy/water commitments?

Question dependencies

- This question only appears if you select any of the “Yes” options in response to W6.5.

Change from last year

No change

Response options

This is an open text question with a limit of 1,500 characters.

Reporting

(W6.6) Did your organization include information about its response to water-related risks in its most recent mainstream financial report?

Change from last year

No change

Response options

Select one of the following options:

- Yes (you may attach the report – this is optional)
- No, but we plan to do so in the next two years
- No, and we have no plans to do so

W7 Business strategy

Strategic plan

(W7.1) Are water-related issues integrated into any aspects of your long-term strategic business plan, and if so how?

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table:

Aspect of strategic business plan	Are water-related issues integrated?	Long-term time horizon (years)	Please explain
Long-term business objectives	Select from: • Yes, water-related issues are integrated • No, water-related issues were reviewed but not considered as strategically relevant/significant • No, water-related issues not yet reviewed, but there are plans to do so in the next two years • No, water-related issues were not reviewed and there are no plans to do so	Select from: • 5-10 • 11-15 • 16-20 • 21-30 • > 30	Text field [maximum 1,500 characters]
Strategy for achieving long-term objectives			
Financial planning			

CAPEX/OPEX

(W7.2) What is the trend in your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?

Change from last year

No change

Response options

Water-related CAPEX (+/- % change)	Anticipated forward trend for CAPEX (+/- % change)	Water-related OPEX (+/- % change)	Anticipated forward trend for OPEX (+/- % change)	Please explain
Percentage field [enter a percentage from 0 to +/- 999,999,999,999 using a maximum of 2 decimal places]	Percentage field [enter a percentage from 0 to +/- 999,999,999,999 using a maximum of 2 decimal places]	Percentage field [enter a percentage from 0 to +/- 999,999,999,999 using a maximum of 2 decimal places]	Percentage field [enter a percentage from 0 to +/- 999,999,999,999 using a maximum of 2 decimal places]	Text field [maximum 1,000 characters]

W7.3 Scenario analysis

(W7.3) Does your organization use scenario analysis to inform its business strategy?

Question dependencies

- Your response to W7.3 will determine whether W7.3a is presented in this section. If your response to W7.3 is amended, data in the dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions.

Change from last year

Modified question

Response options

Please complete the following table:

Use of scenario analysis	Comment
Select from: • Yes • No, but we anticipate doing so within the next two years • No, and we do not plan to do so within the next two years	Text field [maximum 1,000 characters]

(W7.3a) Provide details of the scenario analysis, what water-related outcomes were identified, and how they have influenced your organization's business strategy.

Question dependencies

- If 'Yes' is selected in column 1 of W7.3, this question is presented.

Change from last year

Modified question (2021 W7.3b)

Response options

Please complete the following table:

Type of scenario analysis used	Parameters, assumptions, analytical choices	Description of possible water-related outcomes	Influence on business strategy
Select all that apply: • Water-related • Climate-related • Socioeconomic • Land-use change • Other, please specify	Text field [maximum 2,500 characters]	Text field [maximum 1,500 characters]	Text field [maximum 1,500 characters]

Water pricing

(W7.4) Does your company use an internal price on water?

Change from last year

No change

Response options

Please complete the following table:

Does your company use an internal price on water?	Please explain
Select from: • Yes • No, but we are currently exploring water valuation practices • No, and we do not anticipate doing so within the next two years	Text field [maximum 1,000 characters]

Products and services

(W7.5) Do you classify any of your current products and/or services as low water impact?

Change from last year

New question

Response options

Please complete the following table:

(*column/row appearance is dependent on selections in this or other questions)

Products and/or services classified as low water impact	Definition used to classify low water impact*	Primary reason for not classifying any of your current products and/or services as low water impact*	Please explain
Select from: • Yes • No, but we plan to address this within the next two years • No, and we do not plan to address this within the next two years	Text field [maximum 5,000 characters]	Select from: • Important but not an immediate business priority • Judged to be unimportant, explanation provided • Lack of internal resources • No instruction from management • Other, please specify	Text field [maximum 1,000 characters]

W8 Targets

Targets and goals

(W8.1) Describe your approach to setting and monitoring water-related targets and/or goals.

Question dependencies

- Your response to W8 will prompt which subsequent questions in this section are presented. If your response to W8.1 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.
 - If you select "Our company sets no targets and/or goals" in column 1, you will be presented with W8.1c.
 - If you select "Targets are monitored at the corporate level" in column 2, you will be presented with W8.1a.
 - If you select "Goals are monitored at the corporate level" in column 2, you will be presented with W8.1b.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

Response options

Please complete the following table:

Levels for targets and/or goals	Monitoring at corporate level	Approach to setting and monitoring targets and/or goals
Select all that apply: • Our company sets no targets or goals • Company-wide targets and goals • Business level specific targets and/or goals • Activity level specific targets and/or goals • Site/facility specific targets and/or goals • Brand/product specific targets and/or goals • Country level targets and/or goals • Basin specific targets and/or goals • Other, please specify	Select all that apply: • None are monitored at corporate level • Targets are monitored at the corporate level • Goals are monitored at the corporate level	Text field [maximum 3,000 characters]

(W8.1a) Provide details of your water targets that are monitored at the corporate level, and the progress made.

Question dependencies

- This question only appears if you select "Targets are monitored at the corporate level" in response to column 2 of W8.1.

Change from last year

Minor change; Modified guidance

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table. The table is displayed over several rows for readability. If you have multiple targets, you are able to add rows by using the “Add Row” button at the bottom of the table.

Target reference number	Category of target	Level	Primary motivation	Description of target	Quantitative metric
Select from: Reference number drop down	Select from: Response drop-down options below table	Select from: - Company-wide - Business - Business activity - Site/facility - Brand/product - Country level - Basin level - Other, please specify	Select from: Response drop-down options below table	Text field [maximum 1,000 characters]	Select from: Response drop-down options below table

Baseline year	Start year	Target year	% of target achieved	Please explain
Numerical field [enter a number between 1900 and 2022 with no decimal places]	Numerical field [enter a number between 1900 and 2022 with no decimal places]	Numerical field [enter a number between 2017 and 2100 with no decimal places]	Percentage field [enter a percentage from 0-100 using a maximum of 2 decimal places]	Text field [maximum 1,000 characters]

[Add Row]

Category of target (column 2)

- Water withdrawals - Water consumption - Water discharge - Product water intensity - Water recycling/reuse - Water use efficiency - Water pollution reduction - Water, Sanitation and Hygiene (WASH) services in the workplace - Water, Sanitation and Hygiene (WASH) services in the community	- Monitoring of water use - Product use-phase - Community engagement - Supplier engagement - Watershed remediation and habitat restoration, ecosystem preservation - Impact of packaging material - Procurement/production of sustainable raw materials (food, beverage & tobacco sector only) - Other, please specify
--	--

Primary motivation (column 4)

- Brand value protection
- Cost savings
- Increased revenue
- Sales of new products / services
- Reduced environmental impact
- Recommended sector best practice
- Risk mitigation

- Increasing freshwater availability for users/natural environment within the basin
- Commitment to the UN Sustainable Development Goals
- Corporate social responsibility
- Shared value
- Water stewardship
- Climate change adaptation and mitigation strategies
- Other, please specify

Quantitative metric (column 6)

Water withdrawals

- Absolute reduction in total water withdrawals
- % reduction in total water withdrawals
- % reduction of water withdrawals from surface water
- % reduction of water withdrawals from groundwater
- % reduction of water withdrawals from municipal supply
- % increase in water withdrawals from third-party sources
- % increase in rainwater harvesting
- % increase in water use met through recycling/reuse
- % reduction per business unit
- % reduction per revenue
- % reduction per product
- Absolute increase in investment related to this category
- % increase in investment related to this category
- % reduction per unit of production
- Other, please specify

Water consumption

- % reduction in total water consumption
- % reduction per business unit
- % reduction per revenue
- % reduction per product
- Absolute increase in investment related to this category
- % increase in investment related to this category
- % reduction per unit of production
- Other, please specify

Water discharge

- % reduction per business unit
- % reduction per revenue
- % reduction per product
- Absolute increase in investment related to this category
- % increase in investment related to this category
- % reduction per unit of production
- % increase in water use met through recycling/reuse
- Other, please specify

Product water intensity

- % reduction per business unit
- % reduction per revenue

Water, Sanitation and Hygiene (WASH) services in the community

- Proportion of local population using safely managed drinking water services around our facilities and operations around our facilities and operations
- Proportion of local population using safely managed sanitation services, including a hand-washing facility with soap and water around our facilities and operations
- % increase in the proportion of local population using safely managed drinking water services around our facilities and operations
- % increase in the proportion of local population using safely managed sanitation services, including a hand-washing facility with soap and water around our facilities and operations
- Other, please specify

Monitoring of water use

- % sites monitoring water withdrawals total volumes
- % sites monitoring water withdrawals by source
- % sites monitoring water recycling/reuse
- % sites monitoring water discharge total volumes
- % sites monitoring water discharge by destination
- % sites monitoring water discharge quality - by treatment method
- % sites monitoring water discharge quality - by standard effluent parameter
- % sites monitoring water discharge quality - temperature
- % sites monitoring water consumption total volumes
- % sites monitoring the proportion of employees having access to safely managed drinking water and sanitation services around our facilities and operations
- % sites monitoring the proportion of population having access to safely managed drinking water and sanitation services around our facilities and operations
- Other, please specify

Product use-phase

- Absolute increase in revenue from products designed for use-phase resource efficiency
- % increase in revenue from products designed for use-phase resource efficiency
- % decrease in total revenue associated with water-polluting products
- Other, please specify

Community engagement

- Total number of population participating in community-engagement activities
- % increase in number of population participating in community-engagement activities
- % increase in investment in community engagement initiatives
- Absolute increase in investment in community engagement initiatives
- Other, please specify

- % reduction per product
- Absolute increase in investment related to this category
- % increase in investment related to this category
- % reduction per unit of production
- % increase in water use met through recycling/reuse
- Other, please specify

Water recycling/reuse

- % increase in water use met through recycling/reuse
- Absolute increase in investment related to this category
- % increase in investment related to this category
- Other, please specify

Water use efficiency

- % reduction in total water withdrawals
- % reduction of water withdrawals from surface water
- % reduction of water withdrawals from groundwater
- % reduction of water withdrawals from municipal supply
- % increase in withdrawals from third party sources
- % increase in water withdrawal efficiency (i.e. revenue generation per water withdrawal volume)
- % reduction in total water discharge
- % increase in water use met through recycling/reuse
- Other, please specify

Water pollution reduction

- % proportion of wastewater that is safely treated
- % reduction in concentration of pollutants
- % reduction in water discharge volumes
- Absolute increase in investment related to this category
- % increase in investment related to this category
- Other, please specify

Water, Sanitation and Hygiene (WASH) services in the workplace

- Proportion of employees using safely managed drinking water services
- Proportion of employees using safely managed sanitation services, including a hand-washing facility with soap and water
- % increase in the proportion of employees using safely managed drinking water services
- % increase in the proportion of employees using safely managed sanitation services, including a hand-washing facility with soap and water
- Other, please specify

Supplier engagement

- % increase in proportion of suppliers engaged
- % increase in number of suppliers engaged
- % increase in investment in supplier engagement initiatives
- Other, please specify

Watershed remediation and habitat restoration, ecosystem preservation

- Total number of watershed remediation and habitat restoration, ecosystem preservation activities
- % increase in watershed remediation and habitat restoration, ecosystem preservation activities
- Improvement in health of water-related ecosystems over time
- % increase in investment in watershed remediation and habitat restoration, ecosystem preservation activities
- Absolute increase in investment in watershed remediation and habitat restoration, ecosystem preservation
- Other, please specify

Impact of packaging material

- % increase of biodegradable packaging material
- % decrease of packaging per product unit
- Other, please specify

Procurement/production of sustainable raw materials (food, beverage & tobacco sector only)

- % reduction in procurement/production of high water impact commodities (food, beverage & tobacco sector only)
- % increase in procurement/production of certified crops (food, beverage & tobacco sector only)
- % increase in procurement/production of crops using sustainable agriculture practices (food, beverage & tobacco sector only)
- % reduction in procurement/production of commodities from water-stressed areas (food, beverage & tobacco sector only)
- % increase in procurement/production of commodities with improved water management practices (food, beverage & tobacco sector only)
- Other, please specify

Other

- Other, please specify

(W8.1b) Provide details of your water goal(s) that are monitored at the corporate level and the progress made.

Question dependencies

- This question only appears if you select "Goals are monitored at the corporate level" in response to column 2 of W8.1.

Change from last year

No change

Connection to other frameworks

CEO Water Mandate

Response: Policies, governance and targets

SDG

Goal 6: Clean water and sanitation

Response options

Please complete the following table. You are able to add rows by using the “Add Row” button at the bottom of the table.

Goal	Level	Motivation	Description of goal	Baseline year	Start year	End year	Progress
Select from: Response drop-down options below table	Select from: - Company-wide - Business - Business activity - Site/facility - Brand/product - Country level - Basin level - Other, please specify	Select from: Response drop-down options below table	Text field [maximum 1,500 characters]	Numerical field [enter a number between 1900 and 2022 with no decimal places]	Numerical field [enter a number between 1900 and 2022 with no decimal places]	Numerical field [enter a number between 2017 and 2100 with no decimal places]	Text field [maximum 1,500 characters]

[Add Row]

Goal (column 1)

Providing access to safely managed Water, Sanitation and Hygiene (WASH) in workplace Providing access to safely managed Water, Sanitation and Hygiene (WASH) in local communities Engaging with local community Engaging with customers to help them minimize product impacts Engagement with public policy makers to advance sustainable water management and policies Engagement with suppliers to help them improve water stewardship	Engagement with suppliers to reduce the water-related impact of supplied products Promotion of sustainable agriculture practices Watershed remediation and habitat restoration, ecosystem preservation Promotion of water data transparency Reduce environmental impact of product in use phase Improve wastewater quality beyond compliance requirements Other, please specify
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Motivation (column 3)

- Brand value protection - Cost savings - Increased revenue - Sales of new products / services - Reduced environmental impact - Recommended sector best practice - Risk mitigation	- Commitment to the UN Sustainable Development Goals - Increasing freshwater availability for users/natural environment within the basin - Corporate social responsibility - Shared value - Water stewardship - Climate change adaptation and mitigation strategies - Other, please specify
--	---

(W8.1c) Why do you not have water target(s) or goal(s) and what are your plans to develop these in the future?

Question dependencies

- This question only appears if you select “Our company sets no targets or goals” in response to column 1 of W8.1.

Change from last year

No change

Response options

Please complete the following table:

Primary reason	Please explain
Select from: - We are planning to introduce a target or goal within the next two years - Important but not an immediate business priority - Judged to be unimportant, explanation provided - Lack of internal resources - Insufficient data on operations - No instruction from management - Other, please specify	Text field [maximum 1,500 characters]

W9 Verification

Verification of water information

(W9.1) Do you verify any other water information reported in your CDP disclosure (not already covered by W5.1a)?

Question dependencies

- Your response to W9.1 will determine whether W9.1a is presented. If your response to W9.1 is amended, data in W9.1a may be erased. In this case, be sure to re-enter data for W9.1a.

Change from last year

Modified guidance

Response options

Select one of the following options:

- Yes
- In progress
- No, but we are actively considering verifying within the next two years
- No, we are waiting for more mature verification standards and/or processes
- No, we do not currently verify any other water information reported in our CDP disclosure

(W9.1a) Which data points within your CDP disclosure have been verified, and which standards were used?

Question dependencies

- This question only appears if you select “Yes” in response to W9.1.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows to this table using the “Add Row” button at the bottom of the table.

Disclosure module	Data verified	Verification standard	Please explain
Select from: • W0 Introduction • W1 Current state • W2 Business impacts • W3 Procedures • W4 Risks and opportunities • W6 Governance • W7 Strategy • W8 Targets • SW Supply chain module	Text field [maximum 1,000 characters]	Select from: • AA1000AS • ASAE3000 • Alliance for Water Stewardship certification • Compagnie Nationale des Commissaires aux Comptes (CNCC) • IDW AsS 821: IDW Assurance Standard: Generally Accepted Assurance Principles for the Audit or Review of Reports on Sustainability Issues • ISAE 3000 • RevR6 Procedure for assurance of sustainability report • Other, please specify	Text field [maximum 2,000 characters]

[Add Row]

W10 Signoff

Further information

(W-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

Response options

This is an open text question with a limit of 9,999 characters.

When copying from another document into the disclosure platform, formatting is not retained.

Note

- You may attach a file. This is optional.

Signoff

(W10.1) Provide details for the person that has signed off (approved) your CDP water response.

Change from last year

No change

Response options

Please complete the following table:

Job title	Corresponding job category
Text field [maximum 200 characters]	Select from: • Board Chair • Board/Executive board • Director on board • Chief Executive Officer (CEO) • Chief Financial Officer (CFO) • Chief Operating Officer (COO) • Chief Procurement Officer (CPO) • Chief Risk Officer (CRO) • Chief Sustainability Officer (CSO) • Other C-Suite Officer • President • Business unit manager • EHS manager • Energy manager • Environment/Sustainability manager • Facilities manager • Process operation manager • Procurement manager • Public affairs manager • Risk manager • Other, please specify

Water Action Hub

(W10.2) Please indicate whether your organization agrees for CDP to transfer your publicly disclosed data on your impact and risk response strategies to the CEO Water Mandate's Water Action Hub [applies only to W2.1a (response to impacts), W4.2 and W4.2a (response to risks)].

Change from last year

No change

Response options

Select one of the following options:

- Yes
- No

SW Supply chain

Supply chain introduction

(SW0.1) What is your organization's annual revenue for the reporting period?

Change from last year

No change

Response options

Please complete the following table:

Annual revenue
Numerical field [enter a number from 0-999,999,999,999 using a maximum of 2 decimal places]

Facility details

(SW1.1) Could any of your facilities reported in W5.1 have an impact on a requesting CDP supply chain member?

Question dependencies

- Your response to SW1.1 will determine if subsequent questions are presented in this section. If your response to SW1.1 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Response options

Select one of the following options:

- Yes, CDP supply chain members buy goods or services from facilities listed in W5.1
- No, CDP supply chain members do not buy goods or services from facilities listed in W5.1
- No facilities were reported in W5.1
- We do not have this data but we intend to collect it within two years
- We do not have this data and have no intentions to collect it
- This is confidential

(SW1.1a) Indicate which of the facilities referenced in W5.1 could impact a requesting CDP supply chain member.

Question dependencies

- This question only appears if you select “Yes, CDP supply chain members buy goods or services from facilities listed in W5.1” in response to SW1.1.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows using the “Add Row” button at the bottom of the table.

Facility reference number	Facility name	Requesting member	Description of potential impact on member	Comment
Select from: Reference number drop down	Text field [maximum 500 characters]	Select from: Member drop down list	Text field [maximum 1,000 characters]	Text field [maximum 1,000 characters]

[Add Row]

(SW1.2) Are you able to provide geolocation data for your facilities?

Question dependencies

- Your response to SW1.2 will determine if subsequent questions are presented in this section. If your response to SW1.2 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Response options

Please complete the following table:

Are you able to provide geolocation data for your facilities?	Comment
Select from: - Yes, for all facilities - Yes, for some facilities - No, not currently but we intend to provide it within the next two years - No, we do not have this data and have no plans to collect it - No, this is confidential data	Text field [maximum 1,000 characters]

(SW1.2a) Please provide all available geolocation data for your facilities.

Question dependencies

- This question only appears if you select “Yes, for all facilities” or “Yes, for some facilities” in response to SW1.2.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows to this table using the “Add Row” button at the bottom of the table.

Identifier	Latitude	Longitude	Comment
Text field [maximum 500 characters]	Numerical field [enter a number from 0 to +/-90.000000 using a maximum of 6 decimal places]	Numerical field [enter a number from 0 to +/-180.000000 using a maximum of 6 decimal places]	Text field [maximum 1,000 characters]

[Add Row]

Collaborative opportunities

(SW2.1) Please propose any mutually beneficial water-related projects you could collaborate on with specific CDP supply chain members.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows to this table using the "Add Row" button at the bottom of the table.

Requesting member	Category of project	Type of project	Motivation	Estimated timeframe for achieving project	Details of project	Projected outcome
Select from: Member drop down list	Select from: - New product or service - Relationship water assessment - Change to provision of goods and services - Promote river basin collective action - Communications - Other	Select from: Response drop-down options below table	Text field [maximum 500 characters]	Select from: - Up to 1 year 2 to 3 years 4 to 5 years - Other, please specify	Text field [maximum 2,500 characters]	Text field [maximum 2,500 characters]

[Add Row]

Type of project (column 3)

New product or service • New product or service that reduces customers' operational water consumption • New product or service that reduces customers' products/services water consumption • New product or service that has a lower upstream water impacts • Other, please specify • Reduced packaging water impacts • Other, please specify Relationship water assessment • Assessing products' or services' water-related impacts to identify efficiencies • Water audit of existing relationship • Aligning goals to feed into customers targets and ambitions • Other, please specify Change to provisioning of goods and services • Reduced water-related impacts • Other, please specify	Promote river basin collective action • Invite customer to collaborate with other users in their river basins to reduce impact • Other, please specify Communications • Awards – apply for external awards together • Joint case studies or marketing campaign • Other, please specify Other • Other, please specify
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(SW2.2) Have any water projects been implemented due to CDP supply chain member engagement?

Question dependencies

- Your response to SW2.2 will determine if subsequent questions are presented in this section. If your response to SW2.2 is amended, data in those dependent questions may be erased. In this case, be sure to re-enter data for all relevant questions. The guidance for each question indicates if it is a dependent question.

Change from last year

No change

Response options

Select one of the following options:

- Yes
- No

(SW2.2a) Please select the CDP supply chain member(s) that have driven collaborative water projects.

Question dependencies

- This question only appears if you select “Yes” in response to SW2.2.

Change from last year

No change

Response options

Please complete the following table. You are able to add rows to this table using the “Add Row” button at the bottom of the table.

Requesting member	Category of project	Type of project	Description of project	Progress
Select from: Member drop down list	Select from: - New product or service - Relationship water assessment - Change to provision of goods and services - Promote river basin collective action - Communications - Other	Select from: Response drop-down options below table	Text field [maximum 5,000 characters]	Text field [maximum 5,000 characters]

[Add Row]

Type of project (column 3)

New product or service - New product or service that reduces customers' operational water consumption - New product or service that reduces customers' products/services water consumption - New product or service that has a lower upstream water impacts - Other, please specify - Reduced packaging water impacts - Other, please specify Relationship water assessment - Assessing products' or services' water-related impacts to identify efficiencies - Water audit of existing relationship - Aligning goals to feed into customers targets and ambitions - Other, please specify Change to provisioning of goods and services - Reduced water-related impacts - Other, please specify	Promote river basin collective action - Invite customer to collaborate with other users in their river basins to reduce impact - Other, please specify Communications - Awards – apply for external awards together - Joint case studies or marketing campaign - Other, please specify Other - Other, please specify
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Water intensity (SW)

(SW3.1) Provide any available water intensity values for your organization's products or services.

Change from last year

No change

Response Options

Please complete the following table. You are able to add rows to this table using the “Add Row” button at the bottom of the table.

Product name	Water intensity value	Numerator: Water aspect	Denominator	Comment
Text field [maximum 500 characters]	Numerical field [up to 999,999,999,999 using a maximum of four decimal places]	Select from: • Water withdrawn • Water consumed • Other, please specify	Text field [maximum 100 characters]	Text field [maximum 1,000 characters]

[Add Row]

Important Information

Companies should not consider their CDP response a means of complying with any regulatory requirement to share financially sensitive non-public information with the market. You may wish to consult with your financial, legal, and/or compliance departments for advice on your company's general approach to the provision of forward-looking statements and information concerning risks.

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